| 1        | MAINE STATE LEGISLATURE  |
|----------|--|
| 2        | GOVERNMENT OVERSIGHT COMMITTEE   |
| 3        |  |
| 4        |  |
| 5        |  |
| 6        | TRANSCRIPT OF MEETING  |
| 7        | CROSS OFFICE BUILDING  |
| 8        | NOVEMBER 12, 2015  |
| 9        | 9:00 A.M.  |
| 10       |  |
| 11       | PRESENT:   |
| 12       | SENATOR ROGER KATZ, SENATE CHAIR<br>SENATOR CHRISTOPHER E. JOHNSON                   |
| 13       | SENATOR DAVID C. BURNS<br>SENATOR PAUL T. DAVIS, SR.                                 |
| 14       | SENATOR BILL DIAMOND<br>SENATOR STAN GERZOFSKY                                       |
| 15       |  |
| 16<br>17 | REPRESENTATIVE CHUCK KRUGER, HOUSE CHAIR<br>REPRESENTATIVE MICHAEL D. McCLELLAN      |
| 18       | REPRESENTATIVE RICHARD H. CAMPBELL<br>REPRESENTATIVE ROBERT S. DUCHESNE              |
| 19       | REPRESENTATIVE ANNE-MARIE MASTRACCIO<br>REPRESENTATIVE DEBORAH J. SANDERSON          |
| 20       | BETH ASHCROFT, DIRECTOR OF OPEGA   |
| 21       | MATTHEW KRUK, SENIOR ANALYST, OPEGA<br>ETTA CONNORS, ADMINISTRATIVE SECRETARY, OPEGA |
| 22       | LINDA PISTNER, CHIEF DEPUTY ATTORNEY GENERAL   |
| 23       |  |
| 24       |  |
| 25       |  |
|          |  |
|          | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900                                  |
|          |  |

| 1  | <u>index</u>                               |          |
|----|--|----------|
| 2  | WITNESS                                    | PAGE     |
| 3  | AARON CHADBOURNE                           |          |
| 4  | Opening statement                          | 15       |
| 5  | Testimony                                  | 19       |
| 6  | CYNTHIA MONTGOMERY                         |          |
| 7  | Opening statement                          | 64       |
| 8  | Testimony                                  | 67       |
| 9  | THOMAS DESJARDIN                           |          |
| 10 | Testimony                                  | 99       |
| 11 | SUZAN BEAUDOIN                             |          |
| 12 | Opening statement                          | 181      |
| 13 | Testimony                                  | 182      |
| 14 | RICH ABRAMSON                              |          |
| 15 | Testimony                                  | 193      |
| 16 | SARA VANDERWOOD                            |          |
| 17 | Opening statement                          | 229      |
| 18 | Testimony                                  | 229      |
| 19 | JAY NUTTING                                |          |
| 20 | Opening statement                          | 243      |
| 21 | Testimony                                  | 244      |
| 22 | BILL BROWN                                 |          |
| 23 | Opening statement                          | 254      |
| 24 | Testimony                                  | 254      |
| 25 |  |          |
|    |  |          |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) | 495-3900 |
|    |  |          |

| 1        | GREG POWELL              |                    |          |
|----------|--------------------------|--------------------|----------|
| 2        | Testimony                |                    | 290      |
| 3        |                          |                    |          |
| 4        |                          |                    |          |
| 5        |                          |                    |          |
| 6        |                          |                    |          |
| 7        |                          |                    |          |
| 8        |                          |                    |          |
| 9        |                          |                    |          |
| 10       |                          |                    |          |
| 11       |                          |                    |          |
| 12       |                          |                    |          |
| 13       |                          |                    |          |
| 14       |                          |                    |          |
| 15       |                          |                    |          |
| 16<br>17 |                          |                    |          |
| 18       |                          |                    |          |
| 19       |                          |                    |          |
| 20       |                          |                    |          |
| 21       |                          |                    |          |
| 22       |                          |                    |          |
| 23       |                          |                    |          |
| 24       |                          |                    |          |
| 25       |                          |                    |          |
|          |                          |                    |          |
|          | ALLEY & MORRISETTE REPOR | TING SERVICE (207) | 495-3900 |
|          |                          |                    |          |
|          |                          |                    |          |

SENATOR KATZ: Good morning, everybody. Welcome to the Government Oversight Committee meeting. Thank you for all for coming, dodging through the Augusta rush-hour traffic to be here this morning, and we're going to start with Committee introductions, stating on my far left with Senator Gerzofsky. 4

7 REP. MCCLELLAN: That's all the time we had for 8 today. And I'm Rep Mike McClellan. You might know I live 9 in Raymond and I serve House Seat 66, which you might know 10 is parts of Raymond, Casco and Poland.

11 SENATOR DAVIS: Good morning. My name is Paul 12 Davis. I represent Senate District 4, which is all of 13 Piscataquis County and a good part of both Penobscot and 14 Somerset County. And you could put Senator Gerzofsky's 15 district in one corner of mine.

REP. DUCHESNE: Thank you. I'm Representative Bob Duchesne, House District 121. I actually share part of that beautiful part of Penobscot County, the town of Alton with Senator Davis, also Argyle, Hudson, Corinth, and Milford.

21 REP. KRUGER: Good morning, Chuck Kruger from 22 Thomaston, also representing other towns in District 92, 23 which would include St. George, South Thomaston, Cushing, 24 Matinicus, Crehaven. And I've also just added Punta Cana 25 in the Dominican Republic.

| 1  | SENATOR BURNS: I can't top that. I'm Dave                  |
|----|--|
| 2  | Burns. I represent Senate District Number 6, which is      |
| 3  | part of coastal Hancock County and all of Washington       |
| 4  | County.  |
| 5  | REP. MASTRACCIO: Good morning. I'm Anne-Marie              |
| 6  | Mastraccio. I represent House District 18, which is part   |
| 7  | of the city of Sanford.                                    |
| 8  | REP. CAMPBELL: I'm Dick Campbell. I represent              |
| 9  | District 130, which are the hardworking people in          |
| 10 | Bucksport and Orrington.                                   |
| 11 | SENATOR JOHNSON: Good morning. Senator Chris               |
| 12 | Johnson, and I represent mostly Lincoln County at Senate   |
| 13 | District 13 and mid-coast from the lovely offshore islands |
| 14 | and rivers and peninsulas all the way into the inland      |
| 15 | towns of Windsor and Washing and Somerville.               |
| 16 | REP. SANDERSON: Good morning. I'm Deb                      |
| 17 | Sanderson. I represent House District 88, which is         |
| 18 | Chelsea, Whitefield, Jefferson, and the northern part of   |
| 19 | Nobleboro.   |
| 20 | SENATOR KATZ: Thank you. And I'm Roger Katz.               |
| 21 | I represent Augusta, Oakland, China, Sidney and Vassalboro |
| 22 | in the Maine Senate. And we're also joined here today by   |
| 23 | our director, Beth Ashcroft, our wonderful staffer, Etta   |
| 24 | Connors, and excuse me, and also Matt Kruk from the        |
| 25 | OPEGA as well who's worked hard on this matter. And also   |
|    |  |
|    | ALLEY & MODDLCEMME DEDODMING CEDUICE (207) 405-2000        |

1 here somewhere is Linda Pistner, there's Linda back there, 2 the Deputy Attorney General who's been of assistance to us 3 as well. 6

So the purpose of being here today is to gather additional details and understandings of the events, communications, explanations and impacts described in OPEGA's information brief on state funding for Good Will-Hinckley.

9 There are three statutes relevant to the inquiry 10 being conducted by us in this matter, which we will 11 follow. Those are the statutes governing the Legislative 12 Investigating Committee state, the OPEGA statute, and also 13 the Freedom of Access law.

We've conferred with Deputy Attorney General Pistner on how those statutes relate to each other and which govern the proceedings we are conducting.

17 The first thing we need to do is to talk about 18 whether testimony today should be taken under oath or not. 19 With respect to the two witnesses we have subpoenaed, the 20 answer is yes because the statute calls for that, but 21 there are a number of other witnesses we have invited to 22 be here today, and the question for the Committee to 23 discuss is whether or not that testimony should also be 24 taken under oath or whether two witnesses should be under 25 oath and the rest under oath. So I would open that for

1 discussion.

| 2  | Senator Burns.   |
|----|--|
| 3  | SENATOR BURNS: Thank you, Senator Katz. I've               |
| 4  | given this some thought and I think that if we're going to |
| 5  | do it for one, we should do it for all today, so I would   |
| 6  | recommend that everyone that speaks today be under oath.   |
| 7  | REP. KRUGER: I would second that.                          |
| 8  | SENATOR KATZ: Is that a motion, Senator?                   |
| 9  | REP. KRUGER: Yes.  |
| 10 | SENATOR KATZ: Moved by Senator Burns and                   |
| 11 | seconded by Representative Kruger that all testimony today |
| 12 | be under oath.   |
| 13 | Is there discussion with respect to the motion?            |
| 14 | Representative Sanderson.                                  |
| 15 | REP. SANDERSON: Thank you. For the individuals             |
| 16 | who just received a letter requesting that they come speak |
| 17 | to us so we could have the opportunity to answer           |
| 18 | questions, I don't believe in that letter that there was   |
| 19 | any mention of having them have to be under oath. I feel   |
| 20 | a little funny about that now all of a sudden deciding as  |
| 21 | a committee we are going to put them under oath. So I      |
| 22 | just wanted to put that out there.                         |
| 23 | SENATOR KATZ: Beth.  |
| 24 | DIRECTOR ASHCROFT: Senator Katz, I just would              |
| 25 | remind you that in addition to the letter, all the         |
|    |  |

1 individuals that were invited to attend also received a
2 communication regarding the statutes that were going to be
3 governing this proceeding including the full Legislative
4 Investigating Committee statute, which describes and
5 discusses these points of procedure that the Committee
6 would need to determine.

So I -- while there was not expressed statements of whether or not that would happen, certainly they were given opportunity to review the fact that it would come up for discussion.

SENATOR KATZ: Further discussion, SenatorDiamond.

SENATOR DIAMOND: Thank you, Mr. Chairman. I don't think that it would make any difference whether we're under oath or not because I think we get the same information. So therefore, I think if we're starting with the first two, I think it would be consistent to do it with all. Thank you.

 19
 SENATOR KATZ: Further discussion?

 20
 (No audible response)

21 SENATOR KATZ: Seeing none, all in favor of the 22 motion to take all testimony under oath, please indicate 23 by raising your hand. Those opposed. I believe it is 11 24 to 1 with Representative Sanderson being in the minority, 25 so all testimony will be under oath.

| 1  | The next thing for us to discuss is the order of           |
|----|--|
| 2  | procedure for today, which we need to vote on, which I'm   |
| 3  | going to suggest in just a moment, but before I do, let me |
| 4  | mention that this room is very crowded and that there is   |
| 5  | an overflow room, which is the Health & Human Services     |
| 6  | Committee room, which I believe is 209 down the hall here, |
| 7  | so anybody listening who would like to come down, there is |
| 8  | that overflow room.  |
| 9  | So let me go through the kind of rules of the              |
| 10 | game for today and we'll need a motion to adopt these if   |
| 11 | unless have people have objections to any specific         |
| 12 | ones.  |
| 13 | First of all, all proceedings and testimony will           |
| 14 | be held in public session and will be broadcast over the   |
| 15 | internet and available to televising and filming as is     |
| 16 | normal protocol and required under the freedom of access   |
| 17 | law, with the exception of possible executive sessions for |
| 18 | the purpose of the GOC consulting with our attorney on our |
| 19 | legal rights and duties under Title I, Section 405 and     |
| 20 | 6(e) or for other purposed allowed under Title 3, Chapter  |
| 21 | 21.  |
| 22 | Next, all subpoenaed and now all witnesses will            |
| 23 | be placed under oath prior to the taking of their          |
| 24 | testimony.   |
| 25 | Next, all witnesses will then provide any                  |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |
|    |  |

records they have with them prior to testimony being
 taken. The testimony will be taken in the following
 order: Aaron Chadbourne, Cynthia Montgomery, Thomas
 Desjardin, Suzan Beaudoin, Rich Abramson, Sandra, excuse
 me, Sara Vanderwood, Jay Nutting, William Brown and
 Gregory Powell.

Next, all questions to the witnesses will come from GOC members, Government Oversight Committee members, or staff, in this case, our director, Beth Ashcroft. Any staff questions will be posed through the Chair and leads unless the Chair directs otherwise.

12 There will be no opportunity for questioning of 13 witnesses by other witnesses or their counsel.

After all testimony is taken, the Government Oversight Committee will provide an opportunity for any witnesses to offer further or clarifying information they may wish to offer.

18 After all testimony is taken, the Committee may 19 recall particular witnesses for further questions.

20 So those are the suggested rules of how we 21 proceed today.

Is there a motion with respect to those?
SENATOR DIAMOND: So moved.
SENATOR KATZ: Moved by Senator Diamond.

24 SENATOR KATZ: Moved by Senator Diamond, 25 seconded by Senator Davis. It there any discussion of

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

1 | that?

2

(No audile response.)

3 SENATOR KATZ: Seeing none, all in favor of that 4 order of procedure please so indicate. Opposed? It's 5 unanimous.

Each witness will take in order as I indicated and each witness will be offered an opportunity at the beginning to make a brief statement if they wish to prior to any question by the Committee.

10 The first thing we want to do, though, is to 11 hear from our director briefly because each of these 12 witnesses, as part of either the subpoena or the request 13 to appear, was asked to produce any documents which might 14 be relevant to this matter, and I won't go through the 15 list of what those are, but we did ask them to bring documents. For some of them it was documents in addition 16 17 to what they otherwise might have provided before today, 18 but for some of them it was just the first time. So as is 19 consistent with our practice, those documents have been 20 produced or will be produced this morning.

Beth has had a chance to review the ones which have already been produced and I wanted to ask her if she could brief us on whether those new documents have case any additional light on the facts that we're looking into today. DIRECTOR ASHCROFT: First of all, all of those that are going to be with you today have provided documents in advance with the exception of Jay Nutting, so we appreciate that. That was very helpful, gave us an opportunity to review them for you prior to today.

By virtue of that, I've told those folks that they did not need to bring hard copies of those documents with them to give to you today. I don't think that would be particular useful for you at this particular time. We can discuss after you've spoken with folks whether there are particular documents you'd like for OPEGA to bring forward for you.

But the overview of them is that nearly all the documents that we received were either documents we had already obtained as part of our review from other sources, so a number of them were not anything new and, therefore, are reflected in the information brief to the degree that they're part of the story.

There were a few documents that provided us additional level of support for particular dates or times that things happened that have been described to you in the brief and others that were related to things that we already knew.

24 So I guess I would just then talk about the 25 couple of things that I think would be relevant to your

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

questioning today that are not reflected somehow in detail 1 2 here. And the first would be on page 14 of the brief. At 3 the very bottom of that page, we had reported to you that the Good Will-Hinckley Board chair had told us that he had 4 5 a conversation with, would be Mr. Chadbourne, where Mr. 6 Moore was informed that the lawyer would like to speak 7 with him. We do have an email chain ow that suggests that 8 that lawyer was Ms. Montgomery, and that there was a 9 meeting set up between she and Mr. Moore that was supposed 10 to be for July 23rd. She had to reschedule, and we don't 11 have any further information about whether that meeting 12 was actually held or not. So I know one of you or more 13 had a question about whether that meeting took place and 14 what that was about, so we did get a little extra around 15 that.

16 And then there was additionally an email from 17 Commissioner Desjardin to Ms. Montgomery asking about 18 whether or not he should provide OPEGA with a couple of 19 additional points of information following his interview 20 with us, I believe probably his first interview with us. 21 And so it was asking her if she thought that it would be 22 good to pass on these other points of information to us or 23 not, checking in with her on that.

24Other than that, I don't -- there was really25nothing in the documents that we got that I think would

1 relate to your inquiry today.

| 2  | SENATOR KATZ: Okay. Any questions for Beth                 |
|----|--|
| 3  | with respect to that? Seeing none, any other business to   |
| 4  | come before us before we begin?                            |
| 5  | DIRECTOR ASHCROFT: I would just let Committee              |
| 6  | members know that there is a highlighted copy similar to   |
| 7  | the one that I sent you here on the table in case you want |
| 8  | to refer those that you're speaking with to any particular |
| 9  | pages in that document. There's one before you.            |
| 10 | And the only other thing I would say is I                  |
| 11 | apologize in advance if we have to ask people to step out  |
| 12 | of the room, but we were advised after our last meeting    |
| 13 | that there is a capacity limit on the room, and so there   |
| 14 | is an overflow room, and we may need to ask people to      |
| 15 | adhere to that if that becomes necessary.                  |
| 16 | SENATOR KATZ: Thank you. You're going to sit               |
| 17 | over there for now.  |
| 18 | DIRECTOR ASHCROFT: I am.                                   |
| 19 | SENATOR KATZ: All right. Anything else, ladies             |
| 20 | and gentlemen?   |
| 21 | (No audible response)                                      |
| 22 | SENATOR KATZ: Why don't we get started then.               |
| 23 | The first person we've asked to be here is Aaron           |
| 24 | Chadbourne. Mr. Chadbourne. And he is here with his        |
| 25 | attorney, Cliff Ruprecht.                                  |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |

1 MR. CHADBOURNE: Good morning. 2 SENATOR KATZ: Good morning. Good morning. 3 MR. RUPRECHT: Good morning, Senator. 4 SENATOR KATZ: Raise your right hand. 5 MR. CHADBOURNE: Sure. 6 SENATOR KATZ: Do you promise the testimony --7 do you affirm the testimony you're about to give will be 8 the truth, the whole truth, and nothing but the truth? 9 MR. CHADBOURNE: I absolutely do. 10 SENATOR KATZ: Thank you. 11 Whereupon, 12 AARON CHADBOURNE, 13 after having been duly sworn, was examined and testified 14 as follows: 15 SENATOR KATZ: I'm going to start with some 16 questions for Mr. Chadbourne and other Committee members 17 may have some as well. So thank you for being here this 18 morning. SENATOR KATZ: The first question I have is 19 20 there was a June 5th meeting --21 MR. RUPRECHT: Senator, I'm sorry to interrupt. 22 SENATOR KATZ: Yes, sir. 23 MR. RUPRECHT: Mr. Chadbourne had an opening 24 statement he wanted to make. 25 SENATOR KATZ: I apologize. We did say we'd ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

1 afford you that opportunity and please go ahead, sir.

2 THE WITNESS: You did, and I thank you for that, 3 Senator.

Senator Katz, Representative Kruger, and members of the Government Oversight Committee, I did want to take an opportunity briefly to introduce myself. I know that I've obviously appeared before several of you in your other committees, but there are a number of you that I've not yet met.

My name is Aaron Chadbourne, and I serve as Senior Policy Advisor to the Governor, a position that I've only held for about nine months, and it's a position that I consider a great honor.

I grew up in Gorham, Maine, graduated from, Gorham High School. I left Maine to attend Harvard for college, I know, Senator Katz's alma mater. Also went to law school and business school and then moved away to pursue a career helping companies and organizations grow and succeed.

Around the time the Governor was re-elected, I was contemplating leaving the global strategy firm where I worked, and I looked into whether there were any interesting opportunities that would enable me to move back to Maine to be close to my family. By complete happenstance, I had coffee with a former member of

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

Governor Baldacci's office and he suggested that I reach out to this governor and let him know if I'd be willing to work to help get things done in Maine because we have a lot to do to improve our state's economy, education system, and competitiveness to ensure Maine is on a path to prosperity. And that's how I came to sit before you today.

Now, despite what we here in the (indiscernible), the initiative that I've been most publicly associated with to date was presenting the Governor's proposed constitutional amendment to eliminate the state income tax, which, in any other year, might have been enough to catch the newspaper's attention, but I've gathered that this year is an exception.

In addition to working on tax policy, my portfolio responsibility is diverse including education policy, and it's my involvement with education policy on behalf of the Governor that caused me to be witness to some of the events described in the OPEGA report, which I'd like to comment on briefly.

First, it's my opinion that the OPEGA report is thorough, and I believe that it documents well the series of events that took place concerning your subject of interest. Now, there are a few places where I disagree with the characterization that the authors of the report

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

used, but overall, I think the underlying timeline and
 series of events is relatively accurate and it satisfies
 OPEGA's fact-finding charge, which is why I have not found
 a need to comment on it before today.

5 Second, I'm here today voluntarily. I've heard 6 many people speculate that the Governor's office might 7 challenge your subpoena in court; however, I believe that 8 doing so would only prolong the media's interest in this 9 matter and the distraction it creates for the public and 10 the hardworking men and women in the State of Maine 11 government. We have other important things to focus on, 12 so I'm happy to help satisfy the Committee's inquiry and 13 truthfully answer your questions where I have direct 14 knowledge of the facts you are interested in finding.

15 At your last meeting, Director Ashcroft made the 16 suggestion that some witnesses might want to be subpoenaed 17 in order to be protected from retribution. I want to 18 assure you that is not the case for me. I have not 19 discussed the content of my testimony with the Governor, 20 and the only thing he's ever said to me about being in 21 front of you is that I should tell the truth, and that's 22 what I'm here to do today. And in doing so, I hope to put 23 an end to much of the unwarranted speculation that has 24 surrounded my role in these events or my willingness to 25 cooperate with your fact-finding. In actuality, I'm eager

for your fact-finding to conclude, and I welcome the 1 2 Committee's questions about any facts that I might have 3 witnessed so that I can provide the clarification that you need to complete this process. 4 5 Thank you. 6 SENATOR KATZ: Thank you very much, sir. Mr. 7 Chadbourne, there was a June 5th meeting that Commissioner 8 Desjardin had with the Governor regarding the logger 9 training initiative. Were you at that meeting? 10 THE WITNESS: Yes, Senator. 11 SENATOR KATZ: Okay. And you are privy to a 12 briefing memo that was done prior to that meeting, I guess 13 the Acting Commissioner prepared? 14 THE WITNESS: Yes. 15 SENATOR KATZ: Okay. And in that briefing memo, 16 the Acting Commissioner indicated that Speaker Eves had 17 actually been hired and was about to begin on July 1; is 18 that true? 19 THE WITNESS: I believe in the memo the Acting 20 Commissioner at the time indicated that they had made a 21 selection. I don't believe he mentioned Speaker Eves at 22 all, and the first time I heard of it was during the 23 meeting. 24 SENATOR KATZ: Okay. But a selection had been 25 made; is that right? ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

| 1  | THE WITNESS: You have the letter before you,               |
|----|--|
| 2  | Senator. I don't have it in front of me.                   |
| 3  | SENATOR KATZ: All right. What did the                      |
| 4  | Commissioner tell you and the Governor at that meeting     |
| 5  | about the Speaker being hired?                             |
| 6  | THE WITNESS: The Commissioner indicated that as            |
| 7  | in his memo that a president had been hired, and the       |
| 8  | Governor said, "You didn't say who it is in your memo" and |
| 9  | asked who it was. He said, "It's the Speaker of the        |
| 10 | House, Mark Eves."   |
| 11 | SENATOR KATZ: And what was the Governor's                  |
| 12 | reaction?  |
| 13 | THE WITNESS: I think his jaw dropped. He was               |
| 14 | very surprised. He was very surprised by that statement.   |
| 15 | And I think his instant reaction was something to the      |
| 16 | effect of, "What does Mark Eves know about running a       |
| 17 | school for at-risk kids?"                                  |
| 18 | The Governor talked a lot about at-risk kids in            |
| 19 | that moment. He talked about his brothers, and he tried    |
| 20 | to picture how his brothers would do in that school and    |
| 21 | whether that was the appropriate leadership that they      |
| 22 | would need, and he voiced his concern that it wasn't.      |
| 23 | He asked a little bit about what qualifications            |
| 24 | Mark Eves might have had that would lead to such a         |
| 25 | section. And he was just overwhelming puzzled.             |
|    |  |

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

| 1  | He also asked me a question, which I went and              |
|----|--|
| 2  | researched afterwards about whether or not it was          |
| 3  | permissible under law, which it's not my role to provide   |
| 4  | legal guidance to the Governor, so I took that question to |
| 5  | Sarah Forster, but whether it's permissible under law for  |
| 6  | a member of the legislature to be employed by a charter    |
| 7  | school that receives its funding directly from the State.  |
| 8  | SENATOR KATZ: And this was also at that first              |
| 9  | meeting?   |
| 10 | THE WITNESS: Correct.                                      |
| 11 | SENATOR KATZ: As far as you know, sir, was that            |
| 12 | the first time the Governor had learned about the          |
| 13 | Speaker's hiring?  |
| 14 | THE WITNESS: Yes. And by the surprised look on             |
| 15 | his face and his reaction, I take it to be the first time. |
| 16 | SENATOR KATZ: Was there any discussion at that             |
| 17 | first meeting about Good Will-Hinckley's funding?          |
| 18 | THE WITNESS: No.   |
| 19 | SENATOR KATZ: And what, if anything, did the               |
| 20 | Governor ask you or the Commissioner to do at that         |
| 21 | meeting?   |
| 22 | THE WITNESS: Other than that one inquiry to                |
| 23 | find out whether or not it was permitted under law for a   |
| 24 | City member of the legislature to be employed by an        |
| 25 | organization that receives its funding from the State,     |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |
|    | ADDEL & MORRESELLE REFORTING SERVICE (207) 495-3900        |

1 nothing.

2 SENATOR KATZ: All right. Was there anyone else 3 at that meeting as you recall? 4 THE WITNESS: No. 5 SENATOR KATZ: And by the way, for your benefit 6 and for the benefit of everybody else, the reason there 7 are going to be so many questions directed to you and Ms. 8 Montgomery in particular is because you were not interview 9 before by the OPEGA staff. 10 THE WITNESS: Correct. 11 SENATOR KATZ: So a lot of the background we 12 might already have, we don't have, so that's why it's 13 going to take a little while here. 14 What is your understanding of what the Governor 15 did next with respect to this issue after this meeting, sir? 16 17 THE WITNESS: I don't know that I have any other 18 information other than what's provided in the OPEGA 19 There's nothing that I would characterize report. differently than that. 20 21 SENATOR KATZ: Apparently, the Governor called 22 the acting president of Good Will-Hinckley, Rich Abramson, 23 on June 5th. Were you aware of that call? 24 THE WITNESS: Only from reading in your report 25 and the characterizations publicly.

SENATOR KATZ: Okay. Did the Governor ever 1 2 discuss that call with you at any time before or after? 3 THE WITNESS: No. 4 SENATOR KATZ: Were you aware of the Governor's 5 call to Greg Powell at the Harold Alfond Foundation also on June 5th? 6 7 THE WITNESS: Again, not at the time, no. 8 SENATOR KATZ: Okay. And did the Governor ever 9 discuss that call with you at some later time? 10 THE WITNESS: I've only heard the Governor 11 characterize it in his public comments. It might come as 12 a surprise to members of this committee, but the Governor 13 has said much more about this matter publicly than he has 14 privately. 15 SENATOR KATZ: Okay. So what did you hear him 16 say in any forum? 17 THE WITNESS: About? 18 SENATOR KATZ: About the call to Mr. Powell? 19 THE WITNESS: Again, I've just heard him 20 publicly acknowledge that he did call him. 21 SENATOR KATZ: Okay. Did you have any other 22 meetings, Mr. Chadbourne, with the Governor on the subject 23 of the Speaker's hiring in the period between June 5th and 24 June 8th; do you recall? The cabinet meeting is June 9th. 25 Was there any discussions with the Governor before that ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

1 | cabinet meeting that you've not already described?

THE WITNESS: Before the cabinet meeting, the only interaction I had with the Governor on the matter pertained to the formal letter that we were preparing to send to Jack Moore that that we submitted to him on June 8th.

7 SENATOR KATZ: Okay. And tell us about those8 discussions if you can.

9 THE WITNESS: The only discussions that we had is that it was his desire to send a letter to Chairman 10 11 Jack Moore. I believe in my conversation with Sara 12 Vanderwood she had asked whether the Governor might want 13 to speak to Mr. Moore. I asked the Governor whether he 14 would be interested in speaking to Mr. Moore. He said, 15 "No, I've decided we'll send him a letter so that he knows 16 that I have concerns with the selection that they've made 17 and that I don't find Mark Eves qualified." I suggested 18 some of what we might put in that letter, and that's what 19 we worked on.

20 SENATOR KATZ: Okay. Sara Vanderwood was a 21 person who was employed as a lobbyist by Good Will-22 Hinckley around this time period; is that correct. 23 THE WITNESS: Correct. For a while before that,

24 || I believe.

25

SENATOR KATZ: Yes. And you had at least one

meeting with her and perhaps more. I'd like you to walk
 us through that, if you could.

3 THE WITNESS: Sure. After my meeting with the 4 Governor, I think the first thing I did was actually come 5 to the Attorney General's Office to speak with Sarah Forster to research the question of law. But returning to 6 7 my office, I called Sara Vanderwood and I asked her to 8 stop by my office. My intention in that conversation was 9 to ask her whether she had any information about whether 10 someone had been indeed selected as president of Good 11 Will-Hinckley. I hadn't heard about it previously, and 12 it's been my experience that a number of the schools, 13 university or the community college system, they tend to 14 reach out to me to make sure the Governor is aware when 15 they made a selection. It's common practice and I think a 16 courtesy, and quite often they're looking to make sure 17 that he has confidence in who they've selected. 18 That had not occurred at this time, so I called

19 Sara Vanderwood in an attempt to confirm what Acting 20 Commissioner Desjardin had told the Governor, and she said 21 she had no knowledge of that and she'd get back to me. 22 SENATOR KATZ: Was that at anybody's directive

23 that you reached out to her?

THE WITNESS: No. It was at my own attempt to verify the information I'd heard that morning.

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

SENATOR KATZ: Okay. Did Ms. Vanderwood, if you know, go ahead and contact the school and get back to you with respect to the hiring?

THE WITNESS: I think she came back to see me again later that afternoon with information.

6 SENATOR KATZ: Tell us about that meeting, if 7 you recall.

8 THE WITNESS: Sara Vanderwood came and said that 9 she had looked into it. It's not something she had heard 10 about. I think she was surprised to learn of it. And I 11 think at the time I said okay. I let her know that the 12 Governor had expressed concerns about Speaker Eves' 13 qualifications, didn't think that he was qualified and he 14 was particularly concerned about whether this decision had 15 been made in the best interest of the students at Good 16 Will-Hinckley.

17 SENATOR KATZ: From the report we've learned 18 that her impression from meeting with you was that the 19 funding for Good Will-Hinckley School would now be in 20 jeopardy if the Speaker were hired. I'm sure you read 21 that in the report.

THE WITNESS: I did, sir.

22

23 SENATOR KATZ: Okay. And what was there in your 24 discussion with her that would have led her to that 25 conclusion?

| 1  | THE WITNESS: I think the question that she                 |
|----|--|
| 2  | asked me most directly was whether I thought the Governor  |
| 3  | would still be willing to speak at their commencement, and |
| 4  | I said I couldn't confirm that at that time. I thought he  |
| 5  | might not want to. She said that she knew that Glen        |
| 6  | Cummins would be speaking at the commencement as well and  |
| 7  | wondered if that was a concern. I let her know that no,    |
| 8  | the Governor had a lot of confidence in Glen Cummings and  |
| 9  | in his leadership of the school and I did not see that as  |
| 10 | a concern; however, I did think the Governor had now       |
| 11 | concerns about the management of the school and he might   |
| 12 | not wish to attend their commencement.                     |
| 13 | SENATOR KATZ: Well, she left that meeting with             |
| 14 | the impression that the funding for the school was in      |
| 15 | jeopardy. What did you say that led her to that            |
| 16 | conclusion?  |
| 17 | THE WITNESS: You'd have to ask her that                    |
| 18 | question, sir. I don't know what created an impression     |
| 19 | for Sara Vanderwood.                                       |
| 20 | I was relatively new to the Governor's office at           |
| 21 | the time. I was not familiar with the details of the       |
| 22 | funding for Good Will-Hinckley. And so anything that she   |
| 23 | may have inferred from my comments was not a direct result |
| 24 | of things that I said. The funding at no time came up,     |
| 25 | and so you'd have to ask Sara Vanderwood about that.       |
|    |  |

| 1  | SENATOR KATZ: Okay. Did anybody suggest to you             |
|----|--|
| 2  | that you convey the message to her that in any way the     |
| 3  | funding for Good Will-Hinckley would now be in jeopardy?   |
| 4  | THE WITNESS: Never, nor to anyone else. I've               |
| 5  | never been asked to convey a message to anyone whether at  |
| 6  | Good Will-Hinckley or elsewhere about the funding and      |
| 7  | being in jeopardy. It's never been suggested, Senator.     |
| 8  | SENATOR KATZ: That's never been suggested that             |
| 9  | you do that?   |
| 10 | THE WITNESS: No one's ever directed me to or               |
| 11 | asked me to.   |
| 12 | SENATOR KATZ: Have you done that?                          |
| 13 | THE WITNESS: No.   |
| 14 | SENATOR KATZ: Did you have any other                       |
| 15 | communications or meetings with her in the period before   |
| 16 | the cabinet meeting that we've not already talked about?   |
| 17 | THE WITNESS: Not that I recall. There may have             |
| 18 | been incidental communication. I had asked her at one      |
| 19 | point for contact information from Mr. Moore in            |
| 20 | anticipating of sending him a letter, and I think she and  |
| 21 | I communicated about whether I think over the phone,       |
| 22 | about whether or not the Governor might be willing to meet |
| 23 | with him.  |
| 24 | SENATOR KATZ: The report also indicates that on            |
| 25 | the morning of June 5th that the Acting Commissioner was   |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |

1 called back to the Governor's office and he then called 2 Mr. Moore, the Good Will-Hinckley Board Chair. Were you 3 aware of that phone call?

THE WITNESS: I was not aware of the phone call.
A number of things were happening that morning, Senator,
and I wasn't in the Governor's office for all of them.

7 I do remember being out of the office, being 8 back in the office, and the Acting Commissioner being 9 generally around. I don't believe that he met with the 10 Governor as I'm generally present when he's met with the 11 Governor.

12 SENATOR KATZ: Did the Commissioner ever -- I'm 13 going to call him the Commissioner. Did the Commissioner 14 ever discuss that phone call with you?

15 THE WITNESS: He may have, but not in a 16 significant way that I recall.

17SENATOR KATZ: You don't recall anything he18might have told you about that call?

19 THE WITNESS: Not particularly. There were a 20 lot of conversations taking place at that point, and that 21 doesn't stand out to me.

22 SENATOR KATZ: Okay. When did you become aware 23 that the Governor had written a handwritten note to Mr. 24 Moore, the Chair of the Board of Good Will-Hinckley? 25 THE WITNESS: I suspected it was when you became

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

aware of it when it was first reported in the press. 1 SENATOR KATZ: Okay. You don't recall any 2 3 knowledge of it before that? THE WITNESS: I recall that I had no knowledge 4 5 of it before that. 6 SENATOR KATZ: All right. Okay. Any other 7 meetings that you had with Commissioner Desjardin on June 8 5th or at any time before that June 9th cabinet meeting 9 that we haven't talked about? 10 THE WITNESS: The Acting Commissioner and I were 11 in constant communication. This is one of very many 12 issues that were before the Governor's office at the time. 13 As you all recall it was the end of session. Budget had 14 not closed yet. The committee that you sit on, Senator 15 Katz, had not yet issues its majority and minority 16 reports. So there were many issues that I was in contact 17 with Commissioner Desjardin before that. So I couldn't 18 recall for you every one of them. 19 SENATOR KATZ: Okay. Commissioner Desjardin has 20 told us, the staff, that he believed you were present 21 during a conversation that he had with the Governor when 22 the Governor told him that he didn't want to send Good 23 Will-Hinckley any funding that was not required by law. 24 Do you recall being present at that meeting? 25 THE WITNESS: I do.

ALLEY & MORRISETTE REPORTING SERVICE

(207) 495-3900

1 SENATOR KATZ: Okay. And do you recall when
2 that was?

THE WITNESS: I don't recall specifically, but I've looked at my calendar in anticipation you would ask me that question. The best guess that I have for you of when that conversation may have taken place would have been following the cabinet meeting.

8 The Governor had previously scheduled a meeting 9 with Commissioner Desjardin to discuss a teacher 10 certification issue related to a specific school because a 11 constituent reached out to him, and that was on the 12 calendar immediately following the cabinet meeting. And I 13 believe it was at that meeting where the conversation took 14 place.

15 SENATOR KATZ: Okay. Could you tell us, as you
16 recall, who was there and what was said?

THE WITNESS: It was within the Governor's office, myself, Acting Commissioner and the Governor, and it was not at all a focal point of the conversation. I think there was an incidental comment made as the Commissioner and I were leaving the room.

I think the Acting Commissioner made a comment about the Governor's past advocacy for more funding for Good Will-Hinckley, and I can't recall the exact substance of that. And that was at the point that the Governor very

clearly said, "Well, after the budget is passed, I want 1 2 you to read it carefully and we'll give them exactly what 3 we're required by law and nothing more." SENATOR KATZ: All right, thank you. In the 4 5 last paragraph on page 14 of the report, there is 6 reference to at least two conversations you had with Mr. 7 Moore. Again, Mr. Moore is the Chair of the Good Will-Hinckley Board. And I'd like to walk through those with 8 9 you if I could. 10 I think you reached out to Mr. Moore; is that 11 true? 12 THE WITNESS: Yes. 13 SENATOR KATZ: And what was your purpose in 14 doing so? 15 THE WITNESS: On June 8th, which is the first 16 date, so let me give you both dates first. The first date 17 of our conversation was June 8th. 18 SENATOR KATZ: Let me stop you just for a 19 second. At anybody's directive were you calling Mr. Moore 20 or was that your decision? 21 THE WITNESS: No. It was my decision. 22 SENATOR KATZ: Go ahead, thank you. 23 And my decision on June 8th -- and THE WITNESS: 24 the second conversation I actually don't have a specific 25 date for you. I think it was immediately before the 4th ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

of July because he had mentioned he was going fly fishing for the weekend, but that was just to let him know that I was providing his contact information to Cindy Montgomery and she might be contacting him given that there was pending litigation. And then there was a brief conversation sometime in July.

7 On June 8th, my purpose for calling him, 8 Senator, was to let him know that I had spoken with Sara 9 Vanderwood prior to the weekend. She had indicated he 10 might like to meet with the Governor and I had given her 11 the indication he might be willing to meet. I wanted to 12 let him know that the Governor had decided that he'd, 13 instead, send him a letter outlining his concerns with 14 their selection of the Speaker, and that the Governor had 15 hoped that they would continue the selection process.

16 Now at that point in time, we had just been 17 through a selection process at the University of Maine at 18 Orono which did not result in a final candidate. They 19 extended the search process for a year. I think a similar 20 decision was made at the Maine Community College. So it 21 was a process that I was familiar with. People were 22 extending their presidential search process until they 23 found someone.

It was at that time that Mr. Moore indicated that I think -- I think in this conversation Mr. Moore,

because I didn't speak to him after that, indicated to me that -- I think the Speaker had signed the contract over the weekend and I said, "Well, it sounds like the Board has made its decision and there's nothing really more to speak about.

6 SENATOR KATZ: Okay. Have you told us 7 everything that you told Mr. Moore about the Governor's 8 reaction to the news of the Speaker being hired?

9 THE WITNESS: The conversation was longer than 10 that, and I think the basis of our conversation, I think I 11 laid out the objections in the Governor's letter. I spent 12 a lot of time discussing with him Speaker Eves' perceived 13 lack of qualification by the Governor to serve as the 14 president of Good Will-Hinckley. He asked whether or not, 15 and I think this is what he says in the report, he asked 16 whether or not he's objecting because he was a Democrat. 17 I let him know that Glen Cummings, he thought was very 18 qualified, had a great background prior to being selected 19 to lead that school, he was not objecting because it's a 20 Democrat. I think there were many other people the 21 Governor could suggest, and it wasn't on the basis of 22 political party or politics. It was because the Governor 23 was most concerned about finding the right leader for that 24 school.

25

The school is relatively new and being

1 established to the charter school, and their funding 2 situation has not been self-sustaining to date, and he 3 wanted to make sure that the leader there had strong 4 management experience and strong educational background 5 that would best serve those kids.

> SENATOR KATZ: That's what you told Mr. Moore? THE WITNESS: Absolutely, yes.

8 SENATOR KATZ: Mr. Moore left that conversation, 9 sir, with the impression that the funding for Good Will-10 Hinckley was now in jeopardy. Did you tell him that?

THE WITNESS: I did not.

6

7

11

SENATOR KATZ: This is now the second person who leaves a conversation with you believing that the funding for Good Will-Hinckley is now in jeopardy because of the hiring decision. What did you say to him that led him to that conclusion?

17 THE WITNESS: If I read your report correctly, 18 Senator, I take a couple of things. First, both of those 19 witnesses told you that I never brought up the funding situation. I'm telling you now, I didn't even know about 20 21 the extra \$530,000 that was in the budget because it's not 22 a part of the budget that I worked on before it had been 23 submitted. It's not a part of the budget that I reviewed 24 or worked on when it was before the legislature. It's not 25 something I was aware of.

Now, what is clear from your report is that 1 2 something that was very front of mind for those 3 individuals. So if Sara Vanderwood, a lobbyist who's hired to look for any indication that that funding might 4 5 be in jeopardy thought that the Governor not speaking at 6 their commencement was such an indication, I can't speak 7 to anything other than that. 8 SENATOR KATZ: So we now have two folks who came 9 away from conversations with you thinking the funding was 10 in jeopardy and you can think of nothing you said that 11 would lead either one of them to --12 THE WITNESS: I told them that Governor 13 disapproved of their selection. SENATOR KATZ: Excuse me, let me finish my 14 15 question. You can't think of anything that you said which led either of those people to conclude that the funding 16 was now in jeopardy, sir? 17 18 THE WITNESS: I think I've been completely 19 forthcoming with you, Senator Katz, in the fact that I 20 told them the Governor disapproved with the management's 21 selection they had made for their school. What 22 conclusions they drew from that is a question you'd have 23 to ask them, but I did not at any time reference the 24 funding, nor was I aware of the extraordinary funding that 25 the only school that receives this type of funding outside
1 of the charter school formula.

| 2  | SENATOR KATZ: Now on June 5th when there was             |
|----|--|
| 3  | some talk by someone, at least, about withholding Good   |
| 4  | Will-Hinckley's funding, did you know that Good Will-    |
| 5  | Hinckley had an active grant agreement with the Alfond   |
| 6  | Foundation?  |
| 7  | THE WITNESS: I did not.                                  |
| 8  | SENATOR KATZ: When did you first learn of that,          |
| 9  | if you recall?   |
| 10 | THE WITNESS: I believe as it was reported in             |
| 11 | the press upon I think it was just before the Speaker    |
| 12 | terminated his contract (indiscernible) the press.       |
| 13 | SENATOR KATZ: Do you know when and how the               |
| 14 | Governor first learned that the Harold Alfond Foundation |
| 15 | continued funding in future years might be in jeopardy?  |
| 16 | THE WITNESS: I do not know that, sir.                    |
| 17 | SENATOR KATZ: Were you present, Mr. Chadbourne,          |
| 18 | at the cabinet meeting on June 9th?                      |
| 19 | THE WITNESS: Yes.  |
| 20 | SENATOR KATZ: Okay. Can you tell us what                 |
| 21 | was  |
| 22 | (CELL PHONE RINGS)                                       |
| 23 | SENATOR KATZ: Ten dollars, Mr. Merrill.                  |
| 24 | MR. MERRILL: Sorry.                                      |
| 25 | THE WITNESS: I think he's getting you back for           |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900      |
|    |  |

not giving him credit for getting the exclusive on the 1 2 Speaker's hiring. 3 SENATOR KATZ: I'm going to ask him about that 4 while he's out of the room. 5 All right, I want to ask you about that meeting, 6 and could you tell us in addition to the cabinet members 7 generally who was there. 8 THE WITNESS: I don't think the audience 9 differed from a typical cabinet meeting. 10 SENATOR KATZ: Staff, senior staff? 11 THE WITNESS: I imagine some of them are 12 missing. I'm not sure, but the general same folks, senior 13 staff and the cabinet members. 14 SENATOR KATZ: Okay. Tell us what you recall 15 about what was discussed at that meeting about the Good 16 Will-Hinckley matter? THE WITNESS: To be perfectly honest with you, 17 18 until I read it in the report it was not something that I 19 distinctly remembered. I vaguely remember the Governor 20 making a side throw-away comment about the fact that 21 Speaker Eves now wanted to run a charter school. And I do 22 recall Acting Commissioner at the time, Tom Desjardin, 23 saying, "Oh, we'll see how that goes by the end of the 24 day." I think that was the extent of the conversation as 25 it pertained to that matter.

1 SENATOR KATZ: I'm sorry, what was that last 2 part about the end of the day? 3 THE WITNESS: As reported in the OPEGA report, 4 Commissioner Desjardin did make a comment saying, "We'll 5 see if that's still the case by the end of the day" 6 because as your report indicates, I think he believed that 7 the decision may change. 8 SENATOR KATZ: The decision --9 THE WITNESS: Again, it's in your report. I don't know --10 11 SENATOR KATZ: I'm sorry, I just couldn't hear 12 what you said, that the decision had been made? 13 THE WITNESS: Might change. 14 SENATOR KATZ: I see. 15 THE WITNESS: I think he was saying -- again, 16 I'll refer you to your report for what he said about that 17 or you can ask him. 18 SENATOR KATZ: Do you recall the Governor giving 19 anyone any instructions or directives about doing anything 20 at that cabinet meeting? 21 THE WITNESS: No. 22 SENATOR KATZ: Okay. Were you involved in any 23 way, sir, in the decision to withhold the first-quarter 24 payment to Good Will-Hinckley that happened on June 9th? 25 THE WITNESS: No. And I was not aware that it ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

1 happened until I was contacted by the media or our press
2 office was.

3 SENATOR KATZ: Okay. Have you now learned 4 whether the Governor or whether anyone else in his office 5 was involved in making that decision? THE WITNESS: I am confident that no one other 6 7 than the Commissioner was involved in making that 8 decision. 9 SENATOR KATZ: When did you first learn about the Commissioner's decision to withhold payment? 10 11 THE WITNESS: I'd have to check my documents for 12 the date at which we received the inquiry in late June 13 from our reporter about it. That was the first I'd heard 14 of it. 15 SENATOR KATZ: Okay. Do you know how the 16 Governor learned that the payment had been withheld? 17 THE WITNESS: I do not, and I do not recall 18 discussing it with him. 19 SENATOR KATZ: Okay. Mr. Chadbourne, other than 20 the interactions and communications we've already 21 discussed here this morning, were there any additional 22 interactions or communications that you, sir, had with 23 anybody at Good Will-Hinckley, at the school at Good Will-24 Hinckley, or with their attorneys at any time regarding 25 the matter of the Speaker being hired and the issue of the

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

1 [funding?

| 2  | THE WITNESS: The only two interactions or                  |
|----|--|
| 3  | conversations I had that I did not see reflected in the    |
| 4  | report were Monday, June 8th. I attended an event at the   |
| 5  | University of Maine at Augusta and was approached by       |
| 6  | former president of Good Will-Hinckley, at the time        |
| 7  | interim present of the University of Maine Augusta, and    |
| 8  | now the president of the University of Southern Maine,     |
| 9  | Glen Cummings, who we were there to sign an agreement      |
| 10 | between the University of Maine system and the Maine       |
| 11 | Community College system on credit transfer. Mr. Cummings  |
| 12 | mentioned to me that he heard that the Governor didn't     |
| 13 | approve of their selection of Mark Eves to run the school. |
| 14 | I said, "Right, he doesn't believe that he's qualified."   |
| 15 | And Glen Cummings said, "Well, you know, there are other   |
| 16 | folks at the school that the Governor can have confidence  |
| 17 | in." And that was the extent of that conversation.         |
| 18 | SENATOR KATZ: Thank you. Do you recall any                 |
| 19 | other interactions or communications with the Governor or  |
| 20 | others in the Governor's office on this subject of Good    |
| 21 | Will-Hinckley that we did not discuss?                     |
| 22 | THE WITNESS: No. But to answer your first                  |
| 23 | question, I said there were two instances.                 |
| 24 | SENATOR KATZ: I'm sorry.                                   |
| 25 | THE WITNESS: The first was Glen Cummings, and              |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |

1 the second was Speaker Eves.

| 2  | Speaker Eves stopped me in the parking lot. He             |
|----|--|
| 3  | pulled up his car beside me and said, "Oh, I've heard that |
| 4  | you've been in touch with Jack Moore and the Governor has  |
| 5  | some concerns." And I said, "Yes, that's true." He said,   |
| 6  | "Well, hopefully, we can get by those."                    |
| 7  | SENATOR KATZ: Okay. Any other discussions with             |
| 8  | Commissioner Desjardin or any staff at the Department of   |
| 9  | Education on the subject matter we've talked about today   |
| 10 | that we have not discussed this morning?                   |
| 11 | THE WITNESS: The only other one and to your,               |
| 12 | again, just prior question when you said the Governor and  |
| 13 | the Governor's office, the only other conversation that I  |
| 14 | had with the Governor on this topic was on the 10th after  |
| 15 | it had been announced by the school that Mark Eves would   |
| 16 | be selected as president.                                  |
| 17 | The Governor was traveling out of state and                |
| 18 | called me because he had heard something on the radio      |
| 19 | about education funding more broadly. When I called him    |
| 20 | back to give him the question, the answer to the question  |
| 21 | so that he could understand what they were talking about   |
| 22 | on the radio, he mentioned that he wanted me to start      |
| 23 | working on charter school laws. He said, "I want to make   |
| 24 | sure now that Speaker Eves is president of Good Will-      |
| 25 | Hinckley that we have the toughest charter school laws,    |

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

| 1  | the best charter school laws in the country." It was a     |
|----|--|
| 2  | comment I relayed to Acting Commissioner Desjardin. The    |
| 3  | Acting Commissioner got back to me and said, "Because ours |
| 4  | are so new, they are some of the best." And when I         |
| 5  | relayed that back to the Governor, his reaction was, "No,  |
| 6  | Arizona is ranked number one. Maine is only ranked number  |
| 7  | three, and there's more that we can do particularly if the |
| 8  | Speaker is now interested in charter schools." And that    |
| 9  | was my last interaction about Speaker of the House and     |
| 10 | leading Good Will-Hinckley.                                |
| 11 | SENATOR KATZ: Thank you. Any other                         |
| 12 | interactions with Greg Powell or anybody else in the       |
| 13 | Harold Alfond Foundation that you've had that we haven't   |
| 14 | talked about this morning?                                 |
| 15 | THE WITNESS: Not in that timeframe and not                 |
| 16 | about this matter. I've interacted with the Alfond         |
| 17 | Foundation on other matters.                               |
| 18 | SENATOR KATZ: But not on this one, okay. Are               |
| 19 | you aware of any other interactions or communications      |
| 20 | between the Governor or other members of the Governor's    |
| 21 | staff and Harold Alfond Foundation that we have not        |
| 22 | discussed this morning?                                    |
| 23 | THE WITNESS: I have no knowledge of anything               |
| 24 | else personally.   |
| 25 | SENATOR KATZ: Okay. You just told us about a               |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |

casual conversation you had with the Speaker in the 1 2 parking lot. Any other communications you had with the 3 Speaker or any of his -- or his attorney regarding this matter? 4 5 THE WITNESS: I don't believe I've her had any 6 communication with his attorney, and that's the only time 7 the Speaker of the House stopped me to speak to me about 8 it. 9 SENATOR KATZ: Okay. I apologize, I may have 10 asked you this before, but when did you first become aware 11 of Harold Alfond Foundation's concern about what was 12 happening in terms of the potential lawsuit --13 THE WITNESS: At the same time the --14 SENATOR KATZ: Let me -- someday this may be a transcript. I hope not, so just let me finish my 15 16 question. 17 THE WITNESS: I think under law it's required to 18 be, so --19 SENATOR KATZ: Actually not. It just has to be 20 recorded. We'll talk about that later. But in any event, 21 are you aware of -- excuse me, let me rephrase that. 22 When did you become aware that the Harold Alfond 23 Foundation was expressing concern about the impact of 24 potential state funding? 25 THE WITNESS: At the same time that the public ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

| 1 | did | when | it | was | reported | in | the | Bangor | Daily | News. |  |
|---|-----|------|----|-----|----------|----|-----|--------|-------|-------|--|
|   |     |      |    |     |          |    |     |        |       |       |  |

| 2 | SENATOR KATZ: Okay. At any time since OPEGA               |
|---|---|
|   | began its review of this, which was, I believe, on July   |
| 4 | 1st, have you been involved in coordinating or discussing |
| 5 | with the Commissioner or others at the Department of      |
| 6 | Education what documents would be provided to OPEGA?      |

7 THE WITNESS: The direction that I provided to 8 the Commissioner as well as to the members of the 9 Department of Education were that they should cooperate 10 fully with OPEGA and that they should be truthful and 11 provide exactly what they're asked for.

12 SENATOR KATZ: Okay. Did you discuss with them 13 any details about what information would be shared or not 14 shared?

15 THE WITNESS: I think several times the 16 Commissioner did reach out to let us know what he was 17 sharing. I have at no time given him any direction about 18 I've said that's his decision to make. what he should do. 19 SENATOR KATZ: Other than that, are you aware of 20 any other coordination or discussions occurring that did 21 not involve you about what was going to be produced? 22 THE WITNESS: Again, I only think the 23 coordination that we provided was to make sure that we 24 understood which documents had already been provided and

(207) 495-3900

which ones he was providing and other ones.

ALLEY & MORRISETTE REPORTING SERVICE

25

SENATOR KATZ: Okay.

| 2  | THE WITNESS: I think there may have been                   |
|----|--|
| 3  | questions about whether there were any he considered to be |
| 4  | privileged and I don't have any awareness of that          |
| 5  | conversation and its outcome.                              |
| 6  | SENATOR KATZ: Thank you very much for your                 |
| 7  | answers. I'm sure others will have questions.              |
| 8  | Chairman Kruger.   |
| 9  | REP. KRUGER: Thank you, Mr. Chair, and thank               |
| 10 | you for coming today, Mr. Chadbourne. Appreciate it.       |
| 11 | One point that I just wanted to make sure you              |
| 12 | were aware of is that Good Will-Hinckley, the organization |
| 13 | has been around for 126 years. It's not a new entity.      |
| 14 | And the charter school is just one part of the             |
| 15 | organization which Mr. Eves was hired to lead. Just to     |
| 16 | clarify that.  |
| 17 | THE WITNESS: I do understand that.                         |
| 18 | REP. KRUGER: Okay.   |
| 19 | THE WITNESS: The new part I was referring to               |
| 20 | was the charter school. As we know, we haven't had         |
| 21 | charter schools that long in Maine                         |
| 22 | REP. KRUGER: Right.  |
| 23 | THE WITNESS: and the Governor is quite                     |
| 24 | invested in ensuring that they're successful.              |
| 25 | REP. KRUGER: Okay. My first question is in                 |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |

1 your experience, is it common for the Governor to insert 2 himself into the internal affairs of an independent 3 institution?

THE WITNESS: You've asked me that question before, Representative Kruger, when I saw you in Rockland, and I don't know that I would comment on what's common or what's not.

8 There are a lot of institutions you could say 9 are an external institution to Maine state government. 10 I'll give you an example.

11 Yesterday, the Governor and I had lunch at the 12 Blaine House with several recently returned veterans who 13 wanted to express their concerns about the VA Hospital in 14 Togus. It's not an institution that we control or that we 15 have any direct funding of or that we really have any say 16 about, but they were asking the Governor to advocate on 17 their behalf and to make inquiries about the director and the PR spokesperson for Togus. And it's very common for 18 19 him to respond when there are concerns that he does 20 believe affect Maine people. And I think that, you know, 21 the Governor is interested in the management and oversight 22 and operations at school and making sure the school is 23 successful.

As I indicated, other schools, the university system, Chancellor Page is in regular touch when he's

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

| 1  | wanting to let the Governor know about decisions he's made |
|----|--|
| 2  | and presidents that have been selected to lead their       |
| 3  | schools. We regularly receive those comments, and not      |
| 4  | only that, I went back after our conversation in Rockland  |
| 5  | and looked to see whether there's precedent for this at    |
| 6  | all. And the precedent I did fine was the episode I was    |
| 7  | previously unaware of in 2013 when Speaker of the House,   |
| 8  | Mark Eves, and then Senate President Justin Alfond were    |
| 9  | asking I this committee, I think they directed their       |
| 10 | letter to the Education Committee, but they were asking    |
| 11 | this committee to look into the management and the         |
| 12 | decisions being made for leadership at the Baxter Academy  |
| 13 | when it became a charter school.                           |
|    |  |

I know some of you will remember that at the 14 time Mayor Brennan of Portland had instructed the 15 16 superintendent of schools in Portland to withhold hundreds 17 of thousands of dollars of mandatory taxpayer dollars that 18 were intended to go to that school. And rather than ask 19 questions about Mayor Brennan's decision at the time, the 20 Speaker of the House and the Senate president asked 21 questions about the management of the school and they 22 asked questions about the charter commission.

23 So I certainly don't think that this is the 24 first time that the Governor's had a concern about an 25 organization that doesn't work as part of the executive

branch of the State of Maine government, nor do I think 1 2 it's the first time that even as I've shown in presiding 3 officers of the legislature looked into the management decisions being made of the charter school. 4 5 REP. KRUGER: Okay, that's it. Thank you. 6 SENATOR KATZ: Are there other questions for Mr. 7 Chadbourne? Representative Mastraccio. 8 REP. MASTRACCIO: Thank you, Mr. Chair. Thanks 9 for coming today, Mr. Chadbourne. 10 THE WITNESS: My pleasure. 11 REP. MASTRACCIO: I'm just trying to get back to 12 the question of the fact that people remember things 13 happening that you don't remember, and I'm referencing the report like you have, and it just said right -- I'm 14 15 reading this, "The Good Will-Hinckley Board Chair," at the time that was Mr. Moore, "also recalled having two 16 17 conversations with the Governor's Senior Policy Advisor 18 Cy," that is you --19 THE WITNESS: Correct. 20 REP. MASTRACCIO: "-- but did not provide any 21 specific dates. He recounted that one of these times the 22 Senior Policy Advisor Cy contacted him specifically to say 23 that," and this is in quotes from him, 'We would have 24 trouble supporting Good Will-Hinckley if you hire the 25 Speaker.'" Are you saying that that's true or not true?

THE WITNESS: First of all, I'm saying that it is true that I had those two conversations. I am characterizing the comments that I made which was very, very clear and unequivocal that the Governor did not believe the Speaker of the House was qualified.

I didn't record the conversation. I don't have 6 7 an exact transcript. I don't believe Mr. Moore was 8 intending to provide you with a direct transcript of the 9 conversation; however, I was very clear that the Governor 10 did not support the decision they had made and that it was 11 the Board's decision and that they had a difference of 12 opinion when it came to his qualifications to lead the 13 school.

14 REP. MASTRACCIO: So you're saying that you 15 didn't say that you would have trouble supporting Good 16 Will-Hinckley, or are you saying that you did say that?

THE WITNESS: I'm saying I don't know which words I used, Representative, and I'm trying to be as honest and transparent as I can.

20

REP. MASTRACCIO: Right.

THE WITNESS: I don't know which words that I used. I'm not saying that I didn't say it. I'm saying that the message I was intending to send, which I believe was heard very loudly by Chairman Moore, was that the Governor disagreed with their selection, and he did not have confidence that the Board was making the decisions in
 the best interest of the school.

| 3  | REP. MASTRACCIO: So once again, I'm just going           |
|----|--|
| 4  | to ask you again because I really don't understand. I'm  |
| 5  | kind of a simple person. I'm not a lawyer. I'm a citizen |
| 6  | legislator. To me, if somebody said that to me, I would  |
| 7  | think, well, what does that really mean? And Mr. Moore,  |
| 8  | who we had here in front of us, clearly took it to mean  |
| 9  | that financial support was what you were talking about.  |
| 10 | THE WITNESS: I cannot speak to what Mr. Moore            |
| 11 | thought.   |
| 12 | REP. MASTRACCIO: Would you think that that               |
| 13 | well, I guess I'm asking you what did you intend? What   |
| 14 | did you intend to let him know? I mean, what was your    |
| 15 | point then? How is it your business?                     |
| 16 | THE WITNESS: Let me direct you to the                    |
| 17 | Governor's letter of June 8th.                           |
| 18 | REP. MASTRACCIO: Why would you care?                     |
| 19 | THE WITNESS: What my business was is to                  |
| 20 | communicate with the Governor                            |
| 21 | REP. MASTRACCIO: Can I just say one other                |
| 22 | thing? How can we know, I mean, what are you there for?  |
| 23 | I mean, what did you have to say about it? Is it any of  |
| 24 | your business at all who Good Will-Hinckley hires unless |
| 25 | you have something that you can hold over their head?    |
|    |  |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900      |

What's your hammer? Your hammer is, oh, the Governor is unhappy? That doesn't seem -- in my world, that isn't --I'd go, well, gee, my kids used to be unhappy when I would tell them they couldn't have something or do something and I'll go, "Well, gee, that's too bad," you know. "Really, what can you do about it?"

7 So what was your hammer? What was the point of 8 what you were doing other than to say, "Oh, he's unhappy" 9 unless you thought it was going to go somewhere else? So that's what I'm asking, and I'm not -- this isn't lawyer 10 11 speak. I just -- I'm looking at it pretty simply and Mr. 12 Moore was in front of us and he seemed to clearly think 13 that there was a domino and that it started with conversations that he was hearing and it just built from 14 15 one to the other, and that he isn't the only one that had 16 that characterization. There were others that did, too.

So I'm using the report, and I think that it's easy to say, "Well, I didn't say it quite like that," but really, what did you mean otherwise and why was it your business?

THE WITNESS: First of all, my job in the Governor's office when I work on education policy is to work the -- to advance the Governor's agenda, ensure that every child in the state of Maine is receiving a quality education, one that prepares them for a successful future

for careers. And the Governor lacked confidence in the
 selection process and the selection that the Board made.
 That was my unequivocal message.

Communicating to Mr. Moore that the Governor lacked confidence in the decision their board has made, I'm not surprised that he took that as a lack of the Governor's support because he lacked confidence in their decision-making about the management of the school.

9 And, Representative, I don't know -- I don't 10 engage in the type of tactics that you suggest where I 11 believe in hammers, so rhetorical devices aside, my clear 12 intent was to let the board of the school know that the 13 Governor disagreed. And my real intent of the phone call was to let them know that the Governor had decided to send 14 15 them a letter that contained the same information I was 16 conveying right then. And so that was what I intended. 17 That is what I said. I cannot speak to the exact words. 18 I'm not sure that Chairman Moore was trying to tell you 19 the exact words. But if he took from me saying that the 20 Governor lacked confidence in the decision the Board had 21 made and how they were managing the school, that the 22 Governor no longer supported them, I can understand why he 23 would draw the conclusion.

SENATOR KATZ: Yes, Representative.
 REP. MASTRACCIO: Thank you, Mr. Chair. So what

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

was your intent, though? I mean, so I say this to them and then what did you expect them to do? You expected them to ignore you, to -- I mean, what was the point then if you didn't have anything that you could or knew that was going to be held over them, what was the point of what you were -- of the whole conversation?

7 THE WITNESS: Again, Representative, I don't 8 engage in the type of thing where I hold something over 9 someone. If that's something that you do, that's a 10 decision for you to make.

11 Now, I don't engage in that and that is not the 12 intention. If you read the Governor's letter on June 8th 13 that I was calling to let Chairman Moore know about, the Governor says, "I'd encourage you to continue your search 14 15 process." It was not known at that time whether the 16 Speaker had signed a contract or whether the decision had 17 been voted on by the board. It was not something that I 18 knew. It's not something I believe the Governor knew. 19 And so we were intending to say if the Board has not made 20 a final decision here, we don't think that's a qualified 21 candidate and we'd encourage you to -- the Governor wanted 22 to encourage the Board to continue the selection process. 23 That's the message that the Governor intended to

24 deliver in the letter, and I didn't mean to convey 25 anything other than that during my communication to Jack 1 Moore.

| 2  | SENATOR KATZ: Mr. Chadbourne, you mentioned the            |
|----|--|
| 3  | selection process and I did want to ask you about that     |
| 4  | because you said a few moments ago that the Governor had   |
| 5  | no confidence in two things. One was the selection         |
| 6  | process and the second was the result of that selection    |
| 7  | process. We've talked a lot about the second, but we now   |
| 8  | know there was a selection process. It involved            |
| 9  | advertising and applications and rounds of interviews and  |
| 10 | the rest. When did you first become aware, if you did,     |
| 11 | before the report came out about what that selection       |
| 12 | process was?   |
| 13 | THE WITNESS: I believe I knew that they were               |
| 14 | conducting a search for a president. I think it had been   |
| 15 | a topic of conversation that there was a search while      |
| 16 | SENATOR KATZ: Well, that's not my question.                |
| 17 | Obviously, there was a search.                             |
| 18 | THE WITNESS: Yes, I became aware. So I think               |
| 19 | the first time I heard anything of the search was in April |
| 20 | when we met with the school.                               |
| 21 | Second, I didn't learn anything else about that            |
| 22 | search until Commissioner Desjardin met with the Governor  |
| 23 | on I think Friday, June 5th.                               |
| 24 | SENATOR KATZ: I'm not talking about whether                |
| 25 | there was a search or not. I'm talking about the           |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |

selection process, about how it was that they came to the conclusion about hiring someone, applications, interviews, bidding, second rounds of interviews, campus visits, all the rest of it. When did you first learn before the report came out about what the actual selection process had been?

7 THE WITNESS: I think Chairman Moore may have 8 mentioned a couple of the details about it, but not any 9 great depth during our conversation when he was trying to 10 explain why the committee had a different perspective than 11 the Governor on the selection (indiscernible).

12 SENATOR KATZ: And what is your knowledge about 13 what, if anything, the Governor learned about the actual 14 selection process that Good Will-Hinckley had engaged in?

15THE WITNESS: I don't know what all the Governor16has heard outside of what's been in the report.

17 SENATOR KATZ: So when you say that there was a 18 lack of confidence in the selection process as opposed to 19 result, what do you mean?

THE WITNESS: I think when the Governor learned, number one, that when he went to write his letter to the chairman of the board as well as chairman of the Maine school and he discovered that the chairman of the Maine school board was a staffer in Speaker Eves' office, it didn't pass the straight-face test for him.

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

| 1  | SENATOR KATZ: What knowledge did the Governor              |
|----|--|
| 2  | have about what involvement that person had or did not     |
| 3  | have in the selection process; do you know?                |
| 4  | THE WITNESS: Again, I believe it's what's                  |
| 5  | contained in your report. I don't think he has any         |
| 6  | additional knowledge.                                      |
| 7  | SENATOR KATZ: Okay. And he learned it from the             |
| 8  | report?  |
| 9  | THE WITNESS: I'm not sure where he's learned               |
| 10 | it, but I do know that he's aware.                         |
| 11 | SENATOR KATZ: Thank you. Thank you very much.              |
| 12 | Are there other questions, Representative Mastraccio?      |
| 13 | Excuse me, Senator Johnson first.                          |
| 14 | SENATOR JOHNSON: Thank you, Mr. Chair.                     |
| 15 | Going back that same timeframe and the Governor            |
| 16 | had already communicated in a letter during the search and |
| 17 | selection process his feeling regarding Speaker Eves, my   |
| 18 | understanding. What was he hoping to accomplish through    |
| 19 | now having heard that there was a selection leaning        |
| 20 | towards didn't know regarding the hiring yet. That was     |
| 21 | later in the day, that was Speaker Eves. What was your     |
| 22 | aim in having this additional conversation, this           |
| 23 | additional letter, why would the Governor feel that this   |
| 24 | decision that the Good Will-Hinckley Board is authorized   |
| 25 | under statute and the charter and bylaws to make such a    |
|    |  |
| I  |  |

1 decision should be communicated about once again?

THE WITNESS: To my knowledge, Senator, this is the only letter that I was involved it and it was what the Governor asked. He wanted to make known to the Board that he disagreed with their decision, and that's a letter that he sent on June 8th.

7 SENATOR KATZ: Thank you. Representative8 Deschesne.

9 REP. DESCHESNE: Thank you, Senator, and thank 10 you for testifying today.

11 THE WITNESS: Good to see you, Representative. 12 REP. DESCHESNE: Precedence notwithstanding, 13 Baxter, for instance, this is actually the first time 14 funding was withheld for anything. We have a factual 15 circumstance where funding was withheld. The Governor has 16 expressed that this was a bad decision, encouraged the 17 search, but when that didn't happen, the funds were 18 withheld.

19The people in the OPEGA report felt that there20was a threat conveyed by you or somebody. The threat21actually was carried out. How do we reconcile these two?22THE WITNESS: In terms of the check that was not23sent, I'd have to direct you to the Active Commissioner.24I had no involvement with that.

25

REP. DESCHESNE: I thought that was probably

what you would say and I suspect you're right. 1 2 Were you aware of the Governor instructing 3 anyone else to convey concerns about funding to Good Will-4 Hinckley? 5 THE WITNESS: I had no direct knowledge of that, 6 no. 7 REP. DESCHESNE: In the Channel 8 interview, the 8 Governor said about cutting off the funding, "I did it. 9 Why wouldn't I?" Now, you were not involved in that decision whatsoever? 10 11 THE WITNESS: Correct. 12 REP. DESCHESNE: Right. And you weren't 13 directed by anybody or you didn't direct anybody to carry 14 out the funding cutoff? 15 THE WITNESS: Correct. REP. DESCHESNE: Perfect, thank you. 16 17 SENATOR KATZ: Thank you. Senator Diamond. 18 SENATOR DIAMOND: Thank you, Mr. Chairman. 19 Good morning, Mr. Chadbourne. 20 THE WITNESS: Good to see you, Senator. 21 SENATOR DIAMOND: Thank you for being here. 22 Just I need to take you to a different date. I just need 23 to tie some ends up here. 24 THE WITNESS: Okay. 25 SENATOR DIAMOND: On May 15th, the Board of ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

| 1  | Directors at Hinckley voted unanimously to hire Speaker    |
|----|--|
| 2  | Eves. On May 22nd, Mr. Moore met with Mr. Desjardin, the   |
| 3  | Acting Commissioner, and discovered his discomfort. And    |
| 4  | according to the report and according to Mr. Desjardin'    |
| 5  | interpretation, at least, offered the job to Mr. Desjardin |
| 6  | after a week earlier having voted with the Board           |
| 7  | unanimously to hire Mr. Eves. Were you aware of that and   |
| 8  | do you know why was that something the Governor had        |
| 9  | asked Mr. Moore to do or had he had any conversation with  |
| 10 | you or anyone else that you know of that would suggest to  |
| 11 | Mr. Moore that he offer the job to Mr. Desjardin?          |
| 12 | THE WITNESS: The first knowledge I had of any              |
| 13 | of this was on Monday, June 8th Friday, June 5th, when     |
| 14 | the Commissioner spoke to the Governor about it.           |
| 15 | SENATOR DIAMOND: Okay. So anything that                    |
| 16 | happened prior to that                                     |
| 17 | THE WITNESS: I had no knowledge.                           |
| 18 | SENATOR DIAMOND: I had no knowledge at all.                |
| 19 | Thank you.   |
| 20 | SENATOR KATZ: Thank you, Senator.                          |
| 21 | Representative Mastraccio.                                 |
| 22 | REP. MASTRACCIO: Thank you, Mr. Chair.                     |
| 23 | I just want to follow up on that conversation              |
| 24 | where Mr. Moore really came out of that meeting with you   |
| 25 | thinking, you know, funding. Did he actually ask you       |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |

1 did Mr. Moore ask you if the funding for Good Will-2 Hinckley was in jeopardy at that meeting? 3 THE WITNESS: No. 4 REP. MASTRACCIO: So he just kind of 5 manufactured that out of thin air? THE WITNESS: You have to ask him. 6 7 REP. MASTRACCIO: We did, and he told us you 8 told him. THE WITNESS: I don't believe he's ever said 9 10 that I made any comments about the funding for Good Will-11 Hinckley. 12 REP. MASTRACCIO: "The funding was in jeopardy" 13 were the words that were used. 14 THE WITNESS: I don't believe he's ever said 15 that I said that, and I certainly never said that, 16 Representative. 17 REP. MASTRACCIO: So you're denying that he got 18 that impression from somebody else? THE WITNESS: I'm not denying anything about his 19 20 impression. You'll have to ask him about his impression 21 or what he thought based on what I said, but I'm telling 22 you that I never discussed the funding. 23 REP. MASTRACCIO: I'm just telling you that we 24 asked him and in his mind Good Will-Hinckley was in 25 jeopardy and that was conveyed to him by you. ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

1 THE WITNESS: Again, I'm not going to dispute 2 whatever conclusions he may have drawn from our 3 conversation, but it is not something I ever spoke to him about or said in words. 4 5 SENATOR KATZ: Thank you. Any further questions for Mr. Chadbourne. 6 7 Thank you very much for being here. I forgot to 8 ask you --9 UNIDENTIFIED SPEAKER: Senator Johnson. 10 SENATOR KATZ: Oh, I'm sorry, pardon me. 11 Senator Johnson. 12 SENATOR JOHNSON: Thank you, Mr. Chair. 13 Did you in that same meeting ever discuss the budget and the work going on in the budget? 14 15 THE WITNESS: In which meeting, sir? 16 SENATOR JOHNSON: The meeting with Mr. Moore. 17 THE WITNESS: I only had a brief conversation 18 with him by phone, and no, we never discussed the budget. 19 SENATOR KATZ: Anything further? Mr. 20 Chadbourne, can you confirm that the records which you've 21 produced today are all the records you had in your 22 possession that met the description of what we were 23 looking for by way of subpoena? 24 THE WITNESS: That is my impression. We had 25 provided some documents under earlier requests of Director ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

Ashcroft --1 2 SENATOR KATZ: Right. 3 THE WITNESS: -- and my (indiscernible) to 4 provide you any documents that I would have provided at 5 that time. SENATOR KATZ: These copies that can be kept by 6 7 the Committee or the originals that need to be returned --8 THE WITNESS: I think they're all copies that I 9 think you can keep. 10 SENATOR KATZ: Okay. Thank you very much. 11 Thank you for being here this morning. 12 THE WITNESS: Thank you. 13 SENATOR KATZ: The next person we have 14 subpoenaed to be here is Cynthia Montgomery. Good 15 morning, Counselor. Also represented by Mr. Ruprecht. Good morning. 16 17 MR. RUPRECHT: Good morning. 18 SENATOR KATZ: You can only charge for the 19 total, not for each client; you know that? 20 MR. RUPRECHT: Correct. 21 SENATOR KATZ: Okay. 22 MR. RUPRECHT: I don't charge by the client, I 23 charge by the tenth of the hour as you probably do. 24 SENATOR KATZ: I'm sure you're enjoying your 20 25 hours here today, Counsel.

1 MR. RUPRECHT: Senator, you do our profession no 2 good by your joke. We don't need more lawyer jokes. 3 SENATOR KATZ: Good morning, Ms. Montgomery. 4 Thank you for being here. 5 MS. MONTGOMERY: Good morning. 6 SENATOR KATZ: Do you have a statement you would 7 like to make? 8 MS. MONTGOMERY: I do. 9 SENATOR KATZ: Please go ahead. (NOTE: MS. MONTGOMERY WAS NOT SWORN AT THIS POINT) 10 11 MS. MONTGOMERY: Senator Katz, Representative 12 Kruger, and members of the Government Oversight Committee, 13 I'm Cynthia Montgomery, Chief Counsel for Governor Paul 14 LePage. 15 SENATOR KATZ: Excuse me, Ms. Montgomery, pardon 16 me. 17 MS. MONTGOMERY: Yes. 18 SENATOR KATZ: I forgot to swear you in. Cold 19 you raise your right hand? 20 MS. MONTGOMERY: Oh. 21 SENATOR KATZ: Do you swear the testimony you're 22 about to give is the truth, the whole truth, and nothing 23 but the truth? 24 MS. MONTGOMERY: I do. 25 SENATOR KATZ: Thank you. Go ahead. ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

| 1  |  |
|----|--|
| 1  | Whereupon,   |
| 2  | CYNTHIA MONTGOMERY,  |
| 3  | after having been duly sworn, was examined and testified   |
| 4  | as follows:  |
| 5  | THE WITNESS: Aaron and I didn't collaborate on             |
| 6  | our opening statements, so I didn't prepare to introduce   |
| 7  | myself to you, so you'll have to be talking to a complete  |
| 8  | stranger.  |
| 9  | In the interest of using our time most                     |
| 10 | efficiently, I do want to begin by letting you know that   |
| 11 | my direct firsthand knowledge of the events that are the   |
| 12 | subject of your investigation is very limited. My first    |
| 13 | real involvement in these events did not begin until June  |
| 14 | 23rd when Attorney David Webbert gave me a call on behalf  |
| 15 | of the Speaker. That's not to say that I was completely    |
| 16 | unaware of the Governor's objections to Speaker Eves being |
| 17 | hired by Good Will-Hinckley, but I wasn't directly         |
| 18 | involved in those events.                                  |
| 19 | In sum, there are three events that are                    |
| 20 | mentioned in the OPEGA report that I have firsthand        |
| 21 | knowledge of and can certainly speak to you about. The     |
| 22 | first is my communication with Attorney Webbert.           |
| 23 | Secondly, I was present at the cabinet meeting             |
| 24 | that Deputy Commissioner Desjardin mentioned.              |
| 25 | And third, I did reach out to Jack Moore at the            |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |

end of July or probably earlier than that, but tried to
 schedule an interview for the end of July in anticipation
 of the litigation that Attorney Webbert had suggested he
 would be filing.

5 I never did conduct that interview with Mr. 6 Moore because the veto questions arose and, of course, we 7 prepared for that toward the end of July, early part of 8 August. And in that interim, outside counsel was obtained 9 for the Governor, so I never did conduct that interview.

10 With respect to these three events, I am 11 certainly more than willing to answer any questions you 12 may have.

13 I also would like to address some of the 14 speculation regarding my willingness to answer your 15 questions. As you know, up until today I have declined 16 all invitations to answer questions about the Governor's 17 and Speaker's dispute. I do want to make it clear that I 18 haven't refused to be here out of fear or a desire to hide 19 anything or as a result of any disrespect for this 20 committee or the work that you have to do. I do recognize 21 and understand that you have a job to do. I hope that 22 you'll see that I do as well.

When OPEGA released its report, I did find it to be both thorough and comprehensive in terms of what I actually knew. I believe then and believe now that the

| 1  | relevant facts have been found and fully identified. I'm   |
|----|--|
| 2  | here today because it did become clear last month with     |
| 3  | your vote to issue subpoenas that some of you thought I    |
| 4  | might have additional factual information that's critical  |
| 5  | to your inquiry. Based on my reading of the OPEGA report,  |
| 6  | I don't think that's the case, but to the extent I am able |
| 7  | to contribute to the fact-finding, I'm prepared to do      |
| 8  | that.  |
| 9  | And with that, I'm ready to answer your                    |
| 10 | questions.   |
| 11 | SENATOR KATZ: Thank you very much. Chairman                |
| 12 | Kruger.  |
| 13 | REP. KRUGER: Thank you, Mr. Chair, and thank               |
| 14 | you, Ms. Montgomery, for being here today. We appreciate   |
| 15 | it.  |
| 16 | THE WITNESS: Thank you.                                    |
| 17 | REP. KRUGER: When and how did you first learn              |
| 18 | that Speaker Eves had been hired or was in the process of  |
| 19 | being hired for the position as president of Good Will-    |
| 20 | Hinckley?  |
| 21 | THE WITNESS: That's a difficult question for me            |
| 22 | to answer, and I'll tell you why. I remember kind of in a  |
| 23 | you know how you can kind of know things are going on      |
| 24 | the background, so I certainly like knew about the         |
| 25 | Governor's letter in the newspaper. I heard or overheard   |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |
|    |  |

1 people talking about Good Will-Hinckley. As I said, I was 2 present at the cabinet meeting, so I heard a comment 3 there.

In terms of actually knowing specifically that Good Will-Hinckley had hired the Speaker, you know, and that the Governor may or may not have said something about funding, that kind of thing, I really learned about that from Attorney Webbert, the details.

9 REP. KRUGER: And that was later on in June? 10 THE WITNESS: It was later, third week of June. 11 I think the report says June 23rd, and that seems about 12 right.

13 REP. KRUGER: Did you have any knowledge prior 14 to this time that the Speaker had applied for or was being 15 considered for the position?

16 THE WITNESS: No, I mean, not until I heard that 17 he had been hired. I didn't know anything about that 18 prior to that.

19REP. KRUGER: Did you have a specific reaction20when you did hear the news?

21 THE WITNESS: Personally?

REP. KRUGER: Yeah.

23 THE WITNESS: No.

22

24 REP. KRUGER: To your knowledge, when and how 25 did the Governor first learn about Speaker Eves' hiring

for this job or if he was in the process of being hired? 1 2 THE WITNESS: I have no direct knowledge. I 3 mean, I've heard Mr. Chadbourne's testimony today. I read the OPEGA report, but I personally directly did not -- I 4 5 don't know. REP. KRUGER: Could you tell us what you know of 6 7 what the Governor's reaction was when he did hear the news? Any particular action or people that he contacted? 8 9 THE WITNESS: The only thing I can tell you 10 about -- I assume it's the cabinet meeting. I know he 11 made an offhand comment at the cabinet meeting about 12 Speaker Eves being hired, so you know, that's the best I 13 can --14 REP. KRUGER: But you didn't hear or witness any 15 reaction from the Governor? THE WITNESS: Upon him first learning? No. 16 17 REP. KRUGER: Okay. Did anything else occur 18 between the 5th of June and the 8th of June that was in 19 regard to these matters and the Governor or the education staff? 20 21 THE WITNESS: Nothing I had direct knowledge of. REP. KRUGER: And he didn't ask you to get 22 23 involved in any way at that point? 24 THE WITNESS: To the extent you're asking about 25 any communication between me and the Governor ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

specifically, I -- communications between me and the Governor would be protected by attorney-client privilege. And that privilege belongs to the client, not the attorney. So the extent you want to delve into those conversations, I'm afraid that I just can't answer your questions.

7 SENATOR KATZ: Can I ask, if I could? Are you 8 saying that there were conversations, Ms. Montgomery, 9 you're just not prepared to talk about them because of a 10 claim of attorney-client privilege?

MR. RUPRECHT: Senator Katz, if I may, I believe what the witness is telling you is that she is the standing counsel to the Governor. She has routine conversations with the Governor that are attorney-client privilege conversations.

If you're asking has she had any privileged conversations of any kind with the Governor, the answer to that question is clearly yes. If you're asking her to confirm whether her privileged conversations with the Governor include particular topics, that, too, is a privileged matter.

22 SENATOR KATZ: Well, let's talk about that for a 23 minute because I respectfully disagree. The attorney-24 client privilege when it comes to public attorneys is 25 extremely limited. So if I might ask this question, Ms.

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900       |
|----|---|
| 25 | 23rd.   |
| 24 | direct knowledge about any of those events before June    |
| 23 | THE WITNESS: My testimony is I don't have any             |
| 22 | least until June 23rd; is that your testimony?            |
| 21 | the subject of the Good Will-Hinckley hiring decision at  |
| 20 | you did not have any discussions with the Governor about  |
| 19 | SENATOR KATZ: so your testimony here is that              |
| 18 | MR. KRUGER: That's all right.                             |
| 17 | interrupting, Mr. Chairman, but                           |
| 16 | SENATOR KATZ: Okay. So I apologizes for                   |
| 15 | anything that happened up until really June 23rd.         |
| 14 | was not involved and don't have direct knowledge of       |
| 13 | initially the question between June 5th and 8th, I really |
| 12 | kicking off, June 5th and 8th and I think that was        |
| 11 | stand by my testimony that initially when all this was    |
| 10 | One thing I would like to do is I do want to              |
| 9  | (PAUSE)   |
| 8  | THE WITNESS: (Indiscernible)                              |
| 7  | answer that question?                                     |
| 6  | whether the subject was discussed. Are you prepared to    |
| 5  | attorney-client privilege even for private attorneys      |
| 4  | all due respect, even that is not protected by the        |
| 3  | other than the ones you've told us about? I don't, with   |
| 2  | with respect to the Good Will-Hinckley hiring decision    |
| 1  | Montgomery, did you have discussions with the Governor    |
| I  |   |

SENATOR KATZ: So the answer to my question is no, you did not have any discussions with the Governor before June 23rd on the subject of the Good Will-Hinckley hiring decision?

5 THE WITNESS: To the extent that you're asking 6 me to confirm about -- confirm a subject matter that I may 7 have had a discussion with my client about, I'm refusing 8 to answer.

9 SENATOR KATZ: All right. Perhaps at this point 10 we might hear from -- well, let me ask Attorney Ruprecht 11 this question because the rule, as you know better than I, 12 with respect to government lawyers is very limited. Let 13 me read you that rule and ask you to tell us how this 14 plays out here this morning.

15 But Rule 502 which talks about attorney-client 16 privilege says, "The lawyer-client privilege does not 17 apply to communications between a public officer and its lawyers and only if there's a finding that disclosure of 18 19 that conversation would seriously impair the public 20 officer's ability to process a claim or carry out a 21 pending investigation, litigation or proceeding in a 22 public interest. The lawyer-client privilege would only apply to those communications." 23

24 So how is answering the question about whether 25 she talked to the Governor about the Good Will-Hinckley
1 matter be covered by that rule?

| 2  | MR. RUPRECHT: Senator Katz, respectfully, there            |
|----|--|
| 3  | are two issues. One is the question of an evidentiary      |
| 4  | privilege and the privilege rules and the rules of         |
| 5  | evidence. And the other is the ethical duties that you     |
| 6  | and I and Ms. Montgomery and licensed lawyers owe to our   |
| 7  | clients to maintain confidences and secrets, which is      |
| 8  | broader than the attorney-client privilege, and that is a  |
| 9  | duty that is binding on us.                                |
| 10 | I think that Ms. Montgomery has tried to tell              |
| 11 | you the nature of her involvement in these affairs, which  |
| 12 | is very limited, but now I think you're pressing her to    |
| 13 | answer a question that neither you, nor I, nor any         |
| 14 | licensed lawyer would be comfortable answering which is a  |
| 15 | question from a person saying, "I know that you are this   |
| 16 | person's lawyer, and I know that you have privileged       |
| 17 | conversations with them about conversations to give        |
| 18 | them legal advice. And all I'm asking you is do your       |
| 19 | conversations include this particular topic?" And that     |
| 20 | strikes me as not fair game and one that any lawyer would  |
| 21 | be comfortable answering just voluntarily without checking |
| 22 | with their client. That doesn't strike me as it should be  |
| 23 | particularly puzzling to any lawyer.                       |
| 24 | As far as the evidentiary rule and the scope of            |

25 the attorney-client privilege for public officials, as you

1 know the matter that is --

| 2  | SENATOR KATZ: I'm sorry, go ahead, sir.                    |
|----|--|
| 3  | MR. RUPRECHT: the matter that is under                     |
| 4  | consideration here, as you know, and as Ms. Montgomery has |
| 5  | told you, her involvement started with a call about        |
| 6  | private litigation between Speaker Eves apparently in his  |
| 7  | personal capacity as a private citizen against the         |
| 8  | Governor individually, and he sought out counsel. I mean,  |
| 9  | we know he sought out counsel on that matter, and that his |
| 10 | how her involvement started.                               |
| 11 | So we get into an area that is very                        |
| 12 | uncomfortable and that really I'm not sure it bears on     |
| 13 | the Committee's investigation. Ms. Montgomery has had no   |
| 14 | involvement in the matters that are really laid out in the |
| 15 | subpoena, that is, discussions about funding, policy-      |
| 16 | making discussions about funding, discussions with Good    |
| 17 | Will-Hinckley about the hiring, discussions with Good      |
| 18 | Will-Hinckley or MeANS or anybody about the selection of   |
| 19 | Speaker Eves, and she's told you that already. And it      |
| 20 | feels like we're simply pressing a lawyer as far as we can |
| 21 | to the point that would make any lawyer really             |
| 22 | uncomfortable, and I'm not clear to what purpose.          |
| 23 | SENATOR KATZ: Well, are you suggesting, sir,               |
| 24 | that her testifying that she never discussed something     |
| 25 | with the Governor would somehow violate attorney-client    |
|    |  |

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

| 1  | privilege?   |
|----|--|
| 2  | MR. RUPRECHT: I think that when you have                   |
| 3  | someone who is your standing counsel who anybody can       |
| 4  | expect you routinely consult with on legal matters, I      |
| 5  | think the question "Do your consultations with your client |
| 6  | include this topic?" that's really no different than       |
| 7  | asking a lawyer, "Did your discussions with your client    |
| 8  | cover this aspect or that aspect of a legal issue?"        |
| 9  | REP. KRUGER: Yes, Mr. Chair, I've got some                 |
| 10 | questions that I think we're a little bit stalled on and I |
| 11 | suspect maybe other members of the Committee do, too, and  |
| 12 | I'm going to request that the Committee go into executive  |
| 13 | session with Counsel to discuss this; is that agreeable?   |
| 14 | SENATOR KATZ: Discuss with Deputy Attorney                 |
| 15 | Pistner?   |
| 16 | REP. KRUGER: Yes, with Chief Deputy Attorney               |
| 17 | General Linda Pistner and our staff.                       |
| 18 | SENATOR KATZ: Discussion with respect to the               |
| 19 | motion.  |
| 20 | UNIDENTIFIED FEMALE SPEAKER: Formally, I don't             |
| 21 | know if you want to refer to the motion that references    |
| 22 | REP. KRUGER: Right.  |
| 23 | UNIDENTIFIED FEMALE SPEAKER: (indiscernible).              |
| 24 | REP. KRUGER: Right, right. I'm sorry, yes, I               |
| 25 | should have done that. I have that. I'm sorry, I thought   |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |

 $\|$  I had the motion right here, but I don't.

| 2  | I move that the Committee go into executive               |
|----|---|
| 3  | discussion session to discuss information obtained in     |
| 4  | executive session made confidential by Title 3, Section   |
| 5  | 427. Did I get that wrong?                                |
| 6  | Restating my motion, I move that the Committee            |
| 7  | enter executive session to take testimony of witness? No. |
| 8  | I'm sorry. It doesn't sound right. Oh, I'm sorry. My      |
| 9  | apologies to everyone that I'm stumbling here. I wasn't   |
| 10 | ready to make this.                                       |
| 11 | In accordance with Title I, Section 405-6(e), I           |
| 12 | move that the Government Oversight Committee go into      |
| 13 | executive session to consult with our attorney concerning |
| 14 | our legal rights and duties in connection with the        |
| 15 | situation we're in right now with a witness refusal to    |
| 16 | answer on attorney-client privilege.                      |
| 17 | REP. MASTRACCIO: Second.                                  |
| 18 | SENATOR KATZ: Discussion with respect to the              |
| 19 | motion? Seeing none, all in favor?                        |
| 20 | UNIDENTIFIED FEMALE SPEAKER: There's a hand up.           |
| 21 | SENATOR KATZ: I'm sorry, pardon me. Senator               |
| 22 | Diamond.  |
| 23 | SENATOR DIAMOND: Thank you, Mr. Chairman. I'm             |
| 24 | really I'm uncomfortable going into executive session     |
| 25 | on this issue. I just want to say that. And I guess       |
|    |   |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900       |
|    |   |

could we be a little more specific as to what we're going 1 2 to be dealing with with Ms. Pistner on this question? I'm sure a lot of folks would like to have us go 3 4 into executive session for a lot of reasons, so I really 5 am very uncomfortable with that. So could we be a little 6 more specific about this? 7 REP. KRUGER: I think the purpose of executive 8 session would be to get advice from our attorney about 9 whether or not we should press forward with inquiring 10 about conversations Ms. Montgomery may have had with the 11 Governor on the subject. 12 MR. DIAMOND: And that would be the only 13 question, Mr. Chairman? 14 REP. KRUGER: That would be it. 15 SENATOR KATZ: Senator Johnson. 16 SENATOR JOHNSON: Thank you, Mr. Chair. То 17 clarify so that the question whether to press forward be a 18 matter of our understanding what our legal rights and 19 powers are versus those that have been communicated, where 20 the line is drawn on what we may proceed with within the 21 law? 22 REP. KRUGER: That's right. 23 SENATOR KATZ: Further discussion? If we --24 well, all in favor? Opposed? Motion carries. 25 We're going to briefly be in executive session, ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

| 1  | and rather than asking all of you to leave, I think what   |
|----|--|
| 2  | we're going to do is go into the try to go into this       |
| 3  | little conference room off the hearing room to talk about  |
| 4  | our counsel. We won't be very long. Thank you.             |
| 5  | (OFF RECORD)   |
| 6  | SENATOR KATZ: Okay, we're going to reconvene               |
| 7  | the meeting of the Government Oversight Committee, and we  |
| 8  | apologize to everybody for having gone into executive      |
| 9  | session. I just want to make sure everybody understands    |
| 10 | why.   |
| 11 | This question about attorney-client privilege,             |
| 12 | we needed to hear from our counsel, if you will, legal     |
| 13 | advice about what the parameters of that rule are, and     |
| 14 | it's appropriate for us to have done that in executive     |
| 15 | session. That's the only thing we talked about. I can't    |
| 16 | tell you what the discussion was and no one here will      |
| 17 | because that's the whole deal with executive sessions, but |
| 18 | there was nothing nefarious.                               |
| 19 | So we're ready to go ahead. And I've spoken                |
| 20 | with Counsel Ruprecht about this, about where we're coming |
| 21 | down on this issue, and there may be specific objections   |
| 22 | to questions going forward, but the attorney-client        |
| 23 | privilege when it relates to public officials is extremely |
| 24 | narrow. It's governed by a specific rule of evidence.      |
| 25 | And just to read the beginning of it again, "The lawyer-   |
|    |  |

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

client privilege does not apply to communications between 1 2 a public officer or agency and its lawyers. However, if the court," or in this case the committee, I guess, 3 "determines that disclosure will seriously impair the 4 public officer's or agency's ability to process a claim or 5 carry out a pending investigation, litigation, or 6 7 proceeding in the public interest, the lawyer-client 8 privilege will apply to communications concerning the 9 pending investigation claim or action." There's a lot of 10 fancy language, but at least it's clear to me as a chair 11 it doesn't apply here.

12 So what we're going to ask is that Ms. 13 Montgomery answer questions about her conversations with the Governor on the subject of this matter except to the 14 15 extent that if the Governor is asking her for advice, that 16 that statement by the Governor asking for advice or 17 anything Ms. Montgomery may have told him in terms of 18 giving advice would be privileged, but nothing else would. 19 So I hope that's relatively clear moving ahead. And this is a pretty new area for Maine law to even be dealing 20 21 with, so thank you for your indulgence in letting us talk 22 it through.

23 So why don't we go ahead and, Ms. Montgomery, 24 let me ask you this question. At any time did you have 25 discussions with the Governor about the decision by Good

Will-Hinckley to hire the Speaker or what implications 1 2 might be for funding of the school by that decision? 3 THE WITNESS: While you were in executive 4 session, I did have the opportunity to consult with my 5 client and I'm authorized --SENATOR KATZ: Your attorney -- oh, your client, 6 7 excuse me for interrupting. 8 THE WITNESS: My client, yes. 9 SENATOR KATZ: Thank you. 10 THE WITNESS: And my attorney, as a matter of 11 fact, but I'm authorized to answer your question no, I did not have those discussions. 12 13 SENATOR KATZ: At any time? THE WITNESS: Correct. 14 15 SENATOR KATZ: Before or after June 23rd, which I think was the date we were using in the earlier 16 17 questions? 18 THE WITNESS: June 23rd was the date that I 19 really got involved in the whole situation. 20 SENATOR KATZ: Okay. 21 THE WITNESS: So if you're -- maybe I need a 22 little clarification because I do want to be clear that 23 I'm authorized to answer the question that no, we did not 24 have those discussions. I think the original question was 25 about between June 5th and June 8th, but I might be wrong

1 about that.

2 SENATOR KATZ: Well, let me ask you this. What 3 was the date you were contacted by Attorney Webbert, who's the Speaker's attorney? 4 5 THE WITNESS: I believe it was June 23rd. 6 SENATOR KATZ: Okay. So before you were 7 contacted by the attorney for the Speaker and became aware 8 that litigation was a possibility, you had no 9 conversations with the Governor on the subject matter of 10 the Good Will-Hinckley funding issue or the Speaker's hiring; is that your testimony? 11 12 THE WITNESS: That's correct. 13 SENATOR KATZ: Thank you very much. 14 REP. KRUGER: Just -- we may have already gone 15 through this, but could you remind me, were you present at 16 the cabinet meeting on June 9th? 17 THE WITNESS: Yes, I was. 18 REP. KRUGER: Do you have any memory of the Governor reacting to the news at that cabinet meeting of 19 20 Mark Eves' hiring? 21 THE WITNESS: I remember the Governor making one 22 comment perhaps. It was an offhand, "Can you believe they 23 hired somebody who's not qualified?" or "I can't believe 24 they hired Mark Eves," or it was something like that. It 25 was one comment. I've given you two, but that was the

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

| 1  | nature of the comment. And I wouldn't characterize it as   |
|----|--|
| 2  | even venting. I mean, it was a comment.                    |
| 3  | REP. KRUGER: So as you recall it, there wasn't             |
| 4  | a discussion by the cabinet or at the cabinet meeting of   |
| 5  | this particular item?                                      |
| 6  | THE WITNESS: That's correct.                               |
| 7  | REP. KRUGER: There were other things,                      |
| 8  | obviously.   |
| 9  | On the very last sentence on page 14 of the                |
| 10 | OPEGA brief, it mentions Mr. Moore telling OPEGA that Mr.  |
| 11 | Chadbourne contacted him at some point to inform Mr. Moore |
| 12 | that a lawyer would like to speak with him. You've         |
| 13 | provided emails to the Committee, which we appreciate,     |
| 14 | that show that you contacted Mr. Moore on July 20th        |
| 15 | expecting that Mr. Chadbourne had already mentioned this   |
| 16 | to him.  |
| 17 | THE WITNESS: Yes.  |
| 18 | REP. KRUGER: It also shows that you arranged a             |
| 19 | meeting with Mr. Moore through Good Will-Hinckley          |
| 20 | attorneys for Thursday, July 23rd, though you ended up     |
| 21 | needing to reschedule that meeting. The emails do not      |
| 22 | indicate anything about when that meeting was rescheduled  |
| 23 | for. Can you tell us your purpose in contacting and        |
| 24 | wanting to meet with Mr. Moore and did you meet with him   |
| 25 | and what was discussed?                                    |
|    |  |

1 THE WITNESS: The purpose -- really the reason I 2 reached out to him was by that time it was clear that 3 litigation was, in fact, going to be filed. I can't remember when the lawsuit was actually filed, but it was 4 around -- that's what I wanted to talk to Mr. Moore about, 5 6 was in anticipation of litigation because I had received 7 the phone call from Attorney Webber prior to that. 8 We never did end up actually rescheduling the 9 meeting and I did not interview him, as I mentioned, 10 because the veto issues arose, and that was a pretty 11 intense three-week period there when I was occupied. 12 REP. KRUGER: Other than interactions and 13 communications that have already been discussed here, 14 please describe any additional interactions or 15 communications that you've had with anyone at Good Will-16 Hinckley (indiscernible) or with their attorneys at any 17 time regarding the hiring of the Speaker? 18 THE WITNESS: There are none. 19 REP. KRUGER: Does that include funding issues? 20 THE WITNESS: That's correct. 21 REP. KRUGER: So the decision or the threat or 22 whatever of withdrawing funds, you were not consulted on that matter? 23 24 THE WITNESS: I think you asked me if I had any 25 conversations with anyone at Good Will-Hinckley, and I did ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

1 not.

| 1  | not.   |
|----|--|
| 2  | REP. KRUGER: Could you describe any                        |
| 3  | interactions and communications that you were involved in  |
| 4  | with the Governor or others in the Governor's office on    |
| 5  | this subject matter that we might not have mentioned so    |
| 6  | far?   |
| 7  | THE WITNESS: I believe the answer to your                  |
| 8  | question is there aren't any, so I would like to hear your |
| 9  | question again just to make sure.                          |
| 10 | REP. KRUGER: Actually, I'm trying to get to                |
| 11 | what else we can flesh out in terms of the communications  |
| 12 | in the Governor's office about the decision to withhold    |
| 13 | funding. That's where I want to go.                        |
| 14 | THE WITNESS: Okay.   |
| 15 | REP. KRUGER: And you're his attorney, I would              |
| 16 | have assumed that the Governor would have talked to his    |
| 17 | attorney about the decision to withhold funds, and I just  |
| 18 | want to know if you've had any conversation on that        |
| 19 | regard.  |
| 20 | THE WITNESS: I did not have any conversations              |
| 21 | with the Governor about the funding or withholding         |
| 22 | funding. I had no conversations.                           |
| 23 | REP. KRUGER: Does that apply to Good Will-                 |
| 24 | Hinckley as well?  |
| 25 | THE WITNESS: Yes. You mean people employed by              |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |
|    |  |

1 Good Will-Hinckley?

2

REP. KRUGER: Yeah.

3 THE WITNESS: That's correct. I didn't have any 4 conversations --

5 REP. KRUGER: Okay. So you were out of that 6 one.

7 THE WITNESS: -- with anyone who's with Good 8 Will-Hinckley except Mr. Moore, and it was just that time 9 period trying to schedule the interview and then we didn't 10 have it.

11 REP. KRUGER: Did you discuss or have any 12 interactions or communications with Commissioner Desjardin 13 about this subject material in this timeframe, May, June 14 and July?

THE WITNESS: I believe after the decision had been made about the funding, I think that's when I heard, you know, withholding the check, I believe that's when I heard about it and I did hear about it from the Deputy Commissioner.

20 REP. KRUGER: Could you describe any 21 communications or interactions you might have had with 22 Greg Powell or other representatives at the Harold Alfond 23 Foundation about funding?

24 THE WITNESS: None.
25 REP. KRUGER: You've had none?

THE WITNESS: None.

| -  |  |
|----|--|
| 2  | REP. KRUGER: Are you aware of any other                    |
| 3  | interactions and communications between the Governor or    |
| 4  | other Governor staff with Mr. Powell or other              |
| 5  | representatives of the foundation that have not been       |
| 6  | covered in the OPEGA brief?                                |
| 7  | THE WITNESS: No.   |
| 8  | REP. KRUGER: No. Have you had any interactions             |
| 9  | or communications with the Speaker or his staff regarding  |
| 10 | this? And, if so, when did they occur and what was         |
| 11 | discussed?   |
| 12 | THE WITNESS: No.   |
| 13 | REP. KRUGER: Okay. The OPEGA brief does                    |
| 14 | describe some exchanges between you and the Speaker's      |
| 15 | attorney on June 22nd and 23rd that you've mentioned. Are  |
| 16 | you aware of any other interactions or communications      |
| 17 | between the Governor or other people in the Governor's     |
| 18 | office and the Speaker or the Speaker's attorney that have |
| 19 | not been captured in the OPEGA report?                     |
| 20 | THE WITNESS: No.   |
| 21 | REP. KRUGER: At any time since OPEGA its review            |
| 22 | on July 1st have you been involved in coordinating or      |
| 23 | discussing with the Commissioner or others at DOE what     |
| 24 | documents would be provided to OPEGA?                      |
| 25 | THE WITNESS: By discussing with them, I guess I            |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |
|    |  |

want to be clear. I didn't direct any production of 1 2 documents or that kind of thing. I did ask that a copy of 3 the documents provided to OPEGA be also given to me. 4 REP. KRUGER: At any time since OPEGA began the 5 review on July 1st, have you been involved in coordinating or discussing with Mr. Moore or others at Good Will-6 7 Hinckley what documents should be provided to OPEGA? 8 THE WITNESS: No. 9 REP. KRUGER: Are you aware of any conversations 10 or communications regarding documentation? 11 THE WITNESS: With people from Good Will-12 Hinckley? 13 REP. KRUGER: Yes, with Good Will-Hinckley. 14 THE WITNESS: No. No. 15 REP. KRUGER: And would that also be true with 16 the Harold Alfond Foundation? 17 THE WITNESS: That's correct. 18 REP. KRUGER: Okay. So you were part of it. 19 Okay, that's my -- thank you. 20 SENATOR KATZ: Thank you. Further questions? 21 Representative Duchesne. 22 REP. DUCHESNE: Thank you, Senator. This is 23 just a quickie. 24 When the senior policy advisor informed the 25 Board president that you wanted to speak with the Board, ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

that was really just to get your own arms around the 1 2 situation. It was not under instructions from anybody 3 else? THE WITNESS: That's correct. 4 5 REP. DUCHESNE: You were just prepping yourself. 6 THE WITNESS: Yes. 7 REP. DUCHESNE: Thank you. 8 SENATOR KATZ: Further questions? Senator 9 Johnson. 10 SENATOR JOHNSON: Thank you, Mr. Chair. 11 Ms. Montgomery, did you -- you described earlier 12 having no direct knowledge of the matters prior to the 13 23rd. Can you tell us who provided in the course of the 14 cabinet meeting on the 9th or other occasions before the 15 23rd any indirect knowledge? Who, if we want answers, should we be consulting? 16 17 THE WITNESS: I'm not sure --18 SENATOR JOHNSON: You were asked about your 19 knowledge of the funding discussions about responses, 20 reactions to Speaker Eves' hiring and basically stated 21 that you had no direct knowledge. Can you tell us what 22 indirect knowledge -- who was the source of the indirect 23 knowledge that came your way regarding those topics? 24 THE WITNESS: I'm not sure I totally understand 25 your question, but certainly Mr. Chadbourne had

| 1  | information and Deputy Commissioner Desjardin had        |
|----|--|
| 2  | information. I assume that's what you're asking.         |
| 3  | SENATOR JOHNSON: And that's all you can recall           |
| 4  | for any knowledge that you obtained indirectly regarding |
| 5  | the Good Will-Hinckley hiring and regarding the funding? |
| 6  | THE WITNESS: I can't think of anyone else. You           |
| 7  | know, certainly, people were talking about it. I read    |
| 8  | some of the newspaper reports, you know, that kind of    |
| 9  | thing. There's definitely no one who hasn't been         |
| 10 | identified by OPEGA or interviewed by them.              |
| 11 | SENATOR JOHNSON: If I may ask another question.          |
| 12 | In the cabinet meeting on the 9th, you said there was no |
| 13 | discussion of his Eves' hiring other than the offhand    |
| 14 | comment and you indicated it happened.                   |
| 15 | THE WITNESS: That's my recollection.                     |
| 16 | SENATOR JOHNSON: Was there anything else                 |
| 17 | relevant to the MeANS school that was a topic of         |
| 18 | discussion in that meeting?                              |
| 19 | THE WITNESS: Nothing that I remember.                    |
| 20 | SENATOR JOHNSON: Thank you.                              |
| 21 | SENATOR KATZ: Senator Diamond, sorry, then               |
| 22 | Representative Mastraccio.                               |
| 23 | SENATOR DIAMOND: Thank you, Mr. Chair. I just            |
| 24 | need to fill in some blanks here.                        |
| 25 | THE WITNESS: Sure.                                       |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900      |

SENATOR DIAMOND: Thank you for being here. 1 2 When were you hired to be the Governor's legal counsel? THE WITNESS: Well, I've done two stints. Last 3 4 year for three months I filled in while Carly McLean, the 5 Governor's Chief Counsel, was out on leave, and then --6 SENATOR DIAMOND: Excuse me, those three months 7 were when? When would that be? 8 THE WITNESS: I believe they were February, 9 March and April, March, April, May. 10 SENATOR DIAMOND: Of '14? 11 THE WITNESS: Sorry, '14, yes. 12 SENATOR DIAMOND: '14, yes. 13 THE WITNESS: And this year I was hired at the beginning of February along with Mr. Chadbourne. 14 15 SENATOR DIAMOND: And that's as full-time legal 16 counsel? 17 THE WITNESS: Yes. 18 SENATOR DIAMOND: Does he have any other legal 19 counsel other than you? 20 THE WITNESS: There's a deputy legal counsel, 21 Hank Fenton, but other than that, we're it. 22 I should correct a little bit. I did at the 23 beginning of February I actually agreed to fill in until 24 the Governor's office might find legal counsel. And then 25 eventually, the Governor asked me to stay and so that's ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

1 when I really became full time permanent.

| 2  | SENATOR JOHNSON: And how would you describe                |
|----|--|
| 3  | your job responsibility with the Governor?                 |
| 4  | THE WITNESS: How would I describe it? The                  |
| 5  | scope of it is enormous. It's very challenging and         |
| 6  | SENATOR JOHNSON: Basically covering any and all            |
| 7  | topics regarding legal issues?                             |
| 8  | THE WITNESS: Any and all topics. The scope is              |
| 9  | huge.  |
| 10 | SENATOR JOHNSON: Thank you.                                |
| 11 | SENATOR KATZ: Representative Mastraccio.                   |
| 12 | REP. MASTRACCIO: Thank you, Mr. Chair.                     |
| 13 | Ms. Montgomery, thanks for being here. I just              |
| 14 | have and I apologize if you already answered this, but     |
| 15 | I just can't recall it in going through the notes that I   |
| 16 | have.  |
| 17 | On June 22nd or the no, on June 23rd, that's               |
| 18 | when the Speaker's attorney told OPEGA that the Governor's |
| 19 | chief counsel contacted him by telephone and informed him  |
| 20 | that she had conferred with the Governor and he would not  |
| 21 | withdraw his threat. Now, that's in the report. Is that    |
| 22 | a good characterization of what happened from your         |
| 23 | perspective?   |
| 24 | THE WITNESS: Attorney Webbert and I had two                |
| 25 | phone calls. He called me first to let me know he thought  |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |

| 1  | he had a claim for constitutional retaliation, that he had |
|----|--|
| 2  | some case law for me to look at, and wanted to know if the |
| 3  | Governor would change his position with respect to the     |
| 4  | Speaker. I told him I would get back with him.             |
| 5  | So maybe on the 23rd is when I got back with               |
| 6  | him. Maybe we talked on the 22nd, I got back on the 23rd,  |
| 7  | or talked on the 23rd and I got back on the 24th,          |
| 8  | whatever.  |
| 9  | I got back with him and I didn't say the                   |
| 10 | Governor won't withdraw his threat. I said the Governor    |
| 11 | is not inclined to change his mind about the Speaker. I    |
| 12 | do recall saying that specifically.                        |
| 13 | REP. MASTRACCIO: So you specifically spoke to              |
| 14 | the Governor then about the issue and asked him about it   |
| 15 | or were you just giving that opinion based on yourself     |
| 16 | about talking to him at all?                               |
| 17 | (PAUSE)  |
| 18 | THE WITNESS: I do want to be careful. The                  |
| 19 | reason I'm pausing is, again, I want to protect            |
| 20 | communications between the Governor and I that are         |
| 21 | potentially privileged. But I agreed when I spoke to Mr.   |
| 22 | Webbert the first time to talk to the Governor and then I  |
| 23 | would call Mr. Webbert back after having done that, and    |
| 24 | that's what I did.   |
| 25 | REP. MASTRACCIO: Mr. Chair, I'm not quite sure             |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |
|    |  |

1 how to ask that question, but I would like to know that
2 conversation.

3 SENATOR KATZ: I think if you understood the 4 witness, the rules we discussed were that conversations 5 which she may have had with the Governor after it became a 6 real possibility that there might be litigation would be 7 protected by the attorney-client privilege.

REP. MASTRACCIO: So I'm not asking what advice
she gave him. I'm just asking so she did discuss with the
Governor the threat of the funding being withheld. Is
that a legal question to -- is that okay to ask?
SENATOR KATZ: Well, I think discussions that
she had with -- well -REP. MASTRACCIO: I'm sorry, I'm not a lawyer.

14 REP. MASTRACCIO: 1°m sorry, 1°m not a lawyer. 15 I apologize.

SENATOR KATZ: My law professors would be appalled that I'm in a position of being asked to rule on anything, but I think that the distinction is that once the Speaker's attorney called her and said, "There may be litigation," that any conversations after that are off limits.

22 REP. MASTRACCIO: And it isn't about that, so I 23 will abide by his ruling and not ask another one.

24 But you did say something about speaking with 25 Acting Commissioner Desjardin --

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

THE WITNESS: Yes.

1

18

| 2 | REP. MASTRACCIO: about the funding issue or             |
|---|---|
| 3 | did you ever ask did you ever have a discussion with    |
|   | Commissioner Desjardin about whether the funding was in |
| 5 | jeopardy for Good Will-Hinckley or anything around that |
| 6 | area of issue, funding issue?                           |

7 THE WITNESS: I didn't have a conversation like 8 the one you described, but after Commissioner Desjardin 9 had made the decision about holding the check, it was 10 sometime after that that he told me about having done 11 that. More than likely I really learned about that for 12 the first time in the press and then heard from him, but I 13 don't have a specific memory about that timing, so he did 14 talk to me about that, though, tell me about it.

15 REP. MASTRACCIO: But you don't remember what 16 the conversation, what it was about. Why would he bring 17 it up to you? I mean, I'm just --

THE WITNESS: I do remember.

19 REP. MASTRACCIO: Could you just -- would you 20 have a problem telling us what that conversation was?

THE WITNESS: No, I don't have a problem. He told me that he was in a staff meeting of some sort, and there was a point in the staff meeting where there was a question about whether to hold a check, a check that was going to Good Will-Hinckley. I remember him saying -- I

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

paused for quite a while and he told me his thought 1 2 process was it's easier to hold it than it would be to get 3 it back and that he then decided it should be held. REP. MASTRACCIO: And the date of that? Do you 4 5 have a general --6 THE WITNESS: That's the problem. I really --7 REP. MASTRACCIO: In relation to the cabinet meeting, in relation to --8 9 THE WITNESS: I don't even know what --10 REP. MASTRACCIO: Don't even know, okay. 11 THE WITNESS: -- day the staff meeting was, but 12 I'm sure that's in the OPEGA report, and it was definitely 13 after that had occurred. SENATOR KATZ: Thank you, Representative. Other 14 15 questions for Attorney Montgomery? Senator Johnson. 16 SENATOR JOHNSON: Thank you, Mr. Chair. 17 Ms. Montgomery, I believe in your opening 18 statement you said something about having no knowledge 19 prior to June 23rd regarding these matters we've been discussion. And moments ago you said that you spoke with 20 Attorney Webbert on the 21st? 21 22 THE WITNESS: I certainly didn't mean to say 23 that. If I did I misspoke. 24 SENATOR JOHNSON: Perhaps you could clarify for 25 us. Thank you. ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

THE WITNESS: There's a date in the OPEGA 1 2 report, I believe it's June 23rd, that OPEGA has found 3 that we spoke. And I think that there actually are emails that would say for sure whether it was June 23rd or June 4 5 22nd. 6 Attorney Webbert and I had two conversations, 7 and I believe they were on two different days back to 8 back. 9 SENATOR JOHNSON: And what I think you said 10 moments ago was that he contacted you on the 21st with an 11 inquiry regarding whether the Governor would consider 12 rescinding his position on --13 THE WITNESS: I think either it was the 22nd and 14 23rd or 23rd and 24th, is what I believe. I don't believe 15 it was June 21st. 16 SENATOR JOHNSON: Thank you. 17 SENATOR KATZ: Thank you. Just one other question, if I could. 18 19 THE WITNESS: Sure. 20 SENATOR KATZ: It has to do with whether you 21 were involved in coordinating or discussing with anyone what documents would be provided to OPEGA as part of the 22 23 And I think you said none, but wasn't there an review. 24 email from the Commissioner of Education asking you for 25 some guidance on what should be provided or not provided? ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

THE WITNESS: There was an email him asking me, 1 and I didn't really advise. I let him know that in my 2 3 opinion -- as you know, I raised some question about 4 OPEGA's jurisdiction with respect to examining the 5 Governor's exercise of executive authority. I let the Commissioner know that I didn't think those same arguments 6 7 applied to agencies and, therefore, he, you know, would 8 need to respond to OPEGA, and I wasn't advising one way or 9 the other. 10 To be fair, I know that I did say to him and 11 probably Suzan Beaudoin, and I want to say Deb Plowman, 12 "If you're asked to testify, tell the truth." I remember 13 saying that specifically. SENATOR KATZ: Thank you. And as I will with 14 15 every witness, I just want to inquire into documents. 16 You've produced all the documents that you are aware of in 17 response to the subpoena request? 18 THE WITNESS: Yes. 19 SENATOR KATZ: And they're copies, so we don't 20 need to give them back? 21 THE WITNESS: Correct. 22 SENATOR KATZ: Okay. Thank you very much. 23 Thank you for being here. 24 THE WITNESS: Thank you. 25 SENATOR KATZ: Thank you, Counsel, for being ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

1 here. 2 MR. RUPRECHT: Thank you. 3 SENATOR KATZ: The next person we have asked to 4 testify would be Tom Desjardin, and I'm not sure what your 5 title is these days, so I didn't say. 6 MR. DESJARDIN: Currently, Deputy Commissioner, 7 but for the context of the report and everything, anything 8 will suffice. 9 SENATOR KATZ: Sir, could you raise your right 10 hand. Do you promise or affirm the testimony you're about 11 to give will be the truth, the whole truth, and nothing but the truth? 12 13 MR. DESJARDIN: I do. 14 SENATOR KATZ: Thank you. And just so everybody 15 is clear, Deputy Commissioner Desjardin had wanted to be here for our last meeting, but because of a medical issue 16 17 was unable to do so, but he was quite adamant about the 18 fact that he wanted to be here. So thank you for being 19 here today, and we'd be pleased to hear from you with 20 respect to any statement you might want to make at the 21 beginning. 22 THE WITNESS: I don't other than to say that part of my adventure over the last couple months involves 23 24 some damage to my lung, and on occasion I start coughing 25 loudly and what seems like dangerously, but it's just my ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

| 1  | cough trying to fix a lung. It's not contagious. It's      |
|----|--|
| 2  | not the flu, so if I burst into coughing, it has nothing   |
| 3  | to do with anything that is serious or warranted or could  |
| 4  | be passed on to folks. It's just bruised, basically.       |
| 5  | SENATOR KATZ: Thank you.                                   |
| 6  | THE WITNESS: And if my voice crackles a little,            |
| 7  | it's because of that same thing.                           |
| 8  | SENATOR KATZ: Thanks.                                      |
| 9  | Whereupon,   |
| 10 | THOMAS DESJARDIN,  |
| 11 | after having been duly sworn, was examined and testified   |
| 12 | as follows:  |
| 13 | SENATOR KATZ: So I've got a number of questions            |
| 14 | I'd like to ask first, if I could, sir. First of all, you  |
| 15 | had a lunch meeting with Jack Moore who is the Board Chair |
| 16 | of Good Will-Hinckley on May 22nd, I believe was the date. |
| 17 | THE WITNESS: Uh-huh.                                       |
| 18 | SENATOR KATZ: And Mr. Moore talked with you                |
| 19 | about what was going on at Good Will-Hinckley with their   |
| 20 | hiring process. What did you understand the status to be   |
| 21 | with respect to Good Will-Hinckley hiring the Speaker when |
| 22 | you left that luncheon meeting?                            |
| 23 | THE WITNESS: He told me on that day that the               |
| 24 | search committee had reported out results, for lack of a   |
| 25 | better description, that they had arrived at two           |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |

1 candidates, two finalists, if you will. There was a third 2 person that he was interested in that was not -- that had 3 not applied, was not considered, but wanted to ask me what 4 I felt about that person.

5 So at the time he said, "The committee has 6 arrived at Speaker Eves and a woman from Massachusetts as 7 the two," I think he referred to them as "finalists for 8 the position." And, again, he expressed an interest in 9 this other person who might also be a strong candidate, 10 but had not applied and that was part of the discussion.

SENATOR KATZ: Okay. Apparently, you left that meeting with the understanding that Mr. Moore was asking you if you might be interested in that job, and he had a little different recollection, but could you tell us what you recall about that part of the conversation?

16 THE WITNESS: There were three times during the 17 conversation, and I remember them at awkward times and not 18 in the context of back-and-forth discussion, when he said, 19 and I can quote exactly, "You know, you'd be great for 20 this position." And the first time I said "thank you" and 21 moved on with the discussion. The second time I didn't 22 think much. But after the third time, I started to 23 realize that there might be something more to just being 24 complimentary. So I said to him, "I appreciate it. I 25 thank you for your confidence. I'm just getting started

1 in the department. Things are going well at Education. 2 I'm not interested in leaving state government, but thank 3 you." And so that was pretty much the extent of the 4 conversation.

5 SENATOR KATZ: Do you recall did you tell the 6 Governor or anyone in the Governor's office about your 7 meeting with Mr. Moore and the fact that the Speaker was 8 at least being considered for the presidency there?

9 THE WITNESS: The next time I met with the 10 Governor was roughly, however many days it was on the 5th 11 of June. And as a policy advisor you meet with the 12 Governor almost daily. That was my hold habit as 13 Commissioner. I'm in the next building and don't catch up 14 with him like I used to.

So the next time I met with him was about the logging program, so that was my first opportunity in the normal schedule of things to sit down and say -- and raise that issue because we had been working for a long time to try to get Hinckley involved in a program and the arrival of a new president would impact that in some way, so I mentioned it at that meeting.

22 SENATOR KATZ: Okay. And there was a briefing 23 memo, apparently, written. I take it that you wrote that, 24 sir?

THE WITNESS: Yes.

1 SENATOR KATZ: And the memo apparently says that 2 the selection process at that point was complete, that 3 they had selected a candidate, and that that candidate was going to begin on July 1; is that fair? 4 5 THE WITNESS: Uh-huh. 6 SENATOR KATZ: And did you mention in the 7 briefing memo who the successful applicant was? 8 THE WITNESS: No, I don't think I did, because a 9 day or two before, I don't remember this half of the 10 conversation, but I spoke with Rich Abramson who at the 11 time was on his way out as the interim president and so on 12 at Hinckley and I said -- we talked about the logging 13 program. And I don't remember this part of the 14 conversation, but he does and I certainly defer to his 15 memory of it. We discussed briefly that they had chosen a 16 new president, he would start July 1st and so on. So I 17 think I put that in the memo because that was part of my 18 discussion with him. 19 SENATOR KATZ: Well, it just strikes me as 20 somewhat odd that knowing that they had selected the 21 Speaker you didn't include his name in the memo. Is there 22 a reason for that? 23 THE WITNESS: No. And I'm not sure -- again, I 24 don't remember part of the conversation I had over the 25 phone with Mr. Abramson that referred to this part.

Again, I was focused on the logging program. I made two 1 2 or three other calls in the same half-hour about it to 3 other places, and so I'm not sure. He might have told me that he was the Speaker. I knew the Speaker was one of 4 5 the two finalists, but I'm not sure I was thinking in 6 terms of making any big announcement to the Governor, just 7 that there was a change in leadership there which would --8 another change in leadership, you know, since President 9 Cummings had left, and that they may impact whether or not 10 the school was ready to get underway with the program and 11 that sort of thing. 12 SENATOR KATZ: Well, in the June 5th meeting 13 with the Governor, did you tell the Governor that it was, 14 in fact --15 THE WITNESS: I did, yes. 16 SENATOR KATZ: -- the Speaker who had been 17 picked for that role? 18 THE WITNESS: Yeah. 19 SENATOR KATZ: And what was the Governor's reaction? 20 21 THE WITNESS: It was -- he was surprised, a 22 little shocked. I've certainly seen him give much 23 stronger reactions to other issues, but I think a lot of 24 it was, and we've discussed it in the cabinet, his comment 25 in the cabinet meeting had to do with the same sort of, ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

"Can you believe this --" sort of point of view or 1 expression, and he, you know, said -- but he supposed --2 3 and he went down a list of things that, in his opinion, did not make him an excellent candidate and was startled 4 5 to surprised that a school that he had invested so much 6 time and effort in the previous three years to keep it 7 going had made a decision he disagreed with. 8 SENATOR KATZ: My next question is do you recall 9 if I put you under oath or not? 10 THE WITNESS: Yes, you did. 11 SENATOR KATZ: I did. I thought so. 12 THE WITNESS: You can do it again if it makes 13 you feel better. 14 SENATOR KATZ: No, that's all right. I think it 15 might make one of the other people here happy. 16 THE WITNESS: Even the president was sworn in 17 twice because they weren't sure they did it right, so 18 don't feel bad. SENATOR KATZ: Right, okay. You've indicated 19 the Governor verbalized a list of concerns he had. 20 21 THE WITNESS: Yes. 22 SENATOR KATZ: And what were those, if you 23 recall? 24 THE WITNESS: Interestingly enough, when the 25 report came out, I went back and looked at those and found ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

that the concerns that I raised with Jack Moore at the 1 lunch were almost identical to the concerns that he and 2 3 the Board had raised with the Speaker two weeks before, and then I looked forward in the report to the Governor's 4 5 letter where he expressed his concerns, and they were 6 almost the same identical concerns and, in fact, almost in 7 the same order that they had been expressed first by the Board at Hinckley, then by me, and then by the Governor. 8 9 And from my perspective, largely it was that a 10 sitting Speaker of House is a really busy person, and as 11 sitting Speaker --12 SENATOR KATZ: So this is things the Governor 13 told you? I'm not asking for your impressions. 14 THE WITNESS: Probably. Yeah, yeah, probably. 15 I mean, generally, the -- I guess what I'm getting at is 16 generally, the same concerns raised were just the same 17 ones raised over and over by many people and so -- but his 18 were he's opposed charter schools fairly vehemently over 19 the years. Of course, the Governor has been a big 20 proponent of them, so he remembered that, you know, how 21 much time does this Speaker have? He lives two hours or 22 an hour and a half away from the school, and if he's going to stay as Speaker he can't move from his district, you 23 24 know, things that -- has he ever run a school? Does he 25 have background in education, you know, those kinds of

1 || issues.

2 SENATOR KATZ: Okay. Was it your understanding 3 at that meeting that the hiring decision had been made? THE WITNESS: When I met with the Governor? 4 5 SENATOR KATZ: Yes. I think Rich had said to 6 THE WITNESS: Yeah. 7 me, "He begins on July 1st." 8 SENATOR KATZ: All right. Now, you told OPEGA, 9 sir, that at some point you had a conversation with the 10 Governor in which he told you, "Don't send Good Will-11 Hinckley any money not required by law. 12 THE WITNESS: Right. 13 SENATOR KATZ: You said you couldn't recall when 14 that conversation took place when you talked to OPEGA now 15 a couple months ago, I guess. Do you have any further recollection about when that might have taken place? 16 17 THE WITNESS: A little, and Aaron Chadbourne, I 18 think we -- I believe it was just after the cabinet 19 meeting, because of the nature of the meeting I was 20 standing up, not sitting down. It was kind of an 21 impromptu, and after cabinet, especially if it ends early, 22 we often go, "Hey, can I have minutes?" and we were 23 talking about something. So it's most likely that it 24 happened right after cabinet. 25 SENATOR KATZ: Right. And what do you recall

about the cabinet meeting and this subject being discussed
 at that meeting?

| I  |  |
|----|--|
| 3  | THE WITNESS: Again, the same as others who                 |
| 4  | testified. The Governor, his comments were of a "Can you   |
| 5  | believe this" nature. I don't know whether if he said,     |
| 6  | "Can you believe someone the charter school has hired      |
| 7  | someone who's opposed charter schools" or which line of    |
| 8  | frustration he was expressing, but he just said, you know  |
| 9  | it wasn't inquiring of the cabinet, he was just            |
| 10 | pointing out something that I think it was in a            |
| 11 | newspaper article confirming it had been published that    |
| 12 | morning which probably may have been either midnight or 6  |
| 13 | o'clock, so the official news in the media that the        |
| 14 | Speaker had been hired was fresh. And so as part of        |
| 15 | cabinet, he often discusses what's going on in state       |
| 16 | government and said something to the effect of, "Can you   |
| 17 | believe they've hired this person to be the Speaker to     |
| 18 | be the president?"   |
| 19 | SENATOR KATZ: Okay. You told the Governor on               |
| 20 | June 5th he was hired. The cabinet meeting was on June     |
| 21 | 9th, I believe, and I'd like to ask you now about          |
| 22 | conversations you had with Mr. Moore, the Board Chair of   |
| 23 | Good Will-Hinckley, during that period between the 5th and |
| 24 | the 9th.   |
| 25 | First of all and I understand you reached out              |
|    |  |
|    |  |

| 1  | to him. What was your purpose of communicating with him?   |
|----|--|
| 2  | THE WITNESS: The first phone call I made after,            |
| 3  | you know, the official word sort of came out was to        |
| 4  | clarify a number of names on the Board. We had heard that  |
| 5  | both boards had voted unanimously to hire the Speaker, and |
| 6  | so someone in the Governor's office looked at the names on |
| 7  | the list and found a few that seemed, if they were the     |
| 8  | person we were thinking of would raise a question. And so  |
| 9  | they said, "Can you call Jack and find out if," for        |
| 10 | example, "the Bill Brown is the Bill Brown we think it     |
| 11 | is." It's a common name. And so I, you know, said to       |
| 12 | him, you know I think at that point I said to him, "The    |
| 13 | Governor is, " you know, "obviously not happy with your    |
| 14 | choice," and I kind of asked him a couple "Is this         |
| 15 | the," you know, "person that's this person? Is this the    |
| 16 | Jo-Jo who's that?" and that was most of the conversation.  |
| 17 | And he said, you know, "I'm understanding. I'm frustrated  |
| 18 | that the Governor's upset" and, you know, that sort of     |
| 19 | conversation. It was mostly to find out if to confirm      |
| 20 | that people who, according to press reports, had voted to  |
| 21 | hire the Speaker were, in fact, the people we anticipated  |
| 22 | they were.   |
| 23 | SENATOR KATZ: All right. Was that the only                 |
| 24 | conversation you had with him during that period of time,  |

25 if you remember?
| 1  | THE WITNESS: Probably the only phone                       |
|----|--|
| 2  | conversation. We had a couple of emails back and forth     |
| 3  | that are part of the record or the report, and I think he  |
| 4  | was he had expressed a desire to meet with the Governor    |
| 5  | and I passed that along. And he mentioned once, you know,  |
| 6  | the Board is going to meet and discuss it further          |
| 7  | tomorrow. So I said, "I'm really anxious to hear how that  |
| 8  | goes," you know, relatively short conversations up until   |
| 9  | one past that, you know, well past that time period.       |
| 10 | SENATOR KATZ: Okay. In your conversation with              |
| 11 | Mr. Moore, did you tell him or suggest to him that the     |
| 12 | funding for Good Will-Hinckley might be cut if the Speaker |
| 13 | were hired?  |
| 14 | THE WITNESS: I don't believe so, but I want to             |
| 15 | point out something in my mindset, and particularly with   |
| 16 | lobbyists and others, prior to any of this occurring,      |
| 17 | prior to probably the Speaker being, well, probably after  |
| 18 | the Speaker was interviewed, but before I had any          |
| 19 | knowledge of it, the legislature had cut 5 1/2 million     |

dollars from two areas in the budget that the Department has discretion over. And, in fact, one day they cut 4 million dollars and the next day voted to allow to put language in to allow the Commissioner to spend that money anyway even though they had cut it. So, you know, they're indicating, "Well, if you find some money, move it

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

1 around."

| 2  | So I had thought in the line items that                    |
|----|--|
| 3  | include the Good Will-Hinckley money, and it's 67 million  |
| 4  | dollars, they had cut they had told us they had            |
| 5  | appropriated a million and a half dollars less than what   |
| 6  | was asked, so we were going to have to find a million and  |
| 7  | a half dollars somewhere in that account. And I remember   |
| 8  | prior to all of this happening in my mind thinking that    |
| 9  | Good Will-Hinckley was going to be a really good candidate |
| 10 | for at least some form of cut to reach that. And the       |
| 11 | reason for that was it was the only charter school that    |
| 12 | received this kind of money. It was the only residential   |
| 13 | program that received this kind of money. And it was the   |
| 14 | only at-risk program, and there are many in the state,     |
| 15 | that received this kind of money. So it was always going   |
| 16 | to be hard, I thought, for me to justify giving this money |
| 17 | to one school when all the others would then say, "Hey,    |
| 18 | how come we don't get this kind of appropriation?"         |
| 19 | I also knew that as many as four years earlier             |
| 20 | the discussion between the Governor's office then before I |
| 21 | was there and Good Will-Hinckley was, "This is not forever |
| 22 | money. This is temporary bridge money to get you until     |
| 23 | you start to becoming funded as a charter school" and so   |
| 24 | on.  |
| 25 | There was always in my mind that Hinckley was a            |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |

| 1  | candidate for at least some portion of that money we were  |
|----|--|
| 2  | going to have to find. So I may have said prior to this    |
| 3  | process to a lobbyist or I don't think to Jack that,       |
| 4  | you know, "It's going to be difficult for us to get        |
| 5  | through that million and a half we've got to find" and so  |
| 6  | on, but in relation to a conversation where I, you know    |
| 7  | I never said to Jack at that point, you know, "We're going |
| 8  | to cut the money because of this" or the "The Governor's   |
| 9  | told me to cut the money because of this," so I had had    |
| 10 | conversations I think mostly with lobbyists prior to this  |
| 11 | saying, you know, "This is money that's going to be hard   |
| 12 | to justify." And then when all of this happened, I sort    |
| 13 | of took a well, let's-wait-and-see point of view and see   |
| 14 | how things work out.                                       |
| 15 | SENATOR KATZ: Well, did you inquire of anybody             |
| 16 | on the Appropriations Committee about whether the          |
| 17 | possibility of cutting any money from Good Will-Hinckley   |
| 18 | was even on the table? And the reason I ask that           |
| 19 | question, and I know questioning and not answering         |
| 20 | questions  |
| 21 | THE WITNESS: Right.  |
| 22 | SENATOR KATZ: we never talked about that.                  |
| 23 | THE WITNESS: Well, and part of as you know,                |
| 24 | you meet a lot. You have a lot of discussions over many    |
| 25 | months. My position as Commissioner and the Department's   |
|    |  |
|    |  |

positon is that what matters to us is the legal document voted on by both houses of the legislature that comes to us, and that's the document we go by.

The intent of the legislature is expressed by both houses voting positively to an active budget, then it comes to us.

7 SENATOR KATZ: But those voted on by human 8 beings and between the Appropriations Committee and 9 leadership in both parties, are you aware that anyone ever 10 suggested cutting the funding to Good Will-Hinckley?

11 THE WITNESS: I'm not aware, but I also was not 12 privy to most of those conversations. I didn't listen in 13 to appropriations and, you know. Things get discussed to 14 cut and uncut and, you know, we're often told --

In this budget, for example, there was an amount of money that said, "You must spend," but it wasn't appropriated, so that money had to come from this account and be made up by cutting something else.

19 SENATOR KATZ: And it ended up being cut from 20 information technology, right?

THE WITNESS: No. Again, in the budget language, all we got was a 67-million-dollar line item that was a million and a half less than we asked, so the only official legal directive we got from the legislature was a bill voted on by both houses over in the Governor's

1 veto saying, "You have this much to spend in these 2 categories," but we had one appropriation, for example, 3 for \$75,000 a year. The language was changed, "You must spend this money on this program," but none was 4 5 appropriated. None was added to the budget for it. So they were saying, "Go find the \$75,000 somewhere in that 6 7 miscellaneous cost." Well, that implies something that 8 perhaps the Appropriations Committee and the legislature 9 didn't intend to be cut, would have to be cut, because that 75,000 had to come from somewhere, but it wasn't 10 11 appropriated, so --

12 SENATOR KATZ: Going back to your conversation 13 with Mr. Moore, did you tell him that the funding for Good 14 Will-Hinckley, the \$500,000 a year, would be safe if the 15 Speaker was not hired as president?

16 THE WITNESS: He called me very late in -- this 17 is two days after the budget was passed in the 18 legislature. I know that because I was on vacation on an 19 island, and when we got off the ferry my phone rang and it 20 was Jack. And he said -- and it's in the OPEGA report, 21 words to the effect of -- and I remember repeating to him, 22 I said, "If you're asking me this," and what I said was, 23 "If you're asking will the Governor be happy with Good 24 Will-Hinckley again if are not -- if you separate yourself 25 from Speaker Eves," and I said "probably" because his

1 concern with the school was that in his mind he had made a
2 poor hire and the school would be poorly managed and that
3 was disappointing to him. But I didn't ever put -- he
4 didn't ask and I didn't put together, you know, we will
5 definitely appropriate it.

At that point, we still had not -- the budget has just been passed and the Department leadership needed to sit down and look at what was appropriated (indiscernible) in the miscellaneous cost account than we needed and where we were going to find that money.

11 And a number of other -- the Maine school for --12 in Limestone, the School for Science and Math and others, 13 had asked me, "Do we have our appropriation?" and I had 14 said, "Until the leadership sits down after the budget is 15 passed and figures out where the million and a half is going to come from, I can't answer that question, " so my 16 17 question to Jack was, "The Governor will be happier with the school than he is now," but it was not tied to funding 18 19 in a way because I couldn't make that decision until we'd 20 already found the million and a half.

21SENATOR KATZ: Approximately what was the date22of that conversation?23THE WITNESS: Two days after the budget was

24 || passed, so -- I've forgotten.

25

SENATOR KATZ: Around the 27th?

| 1  | THE WITNESS: 20-something of June, yeah.                  |
|----|---|
| 2  | SENATOR KATZ: Well, you weren't here, but I'm             |
| 3  | sure you listened in to Mr. Moore's testimony.            |
| 4  | THE WITNESS: Yes.   |
| 5  | SENATOR KATZ: And I think I'm saying his                  |
| 6  | statement fairly, but Mr. Moore had a very clear          |
| 7  | impression from you that if the Speaker were kept as      |
| 8  | president, that Good Will-Hinckley was going to lose its  |
| 9  | fundings. And that if the Speaker were not kept as        |
| 10 | president, that Good Will-Hinckley would get its funding. |
| 11 | I'm sure you heard him say something to that effect.      |
| 12 | THE WITNESS: I listened for an hour and a half            |
| 13 | or whatever that he testified. I don't remember every     |
| 14 | comment.  |
| 15 | SENATOR KATZ: But let me just ask you.                    |
| 16 | THE WITNESS: Yeah.  |
| 17 | SENATOR KATZ: That was the gist of what I think           |
| 18 | many of us came away with. So where did he get that idea  |
| 19 | then that you were making it relatively clear that if the |
| 20 | Speaker were kept, that funding was gone. If the Speaker  |
| 21 | was fired, the funding would be back?                     |
| 22 | THE WITNESS: I can't tell you where his                   |
| 23 | impressions come from. I can tell you that my             |
| 24 | conversations did not directly link especially the        |
| 25 | first part and the second part of your question to him.   |
|    |   |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900       |
|    |   |

| 1  | As I said, he asked I rephrased his question to make       |
|----|--|
| 2  | sure I was we were clearly communicating when he said      |
| 3  | something to the effect of, "Would the Governor liked the  |
| 4  | school again if we," you know, "disassociate from Eves?"   |
| 5  | And I said, "If you're asking me if he'll be happy with    |
| 6  | you, I think he will. He loves the school. He saved the    |
| 7  | school a few years ago, but he's not happy with this       |
| 8  | decision. If this decision weren't there, he would be      |
| 9  | happy with the school." And that was my impression that I  |
| 10 | told him then.   |
| 11 | I don't ever recall a conversation with Jack               |
| 12 | where I said, "Well," you know, "because you've made this  |
| 13 | decision, you're not getting the money that is in this     |
| 14 | account" or "that comes from this source," so              |
| 15 | SENATOR KATZ: Do you think that conclusion he              |
| 16 | drew is unfair under the circumstances?                    |
| 17 | THE WITNESS: Again, I can't say where he drew              |
| 18 | his conclusion from, so I don't know whether it's fair or  |
| 19 | not. It was never my impression to communicate that. I'm   |
| 20 | pretty sure I was very careful about how I communicated    |
| 21 | that. And, again, in the one conversation I restated, I    |
| 22 | said, "If you're asking me this question" to make sure     |
| 23 | that my understanding and his were the same, and I said to |
| 24 | him, "Would the Governor like the school again if"         |
| 25 | And I think I recall, and it's in the OPEGA                |
|    |  |
|    |  |

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

| 1  | report, where it says, "That also depends on who you do    |
|----|--|
| 2  | pick as a new president. If they're of a certain quality   |
| 3  | and so on, then that's the rub for the Governor is he      |
| 4  | wants someone running the school who's very capable and    |
| 5  | will do a great job." And I remember in that I think       |
| 6  | it's in the report where I mention that piece of it. "It   |
| 7  | isn't just the Speaker, it's if you go and hire someone as |
| 8  | equally as unqualified as the Speaker, he's still not      |
| 9  | going to be happy with the choice."                        |
| 10 | SENATOR KATZ: Well, do you recall the Governor             |
| 11 | directing you to communicate something to Mr. Moore?       |
| 12 | THE WITNESS: No, not to Mr. Moore, no.                     |
| 13 | SENATOR KATZ: To anyone on this subject?                   |
| 14 | THE WITNESS: No. I mean, he never gave me                  |
| 15 | instructions to communicate with anybody anything in       |
| 16 | particular.  |
| 17 | SENATOR KATZ: At any time since this review                |
| 18 | began, sir, have you been involved in any or coordinated   |
| 19 | or discussing with the Governor or others in his office    |
| 20 | about what documents we would be receiving?                |
| 21 | THE WITNESS: I think Ms. Montgomery pointed out            |
| 22 | a couple. Initially, one time I had asked her some         |
| 23 | general advice about it. When the Governor's office made   |
| 24 | it clear that they would not initially were not going      |
| 25 | to be participating in the questioning, it became clear to |
|    |  |
|    |  |

me that it was not -- we should not be coordinating that 1 2 kind of communication. So it was a one communication 3 where I said, you know, I was asking the Governor's counsel as an employee of the Governor, "How should I 4 5 approach this?" and her response was fairly, "That's for you to decide." And when I understood that the Governor's 6 7 office was not going to participate, I realized it, we 8 were in separate boats, so to speak, and that I had to 9 make these decisions on my own. 10 SENATOR KATZ: Okay. At any time during this 11 process, sir, did you have any conversations with Greq 12 Powell, the head of the Harold Alfond Foundation or anyone 13 else from the Foundation about this subject? 14 THE WITNESS: No, I have not. 15 SENATOR KATZ: So I won't forget at the end, 16 have you produced all the records that were in response to 17 our request for these documents? 18 THE WITNESS: Yes. 19 SENATOR KATZ: And these are copies we can keep? 20 THE WITNESS: Yeah. As far as I can tell, yes. 21 ADMINISTRATIVE LAW JUDGE: Thank you very much. 22 Other questions? Representative Mastraccio. 23 REP. MASTRACCIO: Thank you, Mr. Chair. 24 I have a couple of questions. The first one 25 relates to the miscellaneous cost -- this is in the ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

report, the miscellaneous cost elements, and on here one 1 2 of them is the Maine School for Science and Math? 3 THE WITNESS: Correct. 4 REP. MASTRACCIO: Was that payment held back? 5 THE WITNESS: No. It was not raised, it was not 6 brought to my attention at the meeting when we discussed 7 it. And even if it had, there are separate statutes 8 outside of the budget that require that we fund the 9 school. It is complete a state-funded school, so even if 10 that had been the discussion, there are other statutes 11 that prevent us from not funding the school. 12 REP. MASTRACCIO: But if you -- I'm just saying 13 that you said anything under that miscellaneous cost 14 element. 15 THE WITNESS: Right. 16 REP. MASTRACCIO: Okay. In fact, your own email 17 says that it was really going to be for -- I'm trying to 18 think. I mean, there is an email that I'm assuming we 19 have that details later that that is, in fact, not what 20 you ever intended to do, that you knew that that cut was 21 going to be made, and recommended and that, in fact, you 22 knew where it was going to come from and it was never 23 going to come from Good Will-Hinckley. 24 THE WITNESS: Well, that decision --25 REP. MASTRACCIO: By your own email.

ALLEY & MORRISETTE REPORTING SERVICE

(207) 495-3900

THE WITNESS: Right. That decision wasn't going 1 2 to be made until after the budget was passed, but -- and 3 it was made after the budget was passed with the leadership of the Department kind of going through the 4 5 budget. 6 REP. MASTRACCIO: But we all know how the budget 7 is, and we discuss those kinds of issues, we -- I've been 8 at -- I may only be on (indiscernible), but we actually 9 discuss, you know, "Okay, so we know you want to cut that. 10 Where are you going to cut it from?" and we have those 11 discussions. 12 THE WITNESS: Right. 13 REP. MASTRACCIO: And we all know up front what 14 we're going to do. And all I'm saying is, I'm asking, you 15 never intended -- those payments went out as usual. This 16 was a totally unusual thing to request that that payment 17 be withheld, especially since it had already been held. 18 THE WITNESS: It was the first time it had ever 19 happened, right, but --20 REP. MASTRACCIO: Ever. 21 THE WITNESS: -- that was the only check that 22 was raised as an issue, and it was the next day, I think, 23 when I came back to that and said, "We don't even have a 24 budget yet, why are we cutting checks against a budget 25 that isn't enacted?" And they said, "Well, that and these 1 two other schools, we (indiscernible)."

| 2  | REP. MASTRACCIO: So this was kind of an after-             |
|----|--|
| 3  | the-fact thing that you would kind of look for another     |
| 4  | reason why you might have been justified in doing that?    |
| 5  | THE WITNESS: No. I had been again, the                     |
| 6  | thoughts in my mind were that there was a strong           |
| 7  | possibility that Good Will-Hinckley, if you will, was low- |
| 8  | hanging fruit in finding the million and a half dollars we |
| 9  | had to weeks before any mention of Speaker Eves and        |
| 10 | (indiscernible).   |
| 11 | REP. MASTRACCIO: But whoever gave you the idea             |
| 12 | that Good Will-Hinckley was low-hanging fruit because I    |
| 13 | never remember ever hearing that from anybody?             |
| 14 | THE WITNESS: Because frequently, as I said,                |
| 15 | there's a million and a half dollars less in the budget we |
| 16 | had to find somewhere. There was a 75                      |
| 17 | REP. MASTRACCIO: Which you already knew where              |
| 18 | you were going to find it.                                 |
| 19 | THE WITNESS: Someone had                                   |
| 20 | REP. MASTRACCIO: By your own words.                        |
| 21 | THE WITNESS: mentioned in passing that this                |
| 22 | was discussed perhaps in appropriations as why they had,   |
| 23 | you know somebody may have said, "We want to cut this,     |
| 24 | so we're going to reduce it by a million and a half," but  |
| 25 | the document, the published chaptered law that is the      |
|    |  |
|    |  |

1 budget, made no mention of that. And that's the official 2 -- we can't possibly be privy to every conversation or 3 side note or expressed opinion by someone.

REP. MASTRACCIO: Neither can we. 4 5 THE WITNESS: And we don't act on one person saying, "I think --," and I challenged OPEGA in the draft. 6 7 They mentioned that someone on the Committee, the 8 Appropriations Committee, said that this -- "One person 9 said this." And I remember writing in the margin of the 10 draft, you know, the opinion of one member of one 11 committee is not binding in law and it doesn't direct us 12 to do anything, so --

13 And as I said before, they cut -- one day the 14 Appropriations Committee cut, I think it was 4 million 15 dollars from a similar line item, and the very next day 16 when they first got back as the Committee voted to allow 17 us to spend money in those accounts if -- I think the 18 language was, "If there are unspent allocations." So on 19 one day they cut and the next day they said, "But you can 20 spend money in that account if."

And the tradition, my understanding with the Department and the legislature has been things move around in that account based on what happens. And, again, to appropriate -- to tell us to spend \$75,000 on something without giving us the money clearly more than implies, in

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

1 my mind, it's got to come from somewhere and the 2 Department has to decide where, what has to be cut to do 3 that.

REP. MASTRACCIO: So you're not telling me that in hindsight, you decided that that was a good reason to bring up if, in fact, something ever came up that you were actually trying to punish Good Will-Hinckley?

8 THE WITNESS: No. And I think the reason for 9 the email you're questioning is because we were frustrated 10 by mention -- either in the Committee or by a Committee 11 member of that particular loss of money because it was in 12 relation to a 30-year-old computer system. And so the 13 email might have been, "This is the kind of thing that's 14 being discussed as being cut," so --

15 REP. MASTRACCIO: Well, I think maybe if we had 16 the exact wording, but that's not how it's characterized 17 at all.

THE WITNESS: Okay.

18

19 REP. MASTRACCIO: I have one other question.
20 SENATOR KATZ: Yes, Representative.

21 REP. MASTRACCIO: On the top of page 13, and 22 this is a long litany of what happened on that date when 23 the Governor finally found out that Speaker Eves was going 24 to be the president. And, I mean, it literally goes on. 25 And on the top of page 13, I have in my margin when I read 1 lit the first time, "This is the first real threat to Good 2 Will-Hinckley" in the report that I could -- and it says, 3 "The Acting DOE Commissioner," that's you, "called the GWH 4 Board Chair," that's Jack Moore --

THE WITNESS: Jack, yeah.

5

6 REP. MASTRACCIO: "that morning after being 7 called back to the Governor's office. The Acting 8 Commissioner explained that someone in the Governor's 9 office had looked at the makeup of the GWH MeANS Board and 10 saw the name of one of the Speaker's legislative 11 staffers." So here's -- you were called back to the 12 Governor's office. Who did you speak to, what did they 13 say?

14 And then it goes on to say that, "The Acting DOE 15 Commissioner indicated that the Governor would not be happy with the school selecting the Speaker, and that with 16 17 cuts needed to the miscellaneous cost money in the DOE 18 budget, it was going to be hard to justify Good Will-19 Hinckley keeping that money. The Good Will-Hinckley Board 20 Chair informed the Acting Commissioner that he was going 21 to arrange for a meeting of the Good Will-Hinckley's 22 Board's executive committee."

Do you not think that Jack Moore came out of that conversation with you with the clear impression that the Good Will-Hinckley funding was at risk? THE WITNESS: I can't comment on his impression.
I can understand someone coming out of it with that
impression.

REP. MASTRACCIO: Gee, I mean, it seems like a 4 5 whole lot of people came out of all those meetings with 6 you with that impression. And then your actions continued 7 along the same vein; would you not say that that's true? 8 THE WITNESS: I don't think my actions continued 9 along that vein, but that's, you know, you'd have to ask 10 me one of the actions, so --11 SENATOR KATZ: Thank you. Chairman Kruger. 12 REP. KRUGER: Thank you, Mr. Chair. 13 I'm going to ask for your opinion as a citizen 14 and as a taxpayer, not as a member of this administration. 15 Say there was a different governor and you had a different 16 job, would you look at this situation and say, "Yeah, 17 that's fine, that's appropriate for a chief executive to 18 insert him or herself into the internal affairs of an 19 independent institution"? 20 THE WITNESS: I don't -- I take issue with a 21 number of pieces of your question. Part of the school, 22 part of the program that is Good Will-Hinckley and the 23 part that was to receive this funding is a public school. 24 It's a charter school by legal definition in Maine. Those 25 are public schools publicly funded, and so this money was

1 going from an account that's within the Governor's 2 discretion to a public school. So I'm not sure I would 3 characterize it as interfering with a private 4 organization. These are public students paid for by 5 public money going to a public school.

6 And from my point of view and the history of the 7 back-and-forth, this is money, as I've mentioned, that is 8 within the, I should say executive branch's discretion to 9 make adjustments to. And the Governor has from the time 10 -- again, as a citizen observing and reading the 11 newspaper, the Governor has from the time he ran for City 12 Council then adamant about the proper use and investment 13 of taxpayer dollars and that they go to good programs and 14 not bad programs, effective programs, not wasteful 15 programs. And as a citizen reading the newspaper, I would 16 say that the Governor's point of view on this was that 17 this was no longer a good investment for taxpayer dollars 18 because it was going to be a poorly run school that had a 19 poor decision.

And there are lots of other at-risk kids in Maine that this money could have been diverted to. There are only 80 students involved in this funding, and a half a million dollars can in some other case go a much longer way for many other students.

25

And so, again, as a citizen, I would suspect

having read what I read about the Governor that he looked 1 2 upon this as no longer a good investment of this money and 3 it should go somewhere else. SENATOR KATZ: Representative Duchesne. 4 5 REP. DUCHESNE: Thank you, Senator, and thank 6 you again for being with us. 7 THE WITNESS: Believe me, it's good to be here. 8 REP. DUCHESNE: I'll bet. 9 THE WITNESS: And not where I was. 10 REP. DUCHESNE: Okay. We have in the OPEGA 11 report a timeline where the Governor has a conversation 12 with you that says he doesn't want to pay any money not 13 legally required by law. Later, a payment is withheld. 14 Later, the Governor tells Channel 8, "I did it, why 15 wouldn't I?" Is that timeline accurate? 16 THE WITNESS: The events happened in that order, 17 yes. 18 REP. DUCHESNE: Okay. Is there anything else in 19 that timeline that I should try to remember? 20 THE WITNESS: Other than, you know, the mention 21 of the cabinet meeting, I mean, not that we haven't 22 already discussed. 23 REP. DUCHESNE: Okay. Well, the Governor did 24 have that conversation where he doesn't want to pay any 25 money not legally required by law, and he has that with ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

So you know the funding is in question for that 1 you. 2 reason. Your testimony to us now seems to be that budget 3 cuts were the threat to Good Will-Hinckley, at least that was conveyed to the Board that way, even though you know 4 from the Governor that he's specifically linking these 5 6 two.

7 THE WITNESS: Prior to -- actually, that 8 conversation with the Governor happened, as I said before, 9 I believe on the 9th. My discussion with Jack was on the 10 5th, and so I was conveying to him what had been on my 11 mind for a long time, we're going to have to really 12 sharpen our pencil after the budget is passed as a 13 leadership in the department and find a million and a half 14 dollars, and that was part of my thinking all along 15 through the process. This then came along and added to 16 that.

17 Now, granted, the Governor's dissatisfaction 18 with Hinckley was one of the things we were going to have 19 to consider when we sat down after the budget was passed 20 and had that conversation.

21 REP. DUCHESNE: And so it seems like the 22 Governor's dissatisfaction with the hire of Mark Eves was 23 the trigger for everything that came after that, 24 specifically to the withholding of this funding. 25

THE WITNESS: No. It had nothing -- well, it

had very little to do with -- and I want to characterize.
The funding was never cut or withheld. At that meeting of
the leadership team, I mentioned to the group assembled in
the Department that the Governor had spoken at the cabinet
meeting about an issue related to education, so I
generally want to keep them informed. You'll read about
this in the paper here, this situation.

8 Suzan Beaudoin, our financial person, I remember 9 looking over and she had a strange look on her face and 10 she said, "We just cut them a check. Should I pull it?" 11 And if the Governor had instructed me -- he was unaware for three weeks after that that there was a check. No one 12 13 in the Governor's office instructed us to pull a check. They weren't aware there was a check. I wasn't aware 14 15 there was a check until she said, "We just ordered a check, should I pull it?" 16

I paused for a long time, which was unnecessary if the Governor had said, "You will not send a check." I would have said, "Yes, pull the check." Instead, in my thinking, I was I got to find a million and a half dollars in this budget if it passes as it is. And we have not sat down as a group and figured that out, and we won't until the legislature concludes it's part of the process.

24The Governor had heard that morning officially25that Good Will-Hinckley had officially signed the contract

1 or hired the Speaker, and his initial reaction was, "I
2 don't want them to get any money that isn't locked in
3 law." But three or four more weeks were going to go pass
4 before that decision had to be made.

5 I didn't have to decide at that moment whether 6 or not to send the money to Good Will-Hinckley. Sending 7 that check would have made that decision, and it wasn't 8 time to make that decision yet. And as I tried to explain 9 in the letter I sent last time, I knew that lots of things 10 could happen in the next couple of weeks, and I don't have 11 to make the decision until the next couple of weeks have 12 passed. So to allow the check to go out that day would 13 have made the decision, and I cannot do it.

14 I don't know whether the legislature might 15 change its mind. I don't know whether the Governor might 16 change his mind. I don't know where we're going to find 17 the million and a half dollars. And until I know those 18 things, I don't want to make a decision about sending a 19 half a million dollars out the door. I want all the 20 information I can, and I didn't have it that day. And I 21 said, "Let's hold it."

I remember very clearly in my mind thinking once we send the check out, we have no legal authority to get it back. We can say "Please send it back," and they say "no." So sending it out now made the decision, which it wasn't time to make. It was much easier to just say, "Well, we'll send it next week. Just hold the paperwork and when we get more information that we're satisfied, gives us what we need to make the right call and we'll send the check."

Now, I think what's key to this idea of threat that I think people are missing, we never notified Good Will-Hinckley that this payment had been pulled. As Mr. Moore said at your meeting last time and it's in the report, he was not expecting it. He said we had until July 1st to make a decision. We were waiting for that date.

14 So at no time did anyone communicate either to 15 the Governor or to Good Will-Hinckley that they weren't 16 getting this money because -- that to me makes the absence 17 of a threat. If you're going to threaten someone, you 18 have to tell them. And for this holding of this check 19 while we waited for more information could only have been 20 a threat if I had picked up the phone and said to Jack, 21 "Ha, we just pulled the check" and hung up on him, and I 22 never did. And he wasn't aware, as he said in testimony -23 - we had until July 1st, which is the beginning of the 24 fiscal year.

25

So this was not a -- we didn't pick up the phone

1 and call the Governor and say, "Ha, we stopped the check" 2 because it wasn't a big deal. It was let's wait until more information becomes available, including the very 3 real possibility that the Governor two hours after he 4 5 heard that Hinckley had officially hired Eves that he 6 said, "I don't want them to get the money." In the course 7 of three weeks he could change his mind and say, "Yeah, go ahead and send them the money." 8

9 So even if that were the only issue, and it 10 wasn't, it wasn't resolved. It wasn't settled. And until 11 the budget was passed and the time came to decide what to 12 do with that miscellaneous account and we made a decision, 13 I wasn't ready to say send the money and that's the 14 decision.

So there were a number of things including the Governor's reticence to the money that weighed in on that, but it wasn't -- I didn't take out the big budget book and draw a great red line saying, "This funding will never go." I just said, "Let's wait until we get more information."

And as I tried to express in the letter I sent last month, it turns out in those three weeks some really important things happened including the fact that we had no written agreement with Hinckley on how they could or could not spend the money, which is kind of important. It

occurred to me about an hour later that the legislature 1 2 hadn't even passed the budget yet, so we're essentially 3 writing a check that isn't supported in budget. And we got a note that was expressed to the Ethics Committee from 4 Hinckley that said, "We don't really the money. 5 Ιt 6 wouldn't affect us negatively in any way," which is 7 something we would have considered at the meeting to find 8 the million and a half. So all those things happened 9 afterward, and what I was saying in the letter was I was 10 waiting for more information, and some of the more 11 information was really important. I was glad that I 12 waited for more information.

13 So the check was -- the money wasn't withheld. 14 The school wasn't threatened with the withholding of 15 money. We simply said, "Let's wait until we -- they're 16 not expecting the check today. Let's wait a couple of 17 weeks until we learn what happens in a number of different 18 issues, and then we'll decide whether the check should 19 go."

20 REP. DUCHESNE: Okay. Certainly, what we get in 21 the OPEGA brief and what we got in testimony from the 22 other parties (indiscernible) Good Will-Hinckley School 23 felt there was a threat. And the testimony we get today 24 from the Governor's office essentially from the 25 administration is, "We didn't intend that threat be 1 clearly financial this part." So the testimony in front 2 of us seems to be that there was a misunderstanding. The 3 understanding from that entire end of the equation was 4 there was a threat.

5 At any time did you discuss with Good Will-6 Hinckley, Jack Moore or anybody else on the board that 7 there was no written agreement in place governing the use 8 of funds and that's why there was a question or --

9 THE WITNESS: Not then. When I discovered that 10 -- as we got closer to having to make that decision, I 11 said, "Okay, what's to prevent them from spending this on 12 furniture or whatever as opposed to the residential 13 program?" So I went through the files, I had only been in 14 the Department, you know, less than six months, and found 15 that we had no contractual memorandum of agreement or contract or anything for the two years previous, and we'd 16 17 sent them over a million dollars in that period of time. 18 So I said, "We need a document" and then began discussing 19 with the -- after Rich had left the -- Mr. Moore -- Mr. 20 Moody, the new president, "We can't just give you the 21 money without any," you know, "parameters around which --." 22 23 REP. DUCHESNE: But all that happened after --24 THE WITNESS: Right.

REP. DUCHESNE: The impression of a threat was

1 gotten by the receiving party.

| 2  | THE WITNESS: I don't think it was an                       |
|----|--|
| 3  | impression. As everyone has said, the Governor stated      |
| 4  | publicly, so I think a lot of what folks at Good Will-     |
| 5  | Hinckley saw as a threat didn't come from us pulling a     |
| 6  | check and not telling them or a conversation one of us had |
| 7  | with them. The Governor, as you pointed out, specifically  |
| 8  | stated it. So if they got the impression there was a       |
| 9  | threat, it was communicated very clearly from people other |
| 10 | than those of us who were working day to day               |
| 11 | REP. DUCHESNE: Certainly, we'll hear from Ms.              |
| 12 | Vander wood later on about what she conveyed to her        |
| 13 | clients at the time that the funding is in jeopardy, so    |
| 14 | the threat was perceived rather strongly, I guess, on the  |
| 15 | receiving end.   |
| 16 | THE WITNESS: And, again, publicly stated, but              |
| 17 | not, I don't believe, not in conversations I had and I     |
| 18 | don't believe in conversations other people had.           |
| 19 | REP. DUCHESNE: Thanks.                                     |
| 20 | SENATOR KATZ: Thank you. Senator Johnson.                  |
| 21 | SENATOR JOHNSON: Thank you, Mr. Chair.                     |
| 22 | Sir, I'd like to walk through that timeline                |
| 23 | again a little bit again briefly, that decision we've been |
| 24 | discussing. And I'd like to start with the comment that    |
| 25 | the Governor made to you regarding not providing any       |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |

funding that's not legally required. And that was in the 1 2 cabinet meeting on June 9th? 3 THE WITNESS: It was I believe right after the 4 cabinet meeting. 5 SENATOR JOHNSON: It was right after the cabinet 6 meeting. 7 THE WITNESS: Yeah. 8 SENATOR JOHNSON: And did you understand that to 9 be referring to funding for Good-Will Hinckley? 10 THE WITNESS: Yes, because he was discussing to 11 them. 12 SENATOR JOHNSON: So the topic of discussion was 13 Good Will-Hinckley and he said not providing any of the 14 funding not legally required? 15 THE WITNESS: Uh-huh. 16 SENATOR JOHNSON: And you understood that to be a directive, that he was telling you to do that? 17 18 THE WITNESS: Well, he was expressing his 19 opinion, but as I said, this was an hour and a half --20 SENATOR JOHNSON: Let me ask it another way. 21 Did you ever consider that that was something which you 22 should not execute at every opportunity? 23 THE WITNESS: No. I think it was something I 24 should take under advisement, but again, I had weeks 25 before I had to decide whether to act on his opinion, and ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

1 in two or three weeks his opinion could have changed.
2 This is two hours after he learned they have, in fact,
3 signed a contract with Speaker Eves. He was unhappy with
4 that, and he said, "I don't want this to happen."

5 I have many times seen the Governor and myself 6 and everybody else change their mind two or three or four 7 days after an event that creates a response like that. In 8 my mind, I would have waited, I was waiting until the day 9 we had to make that decision. And if he was of that mindset, I would have said, "You've asked me not to spend 10 11 any money that isn't required in law, do you still feel 12 that way?" I've done that with the Governor on a whole 13 bunch of issues.

SENATOR JOHNSON: Let me ask that another way because, obviously, people can change their mind, but until they do what they say, if they're someone that you are directly responsible to --

THE WITNESS: Sure.

18

19 SENATOR JOHNSON: -- and you take your order 20 from and says, "Do something," do you understand that that 21 means you do it?

THE WITNESS: I understand that that those are my orders until they are otherwise changed, yeah.

24 SENATOR JOHNSON: And did those orders change 25 between your speaking immediately after the cabinet 1 meeting and your subsequent Department of Education lead
2 meeting?

3 THE WITNESS: No, they did not. 4 SENATOR JOHNSON: All right. I also want to go 5 back for a moment because this, for me, as not only a 6 legislator, but a member of the public and trying to 7 represent public interest, I find it difficult to 8 understand why anything other than that conversation would 9 have led you to even considering whether to hold that 10 payment. 11 I want to point out that in an email later in 12 the month, you characterized the one and a half million 13 dollars cut from miscellaneous costs in this way. It says 14 in the first paragraph on page 20, which there's a copy of 15 in front of you if you're interested, you said, "They also 16 cut one and a half million from miscellaneous costs 17 directly which was for our 30-year-old certification 18 system." 19 THE WITNESS: Uh-huh. 20 SENATOR JOHNSON: So this doesn't say, "which we 21 decided to cut from our 30-year-old certification system." 22 You're indicating, I believe, and correct me if I'm wrong, 23 that you understood the legislative intent for that one 24 and a half million dollars being cut that it was for the

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

30-year-old certification system.

1THE WITNESS: In my mind, legislative intent can2only be expressed by a vote of both bodies, not by a3comment by one member of one committee.

SENATOR JOHNSON: Then I would ask you where did you get the impression that you voiced in this email --THE WITNESS: I don't recall, but probably from a comment --

8 SENATOR JOHNSON: -- representing that as fact? 9 THE WITNESS: -- from a member of the committee 10 in a discussion. I did listen in occasionally to the 11 Appropriations discussions, so --

12 SENATOR JOHNSON: So you considered that 13 sufficiently indicative of legislative intent that you 14 voiced this as the reason for the cut in your subsequent 15 email?

16 THE WITNESS: I think what I was expressing was 17 a frustration with we still can't replace a 30-year-old 18 computer system (indiscernible).

19 SENATOR JOHNSON: But that isn't what your email
20 said.

THE WITNESS: But I can point out that in our discussions about the budget and that account, we funded the million and a half dollars for the computer system because we found it critical, so we found a way to move around and finance that project.

| 1  | So if I believe the intent of the legislature              |
|----|--|
| 2  | was not to, I would not have done that, but the only       |
| 3  | expression of the intent of the legislature we can legally |
| 4  | consider is the chaptered law voted on by both bodies, not |
| 5  | a passing comment or something said, you know, in a        |
| 6  | committee meeting. You know, our guidance has to come      |
| 7  | from law, not from what we perceive is an opinion of one   |
| 8  | or many members.   |
| 9  | SENATOR JOHNSON: Right. So let me state that               |
| 10 | another way. You were aware of that statement by the       |
| 11 | legislature whether you considered that binding intent or  |
| 12 | not?   |
| 13 | THE WITNESS: Right.  |
| 14 | SENATOR JOHNSON: And you communicated that in              |
| 15 | this subsequent email on the 27th?                         |
| 16 | THE WITNESS: Uh-huh.                                       |
| 17 | SENATOR JOHNSON: When you went into the                    |
| 18 | Department of Education lead meeting, immediately after    |
| 19 | your conversation with the Governor in which you received  |
| 20 | his direction not to provide any funding not legally       |
| 21 | required, was, "Gee, I'd like to fund the 30-year-old      |
| 22 | certification system. Let's hang on to this money," what   |
| 23 | was going on in your mind at that time or was the          |
| 24 | conversation you had just had with the Governor directing  |
| 25 | you not to send Good Will-Hinckley any money that we we're |
|    |  |
|    |  |

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

1 || not required to do by law?

| 2  | THE WITNESS: That conversation was one of the              |
|----|--|
| 3  | things clearly in my mind. If it had been the dominant     |
| 4  | thing in my mind, I would not have hesitated. I would      |
| 5  | have said to Mrs. Beaudoin, "Yes, go pull the check now."  |
| 6  | But as everyone who spoke to OPEGA about it has testified, |
| 7  | I paused for a very long time to ponder what to do. And    |
| 8  | one of the things I kept in mind was we have three more    |
| 9  | weeks or so many until the fiscal year begins. The         |
| 10 | Governor, like other human beings, often changes his mind  |
| 11 | on issues like this and he had just heard about this that  |
| 12 | morning and still was somewhat, I won't say emotionally,   |
| 13 | but somewhat charged up about that particular decision.    |
| 14 | And at some point in the future he could change his mind.  |
| 15 | And at the same time I've got to find the million and a    |
| 16 | half dollars. I've got to do a number of other things.     |
| 17 | So what went through my mind was I am not ready            |
| 18 | to make this decision this morning. And sending the check  |
| 19 | means I've made the decision, and I can't undo that unless |
| 20 | Good Will-Hinckley decides out of the goodness of their    |
| 21 | hearts to send back the check after we tell them we sent   |
| 22 | it in error.   |
| 23 | So I said, "I'm not ready to make that. Let's              |
| 24 | wait, and as we gain more information including the        |
| 25 | possibility the Governor could change his mind, then we    |

| e<br>e |
|--------|
|        |
|        |
|        |
|        |
|        |
|        |
|        |
|        |
|        |
| •      |
|        |
|        |
| è      |
|        |
|        |
| l      |
|        |
|        |
| ıt     |
|        |
|        |
|        |
|        |
|        |
|        |
|        |
|        |
| ב<br>ב |

1 discussion with the Governor?

| 2  | THE WITNESS: Right. And I was not in a                     |
|----|--|
| 3  | position to we are legally obligated by law to send the    |
| 4  | money to the other two schools. I have no discussion       |
| 5  | there.   |
| 6  | SENATOR JOHNSON: But not until later which is              |
| 7  | what you just communicated to me.                          |
| 8  | THE WITNESS: And about, I think it was an hour             |
| 9  | or two after this discussion, I had a discussion with Ms.  |
| 10 | Beaudoin about and she pointed out we've also, you         |
| 11 | know, sent these other two checks. And my question was,    |
| 12 | "We don't have a budget yet. Why are we doing this?" And   |
| 13 | she said, "Well, we've kind of done it that way for a long |
| 14 | time." And I said  |
| 15 | SENATOR JOHNSON: How long had it be done?                  |
| 16 | THE WITNESS: I'd have to go back and ask                   |
| 17 | commissioners and others, but you can ask Ms. Beaudoin.    |
| 18 | Thirty-five years she's been there.                        |
| 19 | So I immediately said to her, "We're not going             |
| 20 | to send checks any longer against a budget that hasn't     |
| 21 | been passed." That was not on my mind a couple hours       |
| 22 | earlier, the day earlier when I made the decision, but as  |
| 23 | soon as I became aware that there were two other instances |
| 24 | where we sent early checks, I'd say, "Not anymore. We're   |
| 25 | not going to do that. Until we have a budget we don't      |
|    |  |

1 write a check against a budget because the legislature 2 could eliminate all those funds after the check is gone." 3 So I was not aware that those other two checks had come up 4 until later, and as soon as I find out about them, I said, 5 "We're not going to do that. It's no longer the policy of 6 the Department to do that." 7 SENATOR JOHNSON: So you just communicated that

8 it was not on your mind two hours earlier whether we had 9 to provide these payments now and yet you --

10THE WITNESS: Whether the budget had passed or11not.

12 SENATOR JOHNSON: -- had provided that as part 13 of your justification for the decision earlier today in 14 your testimony.

15 THE WITNESS: What I said was that I decided not 16 to send the check after some thought because there were 17 things that I'm sure will come up in the next three weeks 18 that I don't know yet. And I don't have to send the check 19 today. It's not in law that I have to. It's not a rule 20 that I have to. The Department had chosen to without my 21 knowledge. It brought it to my attention, and I said, 22 "There's no reason to send this check today. Good Will-23 Hinckley isn't aware that it's coming. I don't have a 24 reason to get it to them. The fiscal year is a ways off." 25 So I said, "Let's wait until the time passes and things

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900
1 || happen during that time and make a decision from an 2 | informed position."

3 SENATOR JOHNSON: Had you not had the 4 conversation with the Governor just before that meeting 5 saying not to send Good Will-Hinckley money not required 6 by law, would you have ever gotten to this discussion with 7 your staff about sending Good Will-Hinckley money and 8 canceled that check?

9 THE WITNESS: I don't know that. The question 10 is whether the staff would have informed me that there was 11 a check, and I, you know, without having this 12 conversation, I don't know whether they would have or not, 13 you know.

The reason this came up, as I said, that there's an issue between the Speaker and the Governor over an education matter, you'll read about it in the paper, it's because I raised that. She said, "We've already sent them a check. Should we -- we ordered a check. Should we stop it or pull it?" so --

20 SENATOR JOHNSON: If I might, one last thing 21 then. I want to clarify something. Your discussion of 22 that which -- the matter which might come up in the papers 23 you wanted your staff to know about, did you when you 24 communicated that to them indicate what the Governor had 25 just instructed you that we are to send no money to Good

1 ||Will-Hinckley that is not required by law?

2 THE WITNESS: I don't recall. It's possible, but I don't believe I did. I don't recall that I did. 3 But if others at the meeting said that that's what I did, 4 5 then -- it wasn't -- my recollection of that wasn't strong 6 because it just was I had gone from one meeting to another 7 to another, so I don't -- honestly don't recall if I said 8 that the Governor has said not a dime, you know, from --9 that isn't in law --

10 SENATOR JOHNSON: So you believe that while 11 talking about his displeasure with Good Will-Hinckley, not 12 having mentioned the order from the Governor regarding 13 funding, did someone on your staff volunteer that there's 14 money going to Good Will-Hinckley that we could stop. 15 Should we?

THE WITNESS: Again, it's possible that we had that discussion. I did not then say to the staff, "Don't send any money before it was raised that there was a check." But I know that prevalent in my mind was the idea that it was not the day to make that decision, that we had weeks to go before making the decision as to whether --

And, frankly, the context of any of the funding for things in the miscellaneous cost account should all be done on the same day in relation to all of the things in it, and that couldn't be done, didn't need to be done

until later. And so to individually pluck off we're going 1 2 to spend this one and not this one and then later go, "Wow, we should have had that as a whole discussion of 3 everything in the account, it's too late to undo that." 4 5 So my thinking was I don't have to make this decision today. I don't have all the information I'm sure I will 6 7 have in another couple of weeks. I can always send them a 8 check next week if we get more information, so let's hold 9 the check.

10 SENATOR JOHNSON: And I understand, and I, you 11 know, appreciate your subsequent decision that we should 12 be providing funding after it's actually authorized; 13 however, the series of events here and what directed you 14 to considering whether to cancel that check was another 15 matter entirely than whether our procedures are in the 16 timeframe and exercising the responsibilities that we 17 should be exercising.

SENATOR KATZ: Representative Campbell. REP. CAMPBELL: Thank you. There's this little comment that keeps bubbling up or not about Good Will-Hinckley really didn't need the money. Are you aware of the source, the cause, the timeline of that?

THE WITNESS: That's information that came from the treasurer of the school, at least as he's listed on 1 their website, the vice president of finance and 2 operations.

3 My understanding from the OPEGA report is the 4 Speaker asked the Ethics Commission for a letter or advice 5 on whether or not he should participate in the budget discussions having been offered the job and subsequently 6 7 accepting it. This was sometime around the 11th --8 somewhere between the 11th and 15th of June, if I remember 9 right. And the head of the Ethics Commission in his 10 letter said, "I've interviewed, spoken with the --," what 11 I call the treasurer because that's what the website calls 12 him or the vice president of finance and -- whatever it 13 was, "and he says that this --," let me read it because 14 it's clear.

15 "The Good Will-Hinckley director of finance who had consulted with the school's director of admissions," 16 17 because with a charter school the number of students you 18 admit affects your funding, "believed that the loss of the 19 funding would have no significant impact on the number of 20 students attending the school and would not expect a 21 change in the salary of any manager or laying off of any faculty or administrative staff. The other programs at 22 23 Good Will-Hinckley, such as the Glenn Stratton Learning 24 Center and the College Step-up Program would continue as 25 well."

So the information directly from what they 1 2 described as the treasurer of the organization was, I 3 would assume, more in a position to understand the finances of the school and the effect of a loss of a half 4 million dollars per year on the school said, "This won't 5 affect us at all" to the Ethics Commission in response to 6 7 that request. And they wrote that letter in their advice back to Speaker Eves. 8

9 So about three days after, somewhere between two 10 and four, six days after the cabinet meeting and my 11 discussion with the lead team staff, it was the opinion of 12 the treasurer of the school that this money won't affect 13 us, the loss of this money won't affect us in a negative 14 way. And that was one of the pieces of information that I 15 learned subsequently about, which would have borne out on our decision whether or not some of that million and a 16 17 half dollars would have to come from the Good Will-18 Hinckley part of appropriate.

SENATOR KATZ: Thank you. Representative
 Kruger.
 REP. KRUGER: Thank you, Mr. Chair. Thank you,

22 ||sir.

Does the Governor -- you've been in the Governor's office and in the Department of Education for a while now. In your experience, does the Governor 1 interfere in hiring decisions by school districts of 2 superintendents or principals? Is that something he sort 3 of regularly does or has ever done, to your knowledge?

THE WITNESS: I can't say ever done. I mean, I can't say regularly, and I don't have -- my history with him is only a few years, but it is also important to keep in mind this is a school that exits because he saved it.

8 Three or four years ago he went to bat for the 9 school, spoke publicly about it. They called it the 10 LePage miracle at Hinckley. Because of his background, he 11 wanted this at-risk program at Good Will-Hinckley and the 12 school itself to continue with caveats that the State was 13 not going to keep sending this money forever, that this 14 was a bridge of two years, three years to get back on your 15 feet. So this is a different situation in that this is 16 money the Governor went out of his way to make sure the 17 school got. Not all the other schools like, but this one 18 because after a hundred and some-odd years of the good 19 work they had done there, they were of the opinion --20 Speaker Cummings or President Cummings was of the opinion 21 that they would need this until the charter school funding 22 got underway. And so this is an unusual circumstance in 23 that this is something the Governor had gone to bat for 24 with the school to get the funding.

REP. KRUGER: Thanks. At no time during all

25

1 this sequence of events did you ever -- you never thought 2 that this might be sort of a threat? I mean, you had 3 weeks to decide, you said, whether or not to send the 4 check, but you called them and you told them their, or 5 suggested that their funding was at risk. How is that not 6 a threat?

7 THE WITNESS: Again, any conversation that I 8 might have had and might have said, "This is one of the 9 issues I'm going to have to consider" was outweighed by 10 the clear obvious statement by the Governor of the threat, 11 so I can't weed out whether their impression of a threat 12 came from me or from someone else or from -- I'm saying 13 that I was waiting for the decision which was when we get 14 together as a leadership of the Department, the budget's 15 done, we've got to figure out where the million and a half 16 comes from and all that other kind of stuff. And we 17 needed to do that as a whole after the fact.

And as I pointed out, we eventually decided that we would send all \$530,000 to Good Will-Hinckley for the next two years.

21 SENATOR KATZ: Thank you. Representative 22 Duchesne.

23 REP. DUCHESNE: Yes, thank you again. We've 24 been skirting around the edges of my confusion of the 25 timeline. You state as one of your rationale for the decision on June 9th not to forward the payment was that they didn't get the funds, but you didn't discover that until six says later?

5 THE WITNESS: Again, as I said, in my letter 6 what I said was, what I tried to say, and forgive me if I 7 didn't word it eloquently, I was trying to provide some 8 context that said I knew things were going to happen in 9 the next three weeks that would bear on this, and then I 10 tried to explain. And it turns out they did, and here are 11 some of them, including it dawned on me that we didn't 12 have a budget yet, including Hinckley saying, "We didn't 13 need the money," including my discovery we didn't have a 14 written agreement. And I ended that letter by saying, "So 15 as it turns out, that was a sound decision."

16 REP. DUCHESNE: That's I think what I was 17 expecting for clarification and I appreciate it. Thanks. 18 THE WITNESS: Yeah.

19 REP. DUCHESNE: I guess the question I would 20 then have is do you look at the need for funds on every 21 check you send out? Do you make that assessment before 22 you send out checks to anybody or is it just this one 23 case?

THE WITNESS: I do now when there are that many zeroes after it, but it's a department with, you know,

| 1  | over a billion-dollar budget and most of that goes out to  |
|----|--|
| 2  | schools monthly in the form of checks, so I don't check    |
| 3  | the formula decides this is what a school gets, the check  |
| 4  | goes out. But we've taken a number of steps to tighten up  |
| 5  | contracting and we just recently asked the staff that      |
| 6  | to put a little sort of checkbox next to who's seen this   |
| 7  | before it gets to the Commissioner's office and has the    |
| 8  | leader of the team looked at it, not just somebody who     |
| 9  | kind of put  |
| 10 | REP. DUCHESNE: So does the recipient of funds              |
| 11 | have to certify to you they need the money now or how does |
| 12 | it work?   |
| 13 | THE WITNESS: Anytime I got to find a million               |
| 14 | and a half dollars in a budget and someone says, "We don't |
| 15 | really need it," that's going to bear on our decision.     |
| 16 | REP. DUCHESNE: Do they have to tell you they               |
| 17 | don't need it or do you check for them or                  |
| 18 | THE WITNESS: They don't have to, but I'm sure,             |
| 19 | as Senator Katz will tell you, if someone came to the      |
| 20 | Appropriations Committee or somehow communicated to them   |
| 21 | in the midst of a budget discussion, "This isn't really    |
| 22 | that important to us," it's going to get a lot more        |
| 23 | scrutiny than somebody who didn't say that.                |
| 24 | REP. DUCHESNE: Right. Which Good Will-Hinckley             |
| 25 | didn't do. That came out later.                            |
|    |  |

THE WITNESS: Well, it came out before we made 1 2 the decision as to where that money should go and whether 3 or not Hinckley would get the money, which was --4 REP. DUCHESNE: Eventually. 5 THE WITNESS: -- July 7th I think was the date 6 we sat down. 7 REP. DUCHESNE: Right, but this was after the 8 Speaker was fired? 9 THE WITNESS: It was, yeah. 10 REP. DUCHESNE: Okay, thanks. 11 SENATOR KATZ: Thank you. Senator Diamond. 12 SENATOR DIAMOND: Thank you, Mr. Chairman. 13 I want to just get a little bow around this if I 14 can because (indiscernible). 15 THE WITNESS: Yeah. 16 SENATOR DIAMOND: First, did you know on the 17 22nd of May that the Board had just voted seven days prior 18 to hire? 19 THE WITNESS: No. 20 SENATOR DIAMOND: So when you were offered the 21 job three times, you didn't realize that they'd already made a decision? 22 23 THE WITNESS: Again, I didn't. I wouldn't 24 characterize it as being offered a job except when someone 25 says that three times --ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

| 1  | SENATOR DIAMOND: Yeah, it's not a bad offer.               |
|----|--|
| 2  | THE WITNESS: I mean, even the folks at OPEGA               |
| 3  | burst out laughing when I said, "Then the third time I     |
| 4  | finally realized there was something there," so            |
| 5  | SENATOR DIAMOND: So would you consider                     |
| 6  | yourself, and it's fair to say that you were the conduit   |
| 7  | between on this issue between the Governor and the         |
| 8  | Chair of the Board and the Board itself?                   |
| 9  | THE WITNESS: Yeah, in a way reluctantly so.                |
| 10 | When I was no longer the policy advisor for the Governor,  |
| 11 | it was a bit of a transition because, you know, it takes a |
| 12 | while to get up to speed especially during a session, so   |
| 13 | we were kind of helping the new policy advisor get on      |
| 14 | board. But when Mr. Moore asked me to come to lunch, I     |
| 15 | knew he was the chairman of the board of a public school   |
| 16 | that got public money, a K-through-12 school, which bears  |
| 17 | on the work that the Commissioner does. So I said, "Sure,  |
| 18 | I'll go to lunch," but it wasn't until we sat down that I  |
| 19 | had any idea what the lunch was going to be about or what  |
| 20 | the discussion would be. And it certainly wasn't until     |
| 21 | the OPEGA report that when he left the office to come meet |
| 22 | with me someone else the office to offer the Speaker the   |
| 23 | job, I wasn't aware of that until way after.               |
| 24 | SENATOR DIAMOND: So you were clear of the                  |
| 25 | Governor's position and you were clear of, your own words, |
|    |  |
| I  |  |

1 the Governor's threat, yes?

| 2  | THE WITNESS: With Jack on the 22nd or                      |
|----|--|
| 3  | SENATOR DIAMOND: No, just after that.                      |
| 4  | THE WITNESS: Yeah. Can you ask sorry.                      |
| 5  | SENATOR DIAMOND: You were clear of the position            |
| 6  | the Governor had taken on this issue, and you were clear   |
| 7  | that   |
| 8  | THE WITNESS: On the morning of the 9th he made             |
| 9  | that clear, right.   |
| 10 | SENATOR DIAMOND: If nothing else, by watching              |
| 11 | the news reports you would know that the Governor had made |
| 12 | the threat, yes?   |
| 13 | THE WITNESS: Yes. Yes.                                     |
| 14 | SENATOR DIAMOND: And then when you kept your               |
| 15 | testimony today is you kept saying, "Well, the Governor    |
| 16 | will like you if you don't do this again"?                 |
| 17 | THE WITNESS: "He'll be happy with the school if            |
| 18 | ," and it's in the report, I'm sure, but the caveat, "If   |
| 19 | you choose not to continue with the Speaker and find       |
| 20 | someone who is qualified and capable of being effective at |
| 21 | the school," words to that effect.                         |
| 22 | SENATOR DIAMOND: Okay. So you knew about the               |
| 23 | threat. You knew and then when the Speaker was fired       |
| 24 | and then he liked the school again as a result of that; is |
| 25 | that a fair chronology?                                    |
|    |  |

| 1  | THE WITNESS: I mean, that's the chronology, but       |
|--|---|
| 2 again,                                   | , the issue was the Governor wanted someone wanted    |
| 3 the so                                   | chool to succeed after all the work he had done to    |
| 4 bring                                    | it back from the dead, if you will. And he didn't     |
| 5 believ                                   | ve I can't say what he believed. My impression        |
| 6 was he                                   | e wanted someone who was really good to run the       |
| 7 school                                   | l, and after all the work we'd done to save it not    |
| 8 have :                                   | it go down the tubes.                                 |
| 9  | SENATOR DIAMOND: And the Board voting                 |
| 10 unanir                                  | mously didn't have an impact on his feeling?          |
| 11   | THE WITNESS: On the Governor's feelings?              |
| 12   | SENATOR DIAMOND: Yeah. The Board, when they           |
| 13 voted                                   | unanimously to hire the Speaker, that did not         |
| 14   influe                                | ence the Governor in terms of his opinion of the      |
| 15 hire?                                   |   |
| 16   | THE WITNESS: No, I don't think it did, no,            |
| 17 becaus                                  | se he was aware that (indiscernible).                 |
| 18   | SENATOR KATZ: Thank you, Senator.                     |
| 19 Repres                                  | sentative Mastraccio.                                 |
| 20   | REP. MASTRACCIO: Thank you, Mr. Chair.                |
| 21   | I got to go back to this question of the finance      |
| 22 person                                  | n because I can't understand why if you believe after |
| 23 the fa                                  | act, of course, because that letter did come after    |
| 24 the | nreat was already made that they didn't need the      |
| 25 money,                                  | , then why did you give them the money July 1st? Why  |
|  |   |
|  | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900   |

1 did you give it to them at all?

| 2  | THE WITNESS: Because as a result of this                   |
|----|--|
| 3  | process with the Speaker, we discovered, unbeknownst to    |
| 4  | us, that the loss of this money would, in fact, in the     |
| 5  | words of people from the school and including Mr. Moore    |
| 6  | last month, would cause the end of the school, would cause |
| 7  | the school to go under. And that was not which is the      |
| 8  | reason they acted as they did. That was not something      |
| 9  | anybody wanted. And when we realized that the loss of      |
| 10 | this funding would have rather than having no impact at    |
| 11 | all on the school would suddenly have a devastating effect |
| 12 | on the school that all of us want to continue and the work |
| 13 | that it does to continue and the students to continue to   |
| 14 | benefit, then it was a different situation.                |
| 15 | So I set out to talk to President Moody at that            |
| 16 | time saying, "There's a very clear trail of evidence going |
| 17 | back to Speaker Cummings that this money was never         |
| 18 | supposed to still be going on. It was supposed to have     |
| 19 | stopped after the second year and now we're about to start |
| 20 | year five and six."  |
| 21 | REP. MASTRACCIO: Excuse me, but that was all               |
| 22 | after the fact. We're talking about what happened in       |
| 23 | these months before it all became public, and you're       |
| 24 | talking like everybody knew that and they didn't. You're   |
| 25 | the only ones that it was going on, so you can't really    |
|    |  |

158

say after the fact, "Oh, they found out about it. Good 1 2 Will-Hinckley found it was in jeopardy because it wasn't 3 public," and the Governor said that they already knew it 4 was in jeopardy because they were already having these 5 discussions in all kinds of meetings. THE WITNESS: All I can tell you is I was not 6 7 aware it was happening. And the only public 8 communication --9 REP. MASTRACCIO: How is that possible? 10 SENATOR KATZ: Hold on. Hold on. 11 REP. MASTRACCIO: I'm sorry. I'm sorry, Mr. --12 I'm sorry. 13 SENATOR KATZ: One at a time. Let him finish his answer, please. 14 15 REP. MASTRACCIO: I know. 16 SENATOR KATZ: Thank you. 17 THE WITNESS: All I knew about -- I don't get 18 into the inner workings of the finances of every school and school district in Maine. 19 20 REP. MASTRACCIO: Really? 21 THE WITNESS: It's 170,000 students and 247 22 school districts. 23 REP. MASTRACCIO: That was going to be my next 24 question. 25 THE WITNESS: But the communication to us -- the ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

first knowledge we had of -- this was important because it 1 2 helped the residential program which is an important part, 3 and it would be my assumption that without the money for the residential program the kids would have to commute 4 from home instead of living on campus. And that was a 5 6 significant thing until the treasurer, speaking on behalf 7 of the Board, presumably the smartest person when it comes 8 to the finances of Good Will-Hinckley said, "We don't 9 really need the money. It won't affect us," while there 10 were conversations, apparently, according to Mr. Moore, 11 going on saying, "This is going to be the end of the 12 school," which I learned reading the OPEGA report or, 13 actually, I learned from media reports when the Alfond 14 Foundation said, "We're not going to put our money in as a 15 result of that."

16 So this process -- I wasn't aware the Alfond 17 Foundation was funding anything at Good Will-Hinckley or 18 that the amount would be so detrimental to the school. 19 This process made us aware that our money would lead to 20 the loss of the Alfond money, which would lead to the loss 21 of the school, and that changed our opinion of whether we 22 should fund this.

And, again, I said to the school, "We will basically reset our relationship back four years. You have a year to figure out how to live without this money

| 1  | or we won't send you the second year of the budget. And    |
|----|--|
| 2  | even if you do, the second year is the last year you're    |
| 3  | going to get money," which was the posture of the          |
| 4  | administration four years prior, and nothing changed in    |
| 5  | that way to get the school back weaned off, if you will,   |
| 6  | of this money. So our decision was we don't want the       |
| 7  | school to end. We'll give you two more years to figure it  |
| 8  | out, but you cannot go on with this money forever.         |
| 9  | REP. MASTRACCIO: I'm apologizing to you, Mr                |
| 10 | I just want to follow up with one other question because   |
| 11 | you spoke about the process. I'm from a school district    |
| 12 | that's a really high receiver of state aid to education.   |
| 13 | I was on the school board for 12 years and hired at least  |
| 14 | three or four superintendents. And in that process, the    |
| 15 | Governor and the Department of Education, the              |
| 16 | Commissioner, never inserted themselves between the school |
| 17 | board and the hiring process of the superintendent, which  |
| 18 | was the most important position in our school district and |
| 19 | the only one that the school board really had any say      |
| 20 | over, much the same way that the Good Will-Hinckley board  |
| 21 | had say over who their president was going to be. And we   |
| 22 | received a whole lot more money than Good Will-Hinckley    |
| 23 | ever did.  |
| 24 | So what's different about those things? Is it              |
| 25 | that if the Governor expresses interest or he supports it  |
|    |  |

1 and then if you do something that he doesn't like that you
2 take that away? I mean, what is it about this process
3 that was so different that the Governor thought he had the
4 right to insert himself into the hiring of a president for
5 a private board?

6 THE WITNESS: I can't tell you what was in the 7 Governor's mind or why his opinion of that was different 8 from another. I would say you'd have to ask him, but I 9 know that would be met with a few chuckles from the Board, 10 so --

11 REP. MASTRACCIO: Well, did you feel that you 12 did that as well in threatening to withhold the funding? 13 THE WITNESS: I did not threaten to withhold the 14 funding. I did not communicate to Good Will-Hinckley that 15 we were threatening to withhold the funding.

REP. MASTRACCIO: Okay.

16

25

 17
 SENATOR KATZ: Thank you. Representative

 18
 Sanderson.

19REP. SANDERSON: Thank you, Mr. Chair. Thank20you for being here today.

Do public schools such as what Representative Mastraccio was just speaking about, do they receive extra funding for special projects out of the miscellaneous account?

THE WITNESS: There are competitive grants.

There are if you do this we'll help fund it, meaning any 1 2 school who accomplishes this will get the money, but 3 there's not, let's say, five and a half -- \$530,000 fund 4 that goes to the school specifically for keeping the 5 school in business, which is what initially was the reason 6 for it, no. 7 REP. SANDERSON: Okay. And the other two 8 schools, the Maine School for Science & Mathematics, the 9 Maine Center for the Deaf & Hard of Hearing, those we are 10 statutorily required to fund --11 THE WITNESS: Right. 12 REP. SANDERSON: -- because we own those 13 schools? 14 THE WITNESS: Correct. 15 REP. SANDERSON: Okay. Do we own the Center for 16 Excellence at risk --17 THE WITNESS: We do not. 18 REP. SANDERSON: We do not own them. They still 19 receive the standard funding as all do other public 20 schools? 21 THE WITNESS: They get a -- yes, an amount per 22 pupil that registers in the charter school, right. 23 REP. SANDERSON: Okay. 24 THE WITNESS: From the State. 25 REP. SANDERSON: Thank you. All right. ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

And just one other area I would like to address 1 2 here. I would like to go back to May 22nd when you had a 3 meeting with the Good Will-Hinckley Board chair. And I'm going to read here saying, "The Acting Commissioner also 4 5 told OPEGA that the Good Will-Hinckley Board chair 6 described to him the Speaker's responses to a couple of 7 questions asked in the Speaker's interviews with Good 8 Will-Hinckley.

9 The Good Will-Hinckley Board chair told him that 10 the Speaker said he would not only be busy for three days 11 a week with his work as a Speaker during the session and 12 that he and the Governor were on good terms."

And then down to the next one he said, "He indicated to OPEGA that he has reservations --," the Good Will-Hinckley Board chair is who I'm speaking of --," that he had reservations about hiring the Speaker despite his vote at the May 15th Good Will-Hinckley Board meeting."

18 Did he share with you what those reservations 19 were?

THE WITNESS: I don't think he annunciated them specifically. My very clear impression from the lunch, I can tell you under oath here today, was that he was not happy about hiring the Speaker and he was looking for some alternative other than doing so. And he asked me for names. He expressed whether I was interested.

The purpose of the lunch as I perceived it very 1 2 clearly was, "The search committee has arrived at these 3 two names and I don't like either of them. I got to do something. Can you give me some advice?" 4 5 REP. SANDERSON: Even after it had been voted on 6 unanimously on the 15th? 7 THE WITNESS: Which I wasn't aware of until 8 later, but yeah. I mean, I wasn't aware of that someone 9 was then in route to meet with the Speaker and offer him 10 the job. I just know that he expressed to me great 11 displeasure with the Speaker as the next president of Good 12 Will-Hinckley. 13 REP. SANDERSON: And he did not articulate to 14 you any of the reasons why? 15 THE WITNESS: We have a general discussion about 16 that, and I think it was -- some of them were my ideas and 17 some were his. I don't remember specifically if he said 18 it was this or this, but generally, he was very displeased 19 with the thought of having to hire the Speaker. 20 REP. SANDERSON: Did he indicate to you at all 21 about how the Governor may react to the hiring of Speaker 22 Eves? 23 THE WITNESS: I mean, he didn't ask. I just 24 expressed my opinion and, again, I was effectively 25 dropping back into my old role as the senior policy ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

advisor for education, and I said to him, "He lives two hours away. He's Speaker. He's opposed charter schools vehemently for three years, four years now. He has a young family." I mean, there's a lot of reasons why Hinckley was looking clearly, and it turns out they had expressed all of these very strong exceptions to weeks earlier.

8 They were looking for someone who was away more 9 than full-time person, you know, late at night, traveling, 10 press events and all that, and any sitting Speaker of the 11 House was simply not capable of giving that kind of time 12 to a school. And someone who lived roughly two hours away 13 who was prohibited from moving by the fact that he was in 14 the legislature was not the person who could spend long 15 hours into the wee hours of the morning benefiting the 16 school. So that was the back-and-forth discussion we had, 17 and so expressed those to him, and I assumed that he took 18 those as the Governor's point of view, too, and it turns 19 out in the Governor's public letter they were the roughly the same issues that I raised. 20

21 REP. SANDERSON: Did he indicate, though, that 22 he understood that after being such a tremendously 23 stalwart supporter of the school and fighting for the 24 school and funding for the school -- in the implementation 25 I believe it was in the 125th where the Speaker was a

1 vocal and vigorous opponent, did he indicate to you that 2 this might not be -- go over well?

3THE WITNESS: Did Mr. Moore do that?4REP. SANDERSON: Yeah.

5 THE WITNESS: He may have. Most of it was him 6 asking my opinion and mine saying this to me sounds like 7 for these reasons not a great idea.

8 One of the things I was having difficulty with 9 is I can't right now off the top of my head come up with a 10 name who is so much better than the Speaker that it would 11 trump the work of the search committee. And I got the 12 impression that's what he was looking for, someone so 13 great that he could go back to the Board and say, "I know 14 you did all this work, but look at this great person." I 15 said, "I don't have that person for you. I can't think of 16 anyone like that."

17 REP. SANDERSON: Did you ask him if they -- in 18 regard to the other applicants -- there were 19 in all, 19 correct, or 19 --

20

THE WITNESS: That's what I've read, yes.

21 REP. SANDERSON: I mean, did you ask him what 22 the qualifications were for the other individuals, whether 23 there was anybody who may have been -- who actually did 24 have an educational background, superintendent background? 25 THE WITNESS: I didn't, but I did voice that,

you know, the Speakers never run a school and so on, but I 1 2 didn't -- and, you know, ask him more about the other 3 candidates, so --REP. SANDERSON: 4 Thank you. 5 THE WITNESS: Yeah. 6 SENATOR KATZ: Thank you. Senator Johnson. 7 SENATOR JOHNSON: Thank you, Mr. Chair. 8 Mr. Desjardin, so I want to go back for a moment 9 to the checks at issue, and so this is a practice that has 10 been in place for decades, you said? 11 THE WITNESS: It may have been, yeah. 12 SENATOR JOHNSON: And so for the years that this 13 check was being cut to Good Will-Hinckley, when would they 14 have been receiving that check? 15 THE WITNESS: The next person in the batting 16 order here is the best person to answer that question 17 after 35 years in the Department, I'm sure Ms. Beaudoin 18 could give you that history. I'm not -- I don't know. 19 SENATOR JOHNSON: Normally, and given that we 20 are talking about stopping a check which was already in 21 the works on the 9th, you would expect that before the end 22 of the month of June they would have received such a check 23 in past years? 24 THE WITNESS: They may have, but I think they 25 were on their third --ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

1 SENATOR JOHNSON: And that would be their
2 expectation --

| 3  | THE WITNESS: financial officer and their                   |
|----|--|
| 4  | third president in the matter of two years, so I don't     |
| 5  | think that institutional knowledge was necessarily there.  |
| 6  | All I can say is that at the last meeting and in the OPEGA |
| 7  | report, Mr. Moore said we knew we had until July 1st, so   |
| 8  | he nothing in his testimony to OPEGA or to you             |
| 9  | indicated that the absence of the check raised some alarm  |
| 10 | or they, according to his testimony, didn't seem to be     |
| 11 | expecting it. And we certainly didn't communicate to them  |
| 12 | that it's not coming.                                      |
| 13 | SENATOR JOHNSON: So I guess maybe I'll have to             |
| 14 | ask the question later to find out when they normally      |
| 15 | would be receiving that, but something changed in Good     |
| 16 | Will-Hinckley's impression of whether the threat was       |
| 17 | serious between when they hired and subsequently moved     |
| 18 | ahead with signing papers with the Speaker, which I        |
| 19 | believe happened after your conversations with him and     |
| 20 | after the June 9th cabinet meeting. It happened actually   |
| 21 | much closer to the end of the month.                       |

THE WITNESS: I just remember that that morning there was a public announcement I think in the <u>Bangor</u> <u>Daily News</u> that the Speaker had been chosen as the -- I mean, it became official and publicly announced.

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

| 1  | SENATOR JOHNSON: And something happen between              |
|----|--|
| 2  | then and when the Board decided that they had no other     |
| 3  | choice but to fire Speaker Eves based on the perceived     |
| 4  | threat. And I think it's this committee's responsibility   |
| 5  | to understand what happened. That is part of answering     |
| 6  | the question about what happened with the funding and the  |
| 7  | understanding of the reason for that funding. So do you    |
| 8  | have anything else you can tell us regarding               |
| 9  | communication, whether it was directly to Good Will-       |
| 10 | Hinckley or anywhere else regarding the cancellation of    |
| 11 | that check?  |
| 12 | THE WITNESS: No. And as I said, it was not                 |
| 13 | the decision was not there not going to ever receive       |
| 14 | funding. The decision was today's not the day to make      |
| 15 | that decision. Now is not the time to send the check. So   |
| 16 | when Suzan said to me, "Should we pull the check?" I       |
| 17 | pondered it for a while and finally said, "You know, we'd  |
| 18 | better not, I mean, we better pull it and hold onto it."   |
| 19 | SENATOR JOHNSON: So you're saying that are                 |
| 20 | you aware of any communication by you or any of the        |
| 21 | Department of Education staff informing Good Will-Hinckley |
| 22 | that because the check was not required to be issued until |
| 23 | July 1st that you will not be doing so?                    |
| 24 | THE WITNESS: The only other piece of                       |
| 25 | information other than what we've all read in the paper is |
|    |  |

an incredibly erroneous newspaper article that tried to 1 2 describe those events based on the testimony of one 3 anonymous source that wasn't present for any of the meetings and said that someone was called to the 4 5 Governor's officer and ordered to pull the check. Almost 6 nothing in that article was accurate. We informed the 7 reporter that it was inaccurate and it ran anyway. And 8 since then, most of your knowledge and our conversations 9 have been around this erroneous newspaper article, which 10 is, you know, wrong wholesale. And my opinion not being a 11 journalist to base an entire newspaper article on one 12 anonymous source without backup or confirmation explains 13 why we're having so much discussion about something that didn't happen. 14

15 So that came out, I forgot what date that 16 article came out, maybe the 20th, 22nd, somewhere in 17 there. That may have -- I'm sure Good Will-Hinckley read 18 that and that was the first I think anybody but those of 19 us in the room knew about the check being pulled. As Mr. 20 Chadbourne testified, he didn't know about it. Cindy 21 Montgomery testified she didn't know about it until the 22 article came out. We didn't cut the check and then tell 23 everybody, so therefore, we didn't consummate the threat. 24 It's much like, you know, if I'm going to 25

threaten you and I don't tell you about it, you're not

1 going to feel very threatened, so we did not communicate 2 in any way to Good Will-Hinckley that we've pulled this 3 check because by the time we did, we might have been ready 4 to send it, do --

5 SENATOR JOHNSON: So we've heard testimony from 6 Good Will-Hinckley, and it's reported by various parties 7 in this report, that they understood the Governor's 8 displeasure to mean funding being withheld.

9 Furthermore, there was in that newspaper article 10 on the 22nd information that a check was canceled, which 11 if they were to check their files and find that that check 12 ordinarily was received by them already and now subsequent 13 to the threat has not been received by Good Will-Hinckley, 14 can you envision someone not considering that as a 15 heightening of the threat?

16 THE WITNESS: If it were me at Good Will-17 Hinckley, I would have picked up the phone and called the 18 source of the check and said, "Is this true? Is the check 19 coming? What's the status of that?" but no one at Good 20 Will-Hinckley contacted the Department as far as I know 21 and asked, "Is this true and are we not getting the check? Has a decision been made?" If they had, I would have 22 23 said, "No, we simply haven't made the decision yet and we 24 won't until the fiscal year begins." 25 SENATOR JOHNSON: Thank you.

1 SENATOR KATZ: Thank you, Senator. 2 Representative Kruger. 3 REP. KRUGER: Thank you, Mr. Chair, and thanks, 4 Tom, for having in there. 5 THE WITNESS: Sure. 6 REP. KRUGER: Hope you're feeling all right. 7 THE WITNESS: Yeah, I am. Thanks. 8 REP. KRUGER: Has the 530,000 in state funds now 9 gone to Good Will-Hinckley? 10 THE WITNESS: The first quarterly payment, it's 11 paid in quarters, was sent. We signed a new agreement 12 between myself and the president and the check went I 13 think around the 10th of July, somewhere in there. 14 REP. KRUGER: Okay. Has a new president been 15 hired, to your knowledge? THE WITNESS: I have no idea. I don't believe 16 17 so because -- well, it's been a few weeks, but the last 18 contact I had was with President Moody. 19 REP. KRUGER: Is the Governor getting involved in that decision? 20 21 THE WITNESS: I have no idea. 22 REP. KRUGER: Thank you. 23 SENATOR KATZ: Representative Mastraccio. REP. MASTRACCIO: Thank you, Mr. Chair. 24 25 I just have a couple of questions around Mr. ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

Moore and his testimony because listening to you the way 1 2 that that meeting, that luncheon meeting, Mr. Moore sounds 3 like he didn't really expect -- he didn't want Speaker Eves to be the president of Good Will-Hinckley. I want 4 5 you to know that we heard him and maybe he wasn't under 6 oath, but he clearly did not give us that impression. It 7 was already a unanimous board vote that he stood behind. 8 I think --

9 THE WITNESS: Which he didn't communicate with 10 me during the luncheon.

11 REP. MASTRACCIO: Well, you know, regardless of 12 whether, you know, the fact that when you communicate 13 something to someone and then they give you immediate 14 displeasure, that might lead you to not maybe be totally at that point say, "Oh, what's going on here?" However, 15 he said very clearly at the end of his testimony in front 16 17 of this committee that were it not for the insertion of 18 the Governor and the Commissioner and everybody in this 19 process that the Speaker would be president of Good Will-20 Hinckley today, and that was his assessment that it was 21 only the threat of the withholding of the funds that led 22 the Board down that road. It was a domino effect. And I 23 just wondered, I mean, how can your testimony be so 24 different from his?

25

THE WITNESS: I can tell you if you look at the

report, his assessment of that lunch was that -- I'd have 1 2 to -- if I could find the -- remember the exact words, but 3 they were to the effect of after meeting with me, he had the impression, "Well, this is insurmountable," so he 4 walked away from my conversation with him thinking, you 5 know, this isn't the end of the world. What I 6 7 communicated to him about what I thought were probably 8 going to be the Governor's feelings and it turns out they 9 were almost the same order, that he felt walking away from 10 the lunch that it was not something that couldn't be 11 overcome.

12 So as far as how we both came away from the 13 lunch, his impression, as he stated, was that, "Well, this 14 isn't the worst thing in the world. We can work with 15 this." I'm paraphrasing, but --

16 So that was my involvement with Jack for the 17 long luncheon. Subsequently, he got impressions from 18 people other than myself and a lot of others that changed 19 his impression from the day we walked away from the lunch 20 until later on. So I can only tell you that his testimony 21 was we walked away from the luncheon thinking, you know, 22 this is not -- this is overcomable (sic). This is not --23 again, I see people paging through. I've forgotten the 24 exact words he used, but you know, that this was not 25 insurmountable. The Governor's opposition is he felt I

1 || had expressed it was insurmountable.

2 REP. MASTRACCIO: So your testimony today is 3 that you never ever conveyed a threat to withhold Good 4 Will-Hinckley -- the funding to Good Will-Hinckley if they 5 continued to proceed with their unanimous vote to hire the 6 Speaker of the House as the president?

7 THE WITNESS: And, again, I somewhat disengaged 8 from the process because I was the commissioner, not the 9 policy -- I wasn't working in the Governor's office. I never said to him, "This is going to lead to the loss of 10 11 money," and I wouldn't have because even after the 12 Governor said, "I don't want them to get the money, I've 13 on many occasions seen the Governor a week or two later say, "Well, new information, things have changed. Fine, 14 15 go ahead and send the money." So I did not -- and this was two hours after he had learned that it had become 16 17 official, you know.

18 I often change my mind, too, so I was not of 19 that mindset. And when I spoke -- I didn't speak with Jack after that for a couple of weeks. We exchanged those 20 21 few emails, and when I did communicate with him, he said 22 -- I said, "Yeah, the Governor would be happier if the 23 school was not run by Mark Eves." And I then added, "Or 24 anybody else that is not qualified to run the school," in 25 the Governor's point of view to run the school. And I'm

adding -- I'm kind of expressing the Governor's point of 1 view, which isn't one from my head. I mean, from what the 2 3 Governor said, that was his point of view, so --SENATOR KATZ: A couple of final questions if I 4 5 could. 6 THE WITNESS: Sure. 7 SENATOR KATZ: Was there any discussion -- do 8 you have any knowledge of what the actual selection 9 process was? I mean, you've read about it in the report, 10 but before that, did you know? 11 THE WITNESS: Not before. I read it about in 12 the report, yeah. 13 SENATOR KATZ: Okay. And the Governor, to your 14 knowledge, did he have any knowledge of how the selection 15 process had moved to the selection of the Speaker? 16 THE WITNESS: We didn't discuss that. I think 17 the outcome was, to him, revealing of surely a -- you 18 know, I'm inferring what he might have been thinking, but 19 surely a process that leads to this outcome couldn't have 20 been well done, I'm assuming is what he was thinking. 21 It's the outcome, not the process, but we never discussed 22 the process. 23 SENATOR KATZ: All right. Let me just step back 24 if I can just for a second, and I -- because Mr. Moore 25 couldn't have been clearer with us that here's what ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

| 1  | happened. The Speaker is selected to be the new            |
|----|--|
| 2  | president. That there is now a threat from the             |
| 3  | administration that if the Speaker continues well, let     |
| 4  | me step back a bit, that the Governor learned that the     |
| 5  | Speaker had been selected as the president, that the       |
| 6  | Governor expressed great displeasure with that and         |
| 7  | essentially said through you or through other members of   |
| 8  | administration that if that continued that the State       |
| 9  | support would be withdrawn. That then triggered the        |
| 10 | Harold Alfond Foundation to reconsider its own continued   |
| 11 | commitment to see through its commitment to Good Will-     |
| 12 | Hinckley, and that pressured the school into rescinding    |
| 13 | its offer to hire the Speaker. Let me suggest to you that  |
| 14 | that's essentially what he said.                           |
| 15 | So where is the school getting this impression             |
| 16 | that the funding was going away if the Speaker were        |
| 17 | continue to be hiring?                                     |
| 18 | THE WITNESS: I don't know that he expressly                |
| 19 | explained that. I wasn't in the board meetings privy to    |
| 20 | their discussions. I was involved at the beginning and     |
| 21 | then the one phone call with Jack at the end, and so I     |
| 22 | can't tell you why they got the impressions that they got. |
| 23 | SENATOR KATZ: Well, Mr. Moore never spoke                  |
| 24 | directly to the Governor as far as we know Mr Moore got    |

178

24 directly to the Governor as far as we know. Mr. Moore got 25 a handwritten note from the Governor expressing displeasure about the hiring, but not threatening
withdrawal of the funds. And the only people Mr. Moore
spoke to were you and perhaps Mr. Chadbourne, I don't
recall, but where else could Mr. Moore have gotten that
impression?

THE WITNESS: I would have to look at the dates 6 7 and times the Governor made public statements about it. 8 There were pretty clear impressions from there that don't 9 have to come from myself or Mr. Chadbourne or -- so I 10 haven't built a timeline around when the Governor was on 11 the radio or television expressing his points of view, but 12 -- or present for any of the meetings at Good Will-13 Hinckley where they said, "This is why we have this 14 impression." So I can only tell you what I said and how I 15 said it and how they took it I can't, you know -- I'm not 16 inside their head, so I can't explain it. 17 SENATOR KATZ: Have you discussed your testimony 18 here today with anybody else prior to today, sir?

19THE WITNESS: Other than my wife, no. She'd20want me to get her name in there (indiscernible).

21 SENATOR KATZ: Thank you. Other questions for 22 Mr. Desjardin? Seeing none, thank you very much for your 23 endurance and for being here.

24THE WITNESS: Thank you. Sure.25SENATOR KATZ: It's now 20 minutes of 1,

| 1  | probably a good time to take a break. We're going to       |
|----|--|
| 2  | break just for 30 minutes. We're going to convene at 10    |
| 3  | minutes past 1 sharp. Thank you.                           |
| 4  | (OFF RECORD)   |
| 5  | SENATOR KATZ: Thank you very much. We have a               |
| 6  | couple of other members who will be joining us that had    |
| 7  | other commitments, things they had to do over the break,   |
| 8  | so they'll be right back, but we are going to start again, |
| 9  | and our next invited guest is Suzan, is it Beaudoin?       |
| 10 | MS. BEAUDOIN: Beaudoin.                                    |
| 11 | SENATOR KATZ: Beaudoin, excuse me, Suzan.                  |
| 12 | Welcome. And I'm going to ask you to raise your right      |
| 13 | hand, please. Do you swear that the testimony you're       |
| 14 | about to give is the truth, the whole truth, and nothing   |
| 15 | but the truth?   |
| 16 | MS. BEAUDOIN: Yes.   |
| 17 | SENATOR KATZ: Thank you very much.                         |
| 18 | Whereupon,   |
| 19 | SUZAN BEAUDOIN,  |
| 20 | having been duly sworn, was examined and testified as      |
| 21 | follows:   |
| 22 | SENATOR KATZ: Good afternoon.                              |
| 23 | THE WITNESS: Good afternoon.                               |
| 24 | SENATOR KATZ: And could you tell us who you are            |
| 25 | and what you do and we'd be pleased to hear any kind of    |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |
|    |  |
|    |  |
1 opening statement you might like to make.

| 2  | THE WITNESS: I'm Suzan Beaudoin. I'm the                   |
|----|--|
| 3  | Director of School Finance & Operations. I've been the     |
| 4  | Director since the fall of 2013. I've worked in various    |
| 5  | positions with the Department of Education since 1984.     |
| 6  | And I've worked for the State government since 1979. I'm   |
| 7  | a resident of Vassalboro, and grew up in Augusta.          |
| 8  | SENATOR KATZ: Thank you. Is there anything                 |
| 9  | you'd like to tell us about your involvement in this       |
| 10 | matter before some Committee members may have questions?   |
| 11 | THE WITNESS: I may want to tell you about how              |
| 12 | payments in the State government occur.                    |
| 13 | SENATOR KATZ: Sure.  |
| 14 | THE WITNESS: Okay. Because it might clarify                |
| 15 | some things.   |
| 16 | If it's not an automated, computerized payment             |
| 17 | system like our State subsidy system, we often have        |
| 18 | direction sometimes in law on how to make these payments.  |
| 19 | In some of these cases these payments are quarterly. What  |
| 20 | we do is prepare a manifest, and that manifest goes down   |
| 21 | into the Daft Service Center to be processed.              |
| 22 | In past years, manifests in June, of course it's           |
| 23 | the busiest time of year in State government because of    |
| 24 | the close of the fiscal year, may take a month to process, |
| 25 | so they're not as inefficient as that anymore with new     |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |

1 systems and stuff.

| 2  | The other problem in the past years is that the            |
|----|--|
| 3  | first week of July we used to shut down the whole          |
| 4  | accounting system, so that would be an issue about getting |
| 5  | somebody some operating money at the beginning of the      |
| 6  | quarter. In cases of the Maine School of Science & Math    |
| 7  | and the Baxter School for the Deaf, which are the two      |
| 8  | other schools that we pay, this is pretty much their       |
| 9  | operating money, their quarterly payment for the whole     |
| 10 | operating their schools for those periods. So I just       |
| 11 | wanted you to be aware of that, so                         |
| 12 | SENATOR KATZ: Thank you. Questions from the                |
| 13 | Committee? Senator Johnson.                                |
| 14 | SENATOR JOHNSON: Thank you, Mr. Chair, and                 |
| 15 | thank you for coming, Ms. Beaudoin.                        |
| 16 | Could you explain the timing by which they could           |
| 17 | expect to receive the checks?                              |
| 18 | THE WITNESS: Nowadays it's a lot faster. The               |
| 19 | State normally does payments on Fridays now, and they      |
| 20 | process things it depends on when you send it down         |
| 21 | there, which Friday it's going to hit. Sometimes you're    |
| 22 | lucky it will get that Friday, but it may be the following |
| 23 | Friday.  |
| 24 | SENATOR JOHNSON: So on the check that was in               |
| 25 | the works, the manifest was there and you went and, you    |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |

| 1  | know, got that pulled back, and that was on the 9th       |
|----|---|
| 2  | THE WITNESS: 9th, yeah. It probably would have            |
| 3  | been going out would have been lucky if it had gone out   |
| 4  | that Friday, but probably the Friday after.               |
| 5  | SENATOR JOHNSON: Okay. And so how many of                 |
| 6  | those checks, how many years had Good Will-Hinckley, the  |
| 7  | MeANS school at Good Will-Hinckley, been receiving those  |
| 8  | quarterly payments in that manner?                        |
| 9  | THE WITNESS: They started in 2012, I believe.             |
| 10 | That's the first year. And then we had 330,000 I believe  |
| 11 | that year. It's in the report. So I just like I said,     |
| 12 | I had the other two schools that got quarterly payments.  |
| 13 | I just processed them at the same time.                   |
| 14 | SENATOR JOHNSON: And so you were in the                   |
| 15 | Department of Education lead meeting that was immediately |
| 16 | after Acting Commissioner Desjardin had the conversation  |
| 17 | with the Governor in which the Governor directed him      |
| 18 | regarding funding, do not send Good Will-Hinckley any     |
| 19 | money that wasn't required by law. Can you explain to us  |
| 20 | what the conversation was in your lead meeting regarding  |
| 21 | Good Will-Hinckley, what matters were covered in that?    |
| 22 | THE WITNESS: He was it was a very short                   |
| 23 | conversation. He just mentioned that they had a           |
| 24 | discussion, not a discussion, it was mentioned about the  |
| 25 | meeting after, I believe, the cabinet meeting, and        |
|    |   |

| 1  | discussion about the Good Will-Hinckley hiring of Speaker  |
|----|--|
| 2  | Eves. And I'm not sure if he mentioned that the Governor   |
| 3  | said I don't know if it was then that they mentioned       |
| 4  | the funding, but I happened to mention this, that we just  |
| 5  | set down a manifest for Good Will-Hinckley, and that's the |
| 6  | only one I mentioned. Actually, it's a combination of      |
| 7  | Good Will-Hinckley MeANS. We have one vendor code for      |
| 8  | that system, so  |
| 9  | SENATOR JOHNSON: Because Good Will-Hinckley                |
| 10 | doesn't receive money from the State for other things      |
| 11 | besides MeANS school, transportation and (indiscernible)   |
| 12 | schools?   |
| 13 | THE WITNESS: Yes. They actually receive some               |
| 14 | money for State (indiscernible) clients that attend there. |
| 15 | That's a different source of funding. They're placed       |
| 16 | there by IEPs.   |
| 17 | SENATOR JOHNSON: But is that actually from the             |
| 18 | Department of Education?                                   |
| 19 | THE WITNESS: Yes, that is.                                 |
| 20 | SENATOR JOHNSON: Oh, it is. And that's under               |
| 21 | the same code as well?                                     |
| 22 | THE WITNESS: It's not under the same code.                 |
| 23 | It's in the miscellaneous cost category. It's one of       |
| 24 | those.   |
| 25 | SENATOR JOHNSON: So if I understand you                    |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |
|    | ALLEI & MORAISEITE REPORTING SERVICE (207) 495-3900        |
|    |  |

1 correctly, you're saying you don't recall whether there 2 was any discussion of the direction from the Governor, but 3 pursuant to having heard that Eves was hired, you're 4 saying that you volunteered, "There's a check being 5 processed, should we hold it?" Is that what you're trying 6 to say.

7 THE WITNESS: I said, "We just sent the manifest 8 downstairs to be processed for Good Will-Hinckley for the 9 MeANS.

10 SENATOR JOHNSON: So are you suggesting that --11 I mean, would it make any sense to you that if their 12 discussion was about the school hiring someone that the 13 Governor was not pleased with that the next response 14 should be immediately, "Oh, gee, there's a payment going out. Should we hold it?" Has that ever happened 15 16 regarding any other hiring of executives or displeasure of 17 the Governor?

18 THE WITNESS: I've been working for State 19 government a very long time. You mean in the past year? 20 SENATOR JOHNSON: If you'd like to qualify it 21 that, that's --22 THE WITNESS: Thank you. I'm not very good at

23 || recalling conversations, okay.

24

25

SENATOR JOHNSON: Okay.

THE WITNESS: So be aware of that. And the

exact verbiage that then Acting Commissioner Desjardin had 1 2 said that day led me to say, "There's a payment in process." 3 SENATOR JOHNSON: So what you're saying is you 4 5 really don't recall what the substance of that 6 conversation was that led you to volunteering that 7 information? 8 THE WITNESS: Yes. Yeah. 9 SENATOR JOHNSON: Thank you. 10 SENATOR KATZ: Other questions? Representative 11 Duschesne. 12 REP. DUCHESNE: Thank you, Senator, and boy, am 13 I sympathetic because I can't remember conversations 14 either, but the OPEGA brief suggests that there was some 15 differing recollections from the members of the people who were in the meeting as to what conversations happened and 16 17 what transpired. I guess the key question is was it ever 18 discussed that the Governor had the potential intention of 19 not paying? 20 THE WITNESS: No. 21 REP. DUCHESNE: Okay. 22 THE WITNESS: Okay. 23 REP. DUCHESNE: So what was discussed, to your 24 recollection, is that the Governor is concerned, doesn't 25 like the hire. This is going to get testy. But there was

1 no mention of actually withholding all the funds, to your 2 recollection?

| 3  | THE WITNESS: No. My recollection and my                  |
|----|--|
| 4  | biggest thing, recollection in there is that the Acting  |
| 5  | Commissioner paused for a long, long time before he made |
| 6  | the decision. And I suspect we also had in our mind      |
| 7  | that we did have the cuts coming. We've been discussing  |
| 8  | that for some time, so we had to make those cuts in that |
| 9  | miscellaneous cost category, which this was one of them. |
| 10 | REP. DUCHESNE: Thanks.                                   |
| 11 | SENATOR KATZ: Other questions? I've just got             |
| 12 | one. Were you ever called to the Governor's office to    |
| 13 | discuss this issue?                                      |
| 14 | THE WITNESS: No.   |
| 15 | SENATOR KATZ: Are you aware of anybody else              |
| 16 | from your office who might have been?                    |
| 17 | THE WITNESS: I am not aware of anybody else              |
| 18 | from my office going to the Governor's office for this   |
| 19 | purpose.   |
| 20 | SENATOR KATZ: Okay, thank you. Other                     |
| 21 | questions? It's always nice to have a Cony High School   |
| 22 | graduate here. Representative Kruger.                    |
| 23 | REP. KRUGER: Thank you. Who directed you to              |
| 24 | stop the payment?  |
| 25 | THE WITNESS: I asked, I asked Commissioner               |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900      |

Desjardin if he wanted me to hold the payment, pull the 1 2 manifest, and that's when he paused for a long time and 3 finally said yes.

REP. KRUGER: Were there any subsequent email 4 5 communications regarding the stop payment?

6 THE WITNESS: At that point I email one of my 7 staff to pursue pulling the payment, and I believe you have copies of those. 8

9 REP. KRUGER: Okay. But there was nothing from 10 the administration side other than your staff?

> THE WITNESS: No.

11

20

21

12 REP. KRUGER: Did you or anyone on your staff 13 speak directly with the Governor in the Governor's office or was it all with Commissioner? 14

15 THE WITNESS: I only spoke to the Commissioner. REP. KRUGER: Okay. Have you ever withheld a 16 payment like this before involving Daft's or, you know --17 18 THE WITNESS: I've pulled payments before, yeah. 19

REP. KRUGER: Yeah?

THE WITNESS: For many different purposes, so --

REP. KRUGER: Were other payments from the

22 miscellaneous account made around this time?

23 THE WITNESS: Yes. We did make the payments to 24 the Maine School of Science & Math and the Maine Center 25 for Deaf & Hard of Hearing; however, I did not give them a

1 full quarterly payment because the budget hadn't passed 2 yet, so I gave them a partial payment. 3 REP. KRUGER: Thank you. SENATOR KATZ: Other guestions? Senator 4 5 Diamond. 6 SENATOR DIAMOND: Thank you, Mr. Chairman. Good 7 afternoon and welcome. Cony High School, you said? 8 THE WITNESS: Yeah. 9 SENATOR DIAMOND: Oh, Gardiner. 10 THE WITNESS: UMA, UMO, too. 11 SENATOR DIAMOND: There used to be a rival 12 between Gardiner and Cony, but that's --13 THE WITNESS: Didn't we just beat somebody? 14 SENATOR DIAMOND: At the meeting with the long pause, following that meeting, did you ever have further 15 16 discussions with the Acting Commissioner on this issue? 17 And, if so, what were those discussions about? 18 THE WITNESS: Not specifically on this issue. 19 We had a discussion on July 7th about cuts having to do 20 with the 1.5 million plus other cuts that we had to do in that miscellaneous cost category. 21 SENATOR DIAMOND: Okay, but nothing specifically 22 23 to this issue that we're talking about today, no 24 discussions with the Acting Commissioner at all? 25 THE WITNESS: No. ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

1 SENATOR DIAMOND: Okay, thank you. 2 SENATOR KATZ: Representative Mastraccio. 3 REP. MASTRACCIO: Thank you, Mr. Chair. 4 So when you had that meeting on the 7th to 5 discuss the cuts --9th. 6 THE WITNESS: 7 REP. MASTRACCIO: Oh, the 9th, July 9th, it was? 8 THE WITNESS: June 9th. 9 REP. MASTRACCIO: June 9th. 10 THE WITNESS: Oh, July 7th for the cuts, yeah. 11 REP. MASTRACCIO: Yeah. You just said that 12 that's the next time that you really discussed it. 13 THE WITNESS: Yeah. 14 REP. MASTRACCIO: Was Good Will-Hinckley even 15 mentioned at that point? 16 THE WITNESS: All the pieces in that section were mentioned, so they were not alone. 17 18 REP. MASTRACCIO: And so can you tell us what 19 the discussion was around why Good Will-Hinckley should 20 not be cut at that point? 21 THE WITNESS: At that time we had more information on its connection to the Alfond Funding and 22 23 the need for the residential facility, the fact that there 24 wasn't a -- we discovered there was not a contract in 25 place, so we had a lot more information at that point in ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

1 time. 2 REP. MASTRACCIO: May I ask one more question? 3 SENATOR KATZ: Yes. 4 REP. MASTRACCIO: So the fact that the Speaker 5 had been fired and was no longer in the running to be the president of Good Will-Hinckley was never mentioned at 6 7 all? That was never brought up? 8 THE WITNESS: Not at that meeting, no. We had 9 other things to do in that meeting, so --10 SENATOR KATZ: Anything further? Senator 11 Johnson. 12 SENATOR JOHNSON: Thank you, Mr. Chair. 13 I just wanted to follow up on that. When and 14 from whom did you learn that Mark Eves had been fired by Good Will-Hinckley? 15 16 THE WITNESS: I probably learned it in the paper 17 just like everybody else when he would have been fired, so 18 that's on the news. 19 SENATOR JOHNSON: And were there discussions of 20 that matter with your peers in the Department of Education 21 prior to that budget meeting you just discussed? THE WITNESS: I don't recall any of that, any 22 discussions having to do with that, no. 23 24 SENATOR KATZ: Thank you. Representative 25 Kruger. ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

REP. KRUGER: Thank you again. I appreciate 1 2 your coming. 3 Was it your feeling in your conversations with 4 Commissioner Desjardin that his direction was coming from 5 the Governor? THE WITNESS: No. 6 7 REP. KRUGER: This was him? 8 THE WITNESS: Yeah. 9 REP. KRUGER: Okay. Okay, thank you. 10 SENATOR KATZ: Seeing no further questions, 11 thank you. 12 I have to ask, did you produce all the documents 13 you were requested to produce? 14 THE WITNESS: Yes, I did. 15 SENATOR KATZ: Okay, thank you very much. Thanks for being here. 16 17 Next person is Rich Abramson, and while he's on his way up here, I know that Senator Diamond is a graduate 18 19 of Gardiner High School. It's been so busy this fall I 20 wasn't able to see who won the Cony-Gardiner game this 21 year. 22 SENATOR DIAMOND: My sense is you did see it, 23 Mr. Chairman. 24 SENATOR KATZ: Good afternoon, Mr. Abramson. 25 Could you please raise your right hand. Do you swear the ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

testimony you're about to give will be the truth, the 1 2 whole truth, and nothing but the truth? 3 MR. ABRAMSON: It will be. 4 Whereupon, 5 RICH ABRAMSON, 6 having been duly sworn, was examined and testified as 7 follows: 8 SENATOR KATZ: Good afternoon. 9 THE WITNESS: Good afternoon. 10 SENATOR KATZ: I've got a couple questions to 11 ask you, if I can, and just for everybody's benefit before 12 we do, do you have any opening statement you'd like to 13 make? 14 THE WITNESS: No. I've listened to a lot of the testimony this morning. I don't have anything right now 15 that I could add. 16 17 SENATOR KATZ: Okay. 18 THE WITNESS: I'm sure the questions will be 19 forthcoming. SENATOR KATZ: All right. And just for 20 21 everybody's knowledge who's here in the public, everybody 22 we're talking to this afternoon has previously been 23 interviewed by OPEGA, and so we've already got some 24 information on the involvement and recollection of 25 everybody who will be here this afternoon, so hopefully,

the questioning will go more quickly than it did this
 morning as a result.

3 So I wanted to just focus on a couple of things, 4 if I could, and one of them was June 5th, and as I 5 understand it, you received a call from the Governor that 6 day; do you recall that?

THE WITNESS: Correct, I do.

7

8 SENATOR KATZ: Okay. Could you tell us about 9 that conversation, how long it lasted and what you recall 10 about the conversation?

THE WITNESS: I received notice from my secretary that the Governor was going to be calling my cell phone, and shortly thereafter my cell phone rang and it was the Governor. We did have trouble connecting. I ended up, or he ended up being disconnected twice while we were talking, which didn't help the conversation at all.

17 I did receive a call from the Governor, told him 18 I pleased I was that he was calling and he informed me 19 that he was extremely upset. He had recently learned that 20 Good Will-Hinckley had offered the position, had hired 21 Mark Eves as the next president of Good Will. He talked 22 to me about the concerns that he had for Mark particularly 23 around his voting record. Asked whether or not as part of 24 the process we looked at Mark's voting record, which I 25 informed him we didn't. We tried as diligently as we

1 could to be non-partisan through this whole process.

| 2  | It was obvious that the Governor was upset with            |
|----|--|
| 3  | Good Will-Hinckley, with the Board, certainly with me for  |
| 4  | having led the process. I tried as hard as I could to      |
| 5  | explain to the Governor the process that we had followed,  |
| 6  | that we started with 19 candidates. It had been a six- to  |
| 7  | seven-month process. We whittled that down. I explained    |
| 8  | the last four candidates, the process that we took those   |
| 9  | four candidates through, getting to two candidates that we |
| 10 | brought to the Board, the senior leadership team, the      |
| 11 | parents, the students, and that everyone was unanimous in  |
| 12 | their feeling that Mark should be the next president.      |
| 13 | That didn't mean much to the Governor. He was still        |
| 14 | pretty upset and voiced that concern to me.                |
| 15 | He did share as part of that conversation that             |
|    |  |

16 he had been a big proponent of Maine Academy of Natural 17 Sciences and that if we were making this type of decision 18 that we would be losing his support.

I reminded him that we had invited him to come and speak at graduation this summer. I talked to him again what he wanted me to do that I worked for the Board. The Board followed a very straightforward process. He shared with me a couple of people that he thought we should have considered who did not apply. The people that he had suggested I knew. I knew them to be retired. I

told him that I thought they would be excellent 1 2 candidates, but they did not apply for the position. The conversation ended. I asked if there was 3 4 anything more that he would like me to do. He said no, 5 and the conversation ended. It was a probably 15-minute 6 conversation when we were finally able on landlines to 7 connect with one another. 8 SENATOR KATZ: Do you recall anything more 9 specific that he might have said in terms of his saying that, "You have lost my support"? 10 11 THE WITNESS: No. And I was very sensitive to 12 that, well aware of the support that he has provided to 13 the school over the years having met with him in April and 14 talking about how appreciative the school was of the 15 support that he had provided, the funding for the 16 residential component of Good Will-Hinckley, talked about 17 some of the good things that we had gone on. No mention 18 of money. It merely was, "You have lost my support" if we 19 move forward with this decision. 20 SENATOR KATZ: That same day did you receive a 21 call from Sara Vanderwood? 22 THE WITNESS: I did. 23 SENATOR KATZ: And she is who? Sara is your? 24 Relationship to --25 THE WITNESS: Maine Street Solutions is the ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900       |
|----|---|
| 25 | THE WITNESS: When I met with the Governor in              |
| 24 | been provided at his                                      |
| 23 | school? Did he discuss the funding that had previously    |
| 22 | communicated that he had been a strong supporter of the   |
| 21 | funding, so I'm interested in knowing how was it he       |
| 20 | were going back to describing that, you mentioned the     |
| 19 | strong supporter over time. And at one point when you     |
| 18 | June 5th, you said that he described how he'd been a      |
| 17 | back to your conversation with the Governor by phone on   |
| 16 | A couple of questions to follow up. So going              |
| 15 | SENATOR JOHNSON: Thank you, Mr. Chair.                    |
| 14 | Mr. Abramson? Senator Johnson.                            |
| 13 | SENATOR KATZ: Thank you. Other questions for              |
| 12 | question at that point, and Sara relayed that to me.      |
| 11 | And I believe in that conversation the funding was in     |
| 10 | if we move forward, would lose the Governor's support.    |
| 9  | office. And, again, she pretty much reiterated that we,   |
| 8  | was aware of that, and she was called to the Governor's   |
| 7  | informed her that I had been called by the Governor. She  |
| 6  | that morning. The Governor got word that morning. I       |
| 5  | hiring was disclosed in a, I believe a Republican caucus  |
| 4  | called to the Governor's office, that news of Mark's      |
| 3  | Hinckley. Sara called and informed me that she had been   |
| 2  | Hinckley and was currently working with Good Will-        |
| 1  | lobbying firm that has in the past worked with Good Will- |
|    |   |

| 1  | April of which Sara Vanderwood was part of that meeting,   |
|----|--|
| 2  | Jack Moore was part of that meeting, Aaron Chadbourne was  |
| 3  | part of that meeting, I made known to the Governor that I  |
| 4  | was aware that the funding that was being provided through |
| 5  | the Department of Education was time-limited and that part |
| 6  | of my responsibility was to develop a plan on how we would |
| 7  | continue with providing the residential component with not |
| 8  | using the State funds. I knew that there was a promise     |
| 9  | made to the Governor that that timeframe would be limited. |
| 10 | And I was reporting to him at that meeting that I had      |
| 11 | begun building that plan, working with the Board and our   |
| 12 | finance department and our recruiters to address how we    |
| 13 | were going to do that. It was not specific, but I did      |
| 14 | want him to know that we were aware that the funding was   |
| 15 | time-limited, no specific date given, but that we needed   |
| 16 | to begin building a plan for how we would continue to      |
| 17 | provide that program without that support.                 |
| 18 | SENATOR JOHNSON: So how would you characterize             |
| 19 | the Governor's description of his being a strong supporter |
| 20 | of Good Will-Hinckley?                                     |
| 21 | THE WITNESS: In my office is a picture in my               |
| 22 | former office is a picture                                 |
| 23 | SENATOR JOHNSON: I'm sorry, let me back this up            |
| 24 | just a little. In your phone conversation on June 5th      |
| 25 | with the Governor.   |
|    |  |

THE WITNESS: I reminded him of our 1 2 conversations, my willingness to work with his office in 3 building a forestry program in partnership with the 4 community college system and the loggers that he was 5 talking with. We talked about that at our April meeting. 6 I brought that up again, reminded him that we were willing 7 to do that, hold a convocation at Good Will that would 8 allow him that opportunity to have a place to meet and 9 bring people together.

10 I reminded him of the picture of the first 11 graduating class that was in our office. I presented him 12 with a copy of that picture on that April date. I reminded him of the fact that we invited him to come and 13 14 be part of the graduation for the Class of 2015, all 15 things that we had discussed earlier, just to let him know 16 that we were well aware of the support that he had 17 provided in the past and that we continue to value that 18 support.

SENATOR JOHNSON: And so when the Governor said by making this decision you would be losing his support, what did you take that to mean?

THE WITNESS: First, I was really taken aback by the fact that I was getting a call from the Governor on a Friday afternoon or Friday morning, well aware of the funding that we had, not sure whether it was specifically

1 related to the funding, his not coming to be part of 2 graduation, that he would not continue to want to be 3 affiliated with Maine Academy. Those were some of the 4 things going through my mind while we were having this 5 conversation.

6 SENATOR JOHNSON: So would it be correct to 7 characterize that as there were multiple aspects that went 8 through your mind when he said that, but you weren't sure 9 at that point what he meant by not being supported?

10 ||

25

THE WITNESS: Correct.

11 SENATOR JOHNSON: My second question goes to the 12 conversation you subsequently had that day with Sara 13 Vanderwood. She called you and disclosed that there had 14 been -- the hiring had been disclosed at a Republican 15 caucus. And do you characterize part of that conversation 16 as saying that she knew the funding to be at risk? 17 THE WITNESS: Yes. 18 SENATOR JOHNSON: Can you provide more detail 19 what it was she said? 20 THE WITNESS: It was a very short conversation.

She relayed that she had been called to the Governor's office. I believe she said Aaron Chadbourne had met with her. She did not meet with the Governor. And that our funding was in jeopardy.

I believe also in that conversation we talked a

1 little bit about how that really puts us in a very awkward 2 position, but she encouraged me to continue to move 3 forward not knowing whether it was or was not going to be 4 withheld and that the Board should not be intimidated in 5 changing its decision.

6 SENATOR JOHNSON: When did that belief that you 7 could proceed change to determination that you had to fire 8 Speaker Eves if you were going to keep your funding?

9 THE WITNESS: There were several meetings --10 SENATOR JOHNSON: I'm sorry, do you recall when 11 that transpired?

12 THE WITNESS: The following Tuesday or 13 Wednesday, I believe the call from the Governor was on a 14 Friday. I believe the following Tuesday Robert Moody, who 15 was Vice President of Operations, James Jurdak, who was Vice President of Finance, and myself had a phone 16 17 conversation with Jack Moore about the phone conference 18 that I had with the Governor, Sara's call to me, and we 19 talked about holding a phone conference with the Executive 20 Committee members of the Good Will-Hinckley Board to talk 21 about what was unfolding and to get their sense of whether 22 or not to continue to move forward.

There was a phone conference. I was not part of that phone conference, James Jurdak was, discussing the conversation with the Governor, the call from Sara, the

potential of loss of funding, and where the Board had 1 2 already at that point pretty much made its decision what 3 the next steps of that should be. And the result of that that was communicated to me is that the officer and the 4 members of the Executive Committee of Good Will-Hinckley 5 6 decided to continue to move forward with negotiating the 7 contract and getting a signature from Mark on his contract 8 and moving forward with the Board's decision.

9 The next meeting was of the Board, I think it 10 was a week or two later, and a number of things had 11 happened at that point. We had an opportunity to meet 12 with Mark. Mark was aware of what was unfolding at that 13 point, came to the Board essentially with a plan of how to address that loss of funding. And at that Board meeting 14 15 Jack presented to the full Board a copy of a letter from the Alfond Foundation that he had received indicating that 16 17 with the loss of State funding that a whole series of 18 events might be triggered as a result of that, the first 19 that we would lose \$530,000 each year for two years of 20 funding. That would put us in a different financial 21 status and some of the parameters that the Alfond 22 Foundation were holding our feet to the fire for. 23 We would need to go through another financial

24 audit or scrutiny by the Alfond Foundation to make sure 25 that we could sustain that blow and, if not, the

| 1  | possibility of their not continuing to provide the rest of |
|----|--|
| 2  | the funding was at jeopardy, and that would potentially    |
| 3  | trigger, as jack explained I think in his earlier          |
| 4  | testimony, the possibility of a default on a bridge loan   |
| 5  | that we had secured from Farm Credit East. So all of this  |
| 6  | was laid out for the Board and for Mark at that Board      |
| 7  | meeting.   |
| 8  | SENATOR JOHNSON: And that was the June 18th                |
| 9  | letter   |
| 10 | THE WITNESS: From the Alfond Foundation, yes.              |
| 11 | SENATOR JOHNSON: From the Alfond Foundation in             |
| 12 | which they cited certain assumptions, such as the          |
| 13 | continued receipt of State funding for residential         |
| 14 | (indiscernible)?   |
| 15 | THE WITNESS: Correct.                                      |
| 16 | SENATOR JOHNSON: So are you saying that at that            |
| 17 | meeting, a week or two after June 9th, after having        |
| 18 | received that Harold Alfond Foundation letter is when the  |
| 19 | Board changed their mind?                                  |
| 20 | THE WITNESS: At that meeting the Board had a               |
| 21 | discussion with Mark about, a, the potential loss of State |
| 22 | funding, which he was aware of and came to that meeting    |
| 23 | with a plan on how he would address that coming to the job |
| 24 | essentially on July 1st. And Mark became aware of the      |
| 25 | Alfond letter at that meeting, was not aware of it prior   |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |
|    |  |

to coming in. I was not aware of the letter. The Board
 was not aware of the letter.

3 SENATOR JOHNSON: And it's my understanding that 4 it was subsequent to that, it was a number of days later 5 that the Board actually made its decision to fire him?

6 THE WITNESS: Correct. It was after that Board 7 meeting.

8 SENATOR JOHNSON: So we haven't yet gotten to 9 how that occurred, if we could keep going with your 10 description of -- subsequent to that meeting in which 11 Speaker Eves had a plan and made some communications based 12 on that, I assume. At what point did it change from that 13 to a decision that the Board had to fire Mr. Eves?

THE WITNESS: All I can talk about is that particular Board meeting because I was ending my tenure as interim president at that point.

17 Mark and Jack left the Board meeting to talk. 18 The Board was very clear with Mark saying, "This is the 19 status of what we are now facing. Essentially, there are 20 two considerations that we would ask you to consider. One 21 is do you wish to be part of a potentially sinking ship or 22 do you want to withdraw your application as president of 23 Good Will-Hinckley?" Jack and Mark left the Board 24 meeting. The Board remained. Jack talked with Mark and 25 asked him to think about it over the weekend and to make

1 contact with him Sunday or Monday following to let him
2 know what his decision would be. That's as far as I got
3 in the process. Essentially, the 25th of June was my last
4 day at Good Will-Hinckley.

5 SENATOR JOHNSON: So I can't get to that point, 6 and I understand that. I appreciate your sharing what you 7 know. So would it be correct to characterize that what 8 made the Good Will-Hinckley Board certain that the threat 9 was a very real possibility -- obviously, these are very 10 serious discussions you just related --

11

THE WITNESS: Correct.

SENATOR JOHNSON: -- about, you know, whether to withdraw an application in reference to a sinking ship, it hinged on the information that came your way from the conversation with Sara Vanderwood based on her meeting with Aaron Chadbourne?

THE WITNESS: Correct. And Jack at the Board meeting talked with the full Board and Mark about the conversations that he had with Acting Commissioner Tom Desjardin.

Part of my recollection of that conversation were questions from member of the Board if we did not move forward with Mark's contract, would the State funding be returned? Would the Alfond audit and subsequent grant, would the audit go away and would the potential grant remain? And Jack relayed to the Board that in his
 conversations with the Commissioner and the Alfond
 Foundation that would, in fact, occur.

SENATOR JOHNSON: So I want to turn lastly to 4 5 the letter from Harold Alfond Foundation and that, for 6 you, I understand is what made this not from just a threat 7 you needed to take a seriously, but realizing what the 8 full financial implications would be about. Do you know 9 anything about how Harold Alfond Foundation became aware 10 that the State funding for the residential program was at 11 risk? Because this is so far in our timeline, this is not 12 something that has been discussed or made public in any 13 way at that point. Did you have any conversations with anyone other than the information in this letter that 14 would inform you of what knowledge the Harold Alfond 15 16 Foundation's letter was based upon?

THE WITNESS: I believe Jack reported to the Board that it was in conversation with Alfond that they had received contact from the Governor's office. That's how they became aware of the loss of State funding, the potential loss of State funding.

22 SENATOR JOHNSON: Thank you. 23 SENATOR KATZ: Thank you. Any further 24 questions? Representative McClellan.

25

REP. MCCLELLAN: Thank you, Mr. Chair. I'm on

the Education Committee. It's always great to say that 1 2 the Good Will-Hinckley programs (indiscernible) --3 THE WITNESS: Thank you. 4 REP. MCCLELLAN: -- this all kind of got going 5 and does do a great job, so (indiscernible). 6 SENATOR KATZ: Excuse me, Representative. I 7 don't think your mic is on. 8 REP. MCCLELLAN: It's not on, you're right. 9 Should I say it all again? 10 SENATOR KATZ: Yeah. 11 REP. MCCLELLAN: Thank you, Mr. Chair. 12 I'm just pointing out the Good Will-Hinckley 13 program is awesome, and I think in all this muck that 14 should be pointed out every chance we get. 15 I have a couple questions, one just struck me 16 maybe because you're here. We had testimony today and I 17 think in the documents from your financial officer saying 18 in the beginning of this process, you know, the money 19 wasn't that big a deal, and that strikes me as is that 20 just not someone having forethought or why would someone 21 make that --22 THE WITNESS: Actually, that statement is a 23 little bit inaccurate. I think when the Ethics Committee 24 contacted Good Will-Hinckley talking about the Speaker 25 wanting to know whether or not his voting on the budget ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

would be an ethics issue or compromised, I believe in that 1 2 conversation that Mr. Jurdak said that if we lost that 3 \$530,000, what would go away is the residential component of Good Will-Hinckley. That's what was funding the kids 4 5 from all across the state being able to be in that charger 6 school. Two separate programs, a Good Will-Hinckley 7 program, and if that went away, it certainly would 8 compromise somewhat our ability to recruit students from 9 far away that wanted to be part of the Maine Academy 10 program. 11 And I believe in what was relayed to me by Mr.

12 Jurdak is that that's what he pointed out to the Ethics 13 Committee. If that money were not to be provided, it 14 would have an impact on the residential component, 15 potentially down the road have an impact on our kids and 16 our ability to recruit other students. But we certainly 17 were not then or any time in the past in a position that 18 \$530,000 could easily be taken away and not have an impact 19 on what we provide.

20 REP. MCCLELLAN: And in fairness, most of your 21 kids are -- you have a lot of residential kids, I believe, 22 don't you?

THE WITNESS: We have a fair number of residential kids and I know there were plans this year to make available, at least one or two nights a month, for all kids to be able to experience the family life that was
 provided through the cottages and being able to stay on
 the campus. That was part of what we were looking to
 expand this coming year.

5 REP. MCCLELLAN: Thank you. I guess I have two questions otherwise. The word "threat" has been bandied 6 7 about a lot for months. I mean, this goes back to June, I 8 think, of discussing this, so I guess I'm just trying to 9 understand the definition of "threat." Was the threat 10 that we're all taking from this a spoken, direct, you 11 know, "If you do A, we're going to do B" or was it a 12 perceived threat, "I'm disappointed in you. I've lost 13 confidence in you." And then you guys did the math and 14 figured out, "Wow, is our funding at risk?"

15 THE WITNESS: The initial conversation I had 16 with the Governor, the only conversation that I've had 17 with the Governor recently was not if A, then B. It was 18 more, "You're losing my support," and it wasn't clarified 19 as to what that support would be.

Jack Moore's conversation with the Board very clearly said, and what I heard from Sara Vanderwood that afternoon, that the loss of funding was a very real possibility and most certainly would be moving forward. I think those were the two pieces that if A, then B. And it wasn't if A because A had already happened.

The Board of Maine Academy in conjunction with 1 2 the Board of Good Will-Hinckley had already taken its 3 vote. It was a unanimous vote of the Board. A contract was being offered to Mark, so he had been essentially 4 hired at that point, so that's how the Board and I think I 5 took Jack's communications and conversations with the 6 7 Board. 8 REP. MCCLELLAN: Okay. And I quess, and I think 9 you probably answered, but -- so you didn't ask back what 10 loss of support means, but you found out through other 11 sources? 12 THE WITNESS: Correct. 13 REP. MCCLELLAN: Okay. All right. Last 14 question kind of multi-faceted, the unfortunate thing, I 15 think, is people's names are in the paper and, you know, 16 everybody hears human and good, but I want to ask you 17 about the process which I guess I didn't -- that you led, 18 you said. 19 When I saw the job description it was pretty 20 challenging, I thought. And I think I heard today 21 somebody -- and I know it's in the paperwork, there were 22 19 applicants --23 THE WITNESS: Correct. 24 REP. MCCLELLAN: -- that you looked at 25 seriously. I assume it was more than that or was it 19? ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

1THE WITNESS: No. There were 19 that completed2the process, completed the paperwork.

3 REP. MCCLELLAN: Okay. And that's a national
4 search?

5

THE WITNESS: It was a national search.

6 REP. MCCLELLAN: Okay. Somewhere in the media 7 when this was all going -- because I don't know about 8 these guys, but for me the most -- from early on, I was 9 getting it from the paper like everybody else, just following it in the paper and -- I saw side by side of the 10 11 three resumes of President Cummings, and I assume yours 12 was the other one, and then Speaker Eves' resume. And it 13 looked like he maybe lacked qualifications given what you 14 and your predecessor offered. And I guess since you were so involved in the process, if all the resumes had been 15 16 handed to you with no name on them, if you just saw the 17 resume, do you think you still would have interviewed 18 Speaker Eves?

THE WITNESS: I believe I would name not being there, but the fact of State government, the efforts of public service that were provided, the family counseling background I think were all attributes that would have led me to certainly say this person should move through the process. I did not have a say in who gets selected or who moves through the process. My job was to guide the

1 process.

| <pre>3 where, surprised, my resume appeared in the newspaper,<br/>4 with my permission, but that was fine.<br/>5 REP. MCCLELLAN: Very impressive by the way,<br/>6 yes.</pre> | not |
|---|-----|
| 5 REP. MCCLELLAN: Very impressive by the way,   |     |
|   |     |
| 6 ves.  |     |
|   |     |
| 7 THE WITNESS: Thank you. What Good Will-   |     |
| 8 Hinckley was experiencing at this point in its history  | was |
| 9 the need for somebody that could open doors in  |     |
| 10 foundations, that could meet with people, that could   |     |
| 11 bridge the gap for a pretty dark period of history in G  | ood |
| 12 Will-Hinckley's past. Things were coming up. The scho  | ol  |
| 13 was being built, rehabbed. Good things were happening.   |     |
| 14 And I think the Board very clearly was looking for   |     |
| 15 somebody that would be that public face, and I think   |     |
| 16 that's what really helped the Speaker through the whole  |     |
| 17 process is that the Board felt at this point in its  |     |
| 18 history he was the right person for the job and did hav  | е   |
| 19 some of the characteristics and traits, not everything   |     |
| 20 rarely do you find that person that walks through with   |     |
| 21 everything you're looking for, but had those particular  |     |
| 22 skills and traits that the Board felt would really help  |     |
| 23 keep that movement moving forward.   |     |
| 24 REP. MCCLELLAN: Thanks for being here today.   |     |
| 25 THE WITNESS: You're welcome.   |     |
|   |     |

| 1  | SENATOR KATZ: Thank you. Senator Burns.                    |
|----|--|
| 2  | SENATOR BURNS: Good afternoon, Mr. Abramson.               |
| 3  | THE WITNESS: Good afternoon.                               |
| 4  | SENATOR BURNS: I'm going to, I think, continue             |
| 5  | a little bit on the line of questioning that you just      |
| 6  | heard from Representative McClellan. Since this whole      |
| 7  | thing broke, I've been kind of curious about the process   |
| 8  | or more curious, I guess, about the process. And so one    |
| 9  | of the questions I have for you is as you watched the      |
| 10 | Board deliberate, what was the amount of time that they    |
| 11 | actually deliberated on this particular candidate, Speaker |
| 12 | Eves? How long a period? Are we talking hours, days?       |
| 13 | THE WITNESS: I would say I believe you have                |
| 14 | the process that was set forth and who was involved in     |
| 15 | that process. If I could just walk you through that        |
| 16 | process quickly. We started with phone interviews. After   |
| 17 | the Search Committee went through the 19 applications and  |
| 18 | determined essentially 12 people that would be part of a   |
| 19 | phone interview, the Search Committee from there decided   |
| 20 | who would go moving forward to an interview with the       |
| 21 | Senior Leadership Team, have an opportunity to visit the   |
| 22 | campus. It was essentially a half-day full meeting.        |
| 23 | The Search Committee again deliberated after               |
| 24 | those four heard from the Senior Leadership Team, heard    |
| 25 | from the staff at the Maine Academy of Natural Sciences,   |
|    |  |

1 | heard from parents, heard from students who were all part
2 | of that process.

From that four, two were recommended to come and be fully interviewed by both boards, the Maine Academy of Natural Sciences Board and the Good Will-Hinckley Board. They were done simultaneously, and then they would swap after approximately an hour.

8 I would say the final two candidates had easily 9 a full day's worth of interviews, campus visits, tours of 10 the campus, interviews by boards, interviews by Senior 11 Leadership Team, at least, I would say, eight hours' worth 12 of time to get to those final two.

SENATOR BURNS: Okay, I appreciate that. That's the process. How about after the swap took place, how about the actual deliberation and discussion period for these last two?

17 THE WITNESS: I think each board probably spent 18 a good 45 minutes.

SENATOR BURNS: In discussion?

19

THE WITNESS: In discussion. And then the two boards came together. There was some discussion when the two boards came together as to who was the legal authority to make the decision. And looking at our bylaws, it was the Good Will-Hinckley Board that employs the president, and that person then oversees one of the programs which is Maine Academy of Natural Sciences. But Chairman Moore worked very hard to make sure that everybody had an opportunity when the two boards came together to do their final deliberation. Everybody had an opportunity to offer their perspective of the interviews of the final two candidates.

7 SENATOR BURNS: Okay. My understanding from Mr.
8 Moore as he presented to this committee was that the Board
9 was focused to a great degree on an outward-facing
10 candidate.

THE WITNESS: Correct.

11

12 SENATOR BURNS: And I think I heard you 13 reiterate the same thing just a moment ago. Even though you, I believe, Speaker Cummings, you already had -- his 14 predecessor would have been an outward-facing. I guess I 15 16 would ask you what would the priority of the Board have 17 been or the percentage of priority on that versus 18 credentials? What weight did they give each of those in 19 that 45-minute discussion?

THE WITNESS: I would say a great deal of time and effort was spent on who among the final two candidates could best represent both organizations, the Maine Academy as well as Good Will-Hinckley, who had the most experience. One was a Maine person. Another person was from away.

The Board was also deliberating on how much time 1 2 would be spent in the honeymoon period catching up on 3 everything that was going on anticipating that the second candidate would take a lot more time to hit the ground 4 5 running than Speaker Eves would. Those were part of the 6 conversations that were part of the Board's deliberations. 7 SENATOR BURNS: I'm going to try to rephrase the 8 question a little bit then. 9 THE WITNESS: Okay. 10 Those two particular aspects of SENATOR BURNS: 11 the qualification -- the credentialing experience with 12 education, those types of things, versus the ability to 13 raise funds or interface with the administration, the legislature, other people. Which one of those weighed the 14 15 most in the minds of the Board? 16 THE WITNESS: The outward face of Good Will-17 Hinckley fundraising, without a doubt, part of that, if I 18 could, is that the Board had great confidence in the 19 Senior Leadership Team that we didn't need an educational 20 leader. We had a very strong principal running the Maine 21 Academy of Natural Sciences, very strong director of the 22 Glenn Stratton Learning Center, very strong person running 23 the college Step-up Program. And if it's not broke, it 24 doesn't need to be fixed. 25 What we do need to do is to resubmit our image
1 in the communication, across the state. We need to raise 2 additional funds. We had a capital project that was 3 underway that needed additional funding and support, and 4 that was the most important characteristic that both 5 boards thought of at that point.

6 SENATOR BURNS: Thank you for that answer. One 7 other question. When Speaker Eves indicated to the Board 8 that he had a good working relationship with the 9 administration, was there any questioning of that? How 10 did that go? Was that --

11 THE WITNESS: I know that it was a concern. A 12 number of the things that have been discussed today, the 13 fact that he was living in southern Maine, the program is 14 based in central Maine, the important of being on campus 15 and being visible, how much time was the legislature going 16 to take from their ability, those were some of the 17 guestions that he was asked.

He was asked about his relationship with the Governor and I remember him saying very clearly, "It is a respectful relationship." He's a Democrat. The Governor is a Republican. They do not always see eye to eye, but what he did share with the Board is that he would hope that the Governor would say, "Don't agree with you, but I respect the position that you hold."

25

That was talked about quite a bit because,

again, just the points that I've made earlier, you know, 1 2 Mark needed to finish the second term as Speaker, but he 3 felt that he could balance that. He was successful in making sure that the Board understood that and how he 4 5 would address that, and the Board was comfortable with 6 that prior to making the decision to hire him, but those 7 were discussed. 8 SENATOR BURNS: Thank you, sir. 9 THE WITNESS: You're welcome. 10 SENATOR KATZ: Thank you, Senator. 11 Representative Campbell. 12 REP. CAMPBELL: Thank you. Thank you for being 13 here. 14 THE WITNESS: You're welcome. 15 REP. CAMPBELL: I spent a little time with Glen 16 at Hinckley and I just really have a lot of respect for 17 what you've done, what you've done with the KVCC campus 18 combining sustainable future for our citizens. 19 I guess in terms of the process, it was 20 mentioned here, and Mr. Moore mentioned, that it's really 21 non-partisan, non-political, and you mentioned earlier 22 that you really didn't know that the Speaker didn't 23 support charter schools. And in terms of Mr. Moore's 24 description of how the job description evolved, it evolved 25 with the applicants to come to, and I guess I asked him

1 did the Board have a little dialogue. You mentioned 2 probably more than Mr. Moore said concerning the Speaker's 3 concern about time management and so on, but it just appears to me that the fact that he didn't really support 4 5 charter schools and the fact that the evolution of the job description came to a point where Mr. Moore said, "This 6 7 particular applicant speaks well. He's a politician, 8 speaks well, and he raises funds," so fundraising was a 9 big point.

219

Did it ever occur to the Board that his ability to fundraise was basically from charter school opposition, unions and the like instead of, in general, was there any dialogue about -- you talked about foundations and such, but sometimes, and with term limits, Speakers don't have the length of time to raise money beyond their term ever occur to the boards?

17 THE WITNESS: The Board in its discussion, 18 particularly with Mark, talked about asking him 19 specifically to talk about what fundraising experience he 20 had. And the fundraising experience he related was most 21 recently his candidacy as a representative and Speaker. 22 He talked about that, but he also talked about some of the 23 nonprofit organizations that he had worked with and some 24 of the fundraising he had done on their behalf as well. 25 And that resonated, I believe, with the Board at that

1 point.

2 SENATOR KATZ: Thank you. Representative
3 Mastraccio.

4 REP. MASTRACCIO: Thank you, Mr. Chair. Thanks,
5 Mr. Abramson, for coming today.

To follow up on that, though, did you really, I mean, it was a unanimous vote by the Board to hire the Speaker, and let me just ask you this, I asked Mr. Moore, absent the interference and the suggestion that funding would be not forthcoming, would the Speaker of the House, the current Speaker of the House, currently be the president of Good Will-Hinckley, in your opinion?

13THE WITNESS: Without a doubt. And if I could14qualify that.

REI

15

REP. MASTRACCIO: Yes, please do.

16 THE WITNESS: Once Mark had signed the contract 17 and was clearly the person moving forward with that 18 presidency, it was a great pleasure of mine to be able to 19 try to work with him and start to bring him up to speed as 20 we were approaching that July 1st date. He wanted very 21 much to be well aware of what conversations were underway, 22 what were the things, what where the challenges he was 23 going to face. We talked about some of the fundraising 24 challenges that Good Will-Hinckley had. We talked about 25 some suggestion that he had thought about from the time he

was interviewed to the time he decided to our meeting. 1 2 He and I had several phone conversations. He 3 would come out of legislative session, it might be 7 o'clock at night or later that we'd have these, but was 4 5 truly excited and thrilled with being able to move into 6 this position. 7 So that's a long answer to a personal belief on 8 my part and I think the Board's part that he would, absent 9 interference, be the president of Good Will-Hinckley right 10 now. 11 REP. MASTRACCIO: May I just follow up? 12 SENATOR KATZ: Yes, Representative. 13 REP. MASTRACCIO: And in your opinion, would 14 have done an exemplary job in that position? I'm just --15 and can I ask one other question that has to do with a 16 phone conversation on June 4th because you started on June 17 5th with your explanation, and on June 4th you had a 18 conversation with the acting deputy commissioner of 19 Education. Can you just tell us about that? 20 THE WITNESS: Yes. I received a phone call from 21 my office saying that Commissioner Desjardin was trying to 22 get in touch with me and wanted to talk. And I called the 23 cell phone that was given to me and I connected with Tom, 24 and he told me that he was going into a meeting with the 25 Governor the next morning and wanted to follow up on the

conversation that the Governor and I had about a forestry 1 2 initiative that the Governor was very interested in and 3 thinking that Good Will-Hinckley would have a very good chance of helping him with this initiative. And I told 4 5 him what had transpired since the meeting with the 6 Governor and where we were, essentially that the ball was 7 still in the Governor's court because no specific date or 8 invited audience had been identified.

9 But I reminded the Commissioner at that point, I 10 said, "You realize that you'll be dealing with somebody 11 taking my place, that my time is limited at Good Will-12 Hinckley." I told him that I came off the Board at Good 13 Will and became the interim president just to fill a gap, 14 that we had hired somebody, we'd be moving forward and 15 that he would be working with somebody new.

16 The conversation from there said, "Well, we'll 17 probably have to wait until the legislature adjourns," to 18 me indicating that he had a pretty good idea of who. Ι 19 figured maybe I had done something wrong and violated the 20 confidentiality that was entrusted upon me by sharing 21 information that got to him, but it was pretty clear that 22 he knew who Good Will-Hinckley was going to be moving 23 forward. And I think this final comment as well, "I quess 24 we'll have to wait and see what happens," and that was the 25 end of the conversation.

| 1  | The next day I received a call from the                    |
|----|--|
| 2  | Governor, so I'm assuming that Mr. Desjardin and the       |
| 3  | Governor did have a conversation at that point which       |
| 4  | resulted in the call.                                      |
| 5  | SENATOR KATZ: Thank you, Representative.                   |
| 6  | Senator Diamond.   |
| 7  | SENATOR DIAMOND: Thank you, Mr. Chairman.                  |
| 8  | Good afternoon, Mr. Abramson. Thank you for                |
| 9  | being here.  |
| 10 | THE WITNESS: You're very welcome.                          |
| 11 | SENATOR DIAMOND: I'm trying to get a little                |
| 12 | more specific handle on what you came away with after you  |
| 13 | had that telephone conversation with the Governor. You     |
| 14 | said he was upset and he didn't mention anything about     |
| 15 | funding, but he was upset. What kind of upset? Did he      |
| 16 | simply say, "I'm upset" or was the tone much more          |
| 17 | aggressive than that? Can you give us a feel so I can      |
| 18 | understand how you were feeling when you finished the      |
| 19 | conversation?  |
| 20 | THE WITNESS: There were a few profanity words              |
| 21 | that were used in describing the Speaker and the Speaker's |
| 22 | work that I'm not going to share with you today, but he    |
| 23 | wasn't yelling and screaming at me. He let me certainly    |
| 24 | try to explain what process we had gone through, but it    |
| 25 | was very clear in his tone that he wanted to make a point, |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |

| 1  | that he was very upset and not happy with my decision, the |
|----|--|
| 2  | Board's decision, Good Will-Hinckley's decision to move    |
| 3  | forward with the Speaker. And he talked about the lack of  |
| 4  | credentials, the lack of support, if I looked at his       |
| 5  | voting record, those types of things. And then saying,     |
| 6  | "Why didn't you consider this person or that person?"      |
| 7  | so   |
| 8  | SENATOR DIAMOND: So the profanity and other                |
| 9  | sorts of words you don't want to share today, they were    |
| 10 | directed at the Speaker?                                   |
| 11 | THE WITNESS: Talking about the Speaker's                   |
| 12 | yes.   |
| 13 | SENATOR DIAMOND: Okay. The other question I                |
| 14 | have is we heard today, and we've seen it in the report,   |
| 15 | that Mr. Moore had told Mr. Desjardin that he was not      |
| 16 | pleased with the selection of the Speaker as the           |
| 17 | president, but he had, obviously, voted because it was a   |
| 18 | unanimous vote. Did Mr. Moore ever relate his displeasure  |
| 19 | to the Board even notwithstanding the fact he voted for    |
| 20 | it? Did you have an idea that Mr. Moore was upset and not  |
| 21 | pleased with that section?                                 |
| 22 | THE WITNESS: I had several conversations with              |
| 23 | Jack Moore through the search process, and some of the     |
| 24 | questions about time commitment, relationship with the     |
| 25 | Governor, how do you run an organization such as Good      |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |

Will-Hinckley being Speaker of the House and living in
 southern Maine. Some of those conversations took place
 prior to the final two candidates moving forward to the
 Board.

5 The Board chair and I had a conversation, and 6 Jack wanted to privately reach out to Mark to meet with 7 him to get comfort in answers to those questions. He 8 didn't feel that Mark answered those questions to his 9 satisfaction through the interview process.

I reminded the Chair that we had to be consistent. We could not really deviate from the process, so if he was going to meet with Mark, he also needed to have that same conversation, ask the same questions of the second candidate.

And a meeting did take place. I insisted if he wouldn't have me be present, that the vice president needed to be present so there was a witness that could attest to what took place at that meeting.

Those two informal meetings with Jack, Rob Moody, the Vice President, and the two final candidates did take place before the Board had its final vote, and Jack related to the Board that as a result of those two meetings he was comfortable with moving Mark's nomination forward.

SENATOR DIAMOND: Thank you.

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

| 1  | THE WITNESS: You're welcome.                               |
|----|--|
| 2  | SENATOR KATZ: Further questions? Yes,                      |
| 3  | Representative Duchesne.                                   |
| 4  | REP. DUCHESNE: Yes, thank you, Senator.                    |
| 5  | In the world of fundraising and especially for             |
| 6  | schools, nonprofits, it's not unusual to have somebody     |
| 7  | express their disappointment by withdrawing their support  |
| 8  | if a decision's been made that they didn't like. It's not  |
| 9  | common, but it's not unprecedented. Have you ever seen a   |
| 10 | case where someone contacts other supporting foundations,  |
| 11 | donors, supporters, to try to show their support?          |
| 12 | THE WITNESS: No. I have experienced what you               |
| 13 | described where you might have I know that as a result     |
| 14 | of this whole situation we had a number of alums express   |
| 15 | their displeasure and told us that they were withdrawing   |
| 16 | their support, whether it's a gift or a donation.          |
| 17 | REP. DUCHESNE: But it would be uncommon for                |
| 18 | them to contact other supporters and try to                |
| 19 | (indiscernible) as well?                                   |
| 20 | THE WITNESS: Not that I'm aware of.                        |
| 21 | REP. DUCHESNE: Okay. When you voted to go                  |
| 22 | ahead anyway knowing that this controversy was swirling    |
| 23 | around a little bit, did the Alfond Foundation letter come |
| 24 | as a surprise to you?                                      |
| 25 | THE WITNESS: It did.                                       |
|    |  |

REP. DUCHESNE: Yeah. Thanks. 1 SENATOR KATZ: Other questions? Representative 2 3 Mastraccio. 4 REP. MASTRACCIO: Thank you, Mr. Chair. 5 Just one thing I thought of. Did I hear you correctly that the Governor's office, it's your 6 7 understanding that the Governor's office was the one that 8 informed the Harold Alfond Foundation? 9 THE WITNESS: That's what I was told. 10 REP. MASTRACCIO: And that was from -- who told 11 you that again? You don't --12 THE WITNESS: I think Jack Moore. 13 REP. MASTRACCIO: Okay. 14 THE WITNESS: In his conversation with the 15 Alfond Foundation. 16 REP. MASTRACCIO: No direct knowledge of who in 17 the Governor's office? 18 THE WITNESS: (No audible response) 19 SENATOR KATZ: Other questions? Mr. Abramson, I 20 know you are still in touch with the school. I assume you 21 are still in touch with your former colleagues at the 22 school and we didn't ask them this question, but where do 23 they stand with the selection process now for a new 24 president; do you know? 25 THE WITNESS: They have gone through a new ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

search, and they have put that search on hold for the 1 2 moment because there is dialogue going on with two very 3 strong nonprofit organizations to see if there's some synergy. And I think they want to let that process work 4 5 through before moving forward with the selection. My understanding is that they were down to two or three 6 7 candidates. 8 SENATOR KATZ: Thank you. Any other questions? 9 Seeing none, thank you very much. And as I've asked 10 everyone, did you produce all documents that we asked in 11 response to --12 THE WITNESS: I did. 13 SENATOR KATZ: I'm sure you did. Thank you very 14 much for being here. Thank you, Counselor. 15 UNIDENTIFIED SPEAKER: Thank you. 16 SENATOR KATZ: Our next requested person is Mr. 17 Brown, Bill Brown. 18 UNIDENTIFIED SPEAKER: I'm not sure Bill is here 19 yet. We're going to get (indiscernible). 20 SENATOR KATZ: I apologize. I don't have the 21 right order. Sara Vanderwood, excuse me. Good afternoon. 22 MS. VANDERWOOD: Good afternoon, Senator. 23 SENATOR KATZ: Could you raise your right hand. 24 Do you affirm that the testimony you're about to give is 25 the truth, the whole truth, and nothing but the truth? ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

| 1       MS. VANDERWOOD: I do.         2       ADMINISTRATIVE LAW JUDGE: Thank you.         3       Whereupon,         4       SARA VANDERWOOD,         5       after having been duly sworn, was examined and testified         6       as follows:         7       SENATOR KATZ: Good afternoon. Could you tell         8       us who you are and what you do and make any opening you'd         9       like to         10       THE WITNESS: Sure.         11       SENATOR KATZ: before we have some questions.         12       Thank you.         13       THE WITNESS: Senator Katz, Representative         14       Kruger, Members of the Committee, my name is Sara         15       Vanderwood. I'm a resident of Oxford, and I work as a         16       government affairs consultant for Maine Street Solutions,         17       Verrill Dana, and I was the lobbyist for Good Will-         18       Hinckley at the time that this issue came about.         19       SENATOR KATZ: Anything else you'd like to say         20       by way of opening?         21       THE WITNESS: No.         22       SENATOR KATZ: Questions for Ms. Vanderwood.         23       SENATOR JOHNSON: Thank you, Mr. Chair.         24 |    |   |
|--|----|---|
| 3       Whereupon,         4       SARA VANDERWOOD,         5       after having been duly sworn, was examined and testified         6       as follows:         7       SENATOR KATZ: Good afternoon. Could you tell         8       us who you are and what you do and make any opening you'd         9       like to         10       THE WITNESS: Sure.         11       SENATOR KATZ: before we have some questions.         12       Thank you.         13       THE WITNESS: Senator Katz, Representative         14       Kruger, Members of the Committee, my name is Sara         15       Vanderwood. I'm a resident of Oxford, and I work as a         16       government affairs consultant for Maine Street Solutions,         17       Verrill Dana, and I was the lobbyist for Good Will-         18       Hinckley at the time that this issue came about.         19       SENATOR KATZ: Anything else you'd like to say         20       by way of opening?         21       THE WITNESS: No.         22       SENATOR KATZ: Questions for Ms. Vanderwood.         23       Senator Johnson.         24       SENATOR JOHNSON: Thank you, Mr. Chair.         25       Ms. Vanderwood, I think you may have been          | 1  | MS. VANDERWOOD: I do.                                     |
| 4       SARA VANDERWOOD,         5       after having been duly sworn, was examined and testified         6       as follows:         7       SENATOR KATZ: Good afternoon. Could you tell         8       us who you are and what you do and make any opening you'd         9       like to         10       THE WITNESS: Sure.         11       SENATOR KATZ: before we have some questions.         12       Thank you.         13       THE WITNESS: Senator Katz, Representative         14       Kruger, Members of the Committee, my name is Sara         15       Vanderwood. I'm a resident of Oxford, and I work as a         16       government affairs consultant for Maine Street Solutions,         17       Verrill Dana, and I was the lobbyist for Good Will-         18       Hinckley at the time that this issue came about.         19       SENATOR KATZ: Anything else you'd like to say         20       by way of opening?         21       THE WITNESS: No.         22       SENATOR KATZ: Questions for Ms. Vanderwood.         23       Senator Johnson.         24       SENATOR JOHNSON: Thank you, Mr. Chair.         25       Ms. Vanderwood, I think you may have been                                     | 2  | ADMINISTRATIVE LAW JUDGE: Thank you.                      |
| after having been duly sworn, was examined and testified<br>as follows:<br>SENATOR KATZ: Good afternoon. Could you tell<br>us who you are and what you do and make any opening you'd<br>like to<br>THE WITNESS: Sure.<br>SENATOR KATZ: before we have some questions.<br>Thank you.<br>Thank you.<br>THE WITNESS: Senator Katz, Representative<br>Kruger, Members of the Committee, my name is Sara<br>Vanderwood. I'm a resident of Oxford, and I work as a<br>government affairs consultant for Maine Street Solutions,<br>Verrill Dana, and I was the lobbyist for Good Will-<br>Hinckley at the time that this issue came about.<br>SENATOR KATZ: Anything else you'd like to say<br>by way of opening?<br>THE WITNESS: No.<br>SENATOR KATZ: Questions for Ms. Vanderwood.<br>Senator Johnson.<br>SENATOR JOHNSON: Thank you, Mr. Chair.<br>Ms. Vanderwood, I think you may have been  | 3  | Whereupon,  |
| <ul> <li>as follows:</li> <li>SENATOR KATZ: Good afternoon. Could you tell</li> <li>us who you are and what you do and make any opening you'd</li> <li>like to</li> <li>THE WITNESS: Sure.</li> <li>SENATOR KATZ: before we have some questions.</li> <li>Thank you.</li> <li>THE WITNESS: Senator Katz, Representative</li> <li>Kruger, Members of the Committee, my name is Sara</li> <li>Vanderwood. I'm a resident of Oxford, and I work as a</li> <li>government affairs consultant for Maine Street Solutions,</li> <li>Verrill Dana, and I was the lobbyist for Good Will-</li> <li>Hinckley at the time that this issue came about.</li> <li>SENATOR KATZ: Anything else you'd like to say</li> <li>by way of opening?</li> <li>THE WITNESS: No.</li> <li>SENATOR KATZ: Questions for Ms. Vanderwood.</li> <li>Senator Johnson.</li> <li>SENATOR JOHNSON: Thank you, Mr. Chair.</li> <li>Ms. Vanderwood, I think you may have been</li> </ul>  | 4  | SARA VANDERWOOD,  |
| 7       SENATOR KATZ: Good afternoon. Could you tell         8       us who you are and what you do and make any opening you'd         9       like to         10       THE WITNESS: Sure.         11       SENATOR KATZ: before we have some questions.         12       Thank you.         13       THE WITNESS: Senator Katz, Representative         14       Kruger, Members of the Committee, my name is Sara         15       Vanderwood. I'm a resident of Oxford, and I work as a         16       government affairs consultant for Maine Street Solutions,         17       Verrill Dana, and I was the lobbyist for Good Will-         18       Hinckley at the time that this issue came about.         19       SENATOR KATZ: Anything else you'd like to say         20       by way of opening?         21       THE WITNESS: No.         22       SENATOR KATZ: Questions for Ms. Vanderwood.         23       Senator Johnson.         24       SENATOR JOHNSON: Thank you, Mr. Chair.         25       Ms. Vanderwood, I think you may have been   | 5  | after having been duly sworn, was examined and testified  |
| <ul> <li>8 us who you are and what you do and make any opening you'd</li> <li>9 like to</li> <li>10 THE WITNESS: Sure.</li> <li>11 SENATOR KATZ: before we have some questions.</li> <li>12 Thank you.</li> <li>13 THE WITNESS: Senator Katz, Representative</li> <li>14 Kruger, Members of the Committee, my name is Sara</li> <li>15 Vanderwood. I'm a resident of Oxford, and I work as a</li> <li>16 government affairs consultant for Maine Street Solutions,</li> <li>17 Verrill Dana, and I was the lobbyist for Good Will-</li> <li>18 Hinckley at the time that this issue came about.</li> <li>19 SENATOR KATZ: Anything else you'd like to say</li> <li>20 by way of opening?</li> <li>21 THE WITNESS: No.</li> <li>22 SENATOR KATZ: Questions for Ms. Vanderwood.</li> <li>23 Senator Johnson.</li> <li>24 SENATOR JOHNSON: Thank you, Mr. Chair.</li> <li>25 Ms. Vanderwood, I think you may have been</li> </ul>   | 6  | as follows:   |
| 9       like to         10       THE WITNESS: Sure.         11       SENATOR KATZ: before we have some questions.         12       Thank you.         13       THE WITNESS: Senator Katz, Representative         14       Kruger, Members of the Committee, my name is Sara         15       Vanderwood. I'm a resident of Oxford, and I work as a         16       government affairs consultant for Maine Street Solutions,         17       Verrill Dana, and I was the lobbyist for Good Will-         18       Hinckley at the time that this issue came about.         19       SENATOR KATZ: Anything else you'd like to say         20       by way of opening?         21       THE WITNESS: No.         22       SENATOR KATZ: Questions for Ms. Vanderwood.         23       Senator Johnson.         24       SENATOR JOHNSON: Thank you, Mr. Chair.         25       Ms. Vanderwood, I think you may have been  | 7  | SENATOR KATZ: Good afternoon. Could you tell              |
| <ul> <li>10 THE WITNESS: Sure.</li> <li>11 SENATOR KATZ: before we have some questions.</li> <li>12 Thank you.</li> <li>13 THE WITNESS: Senator Katz, Representative</li> <li>14 Kruger, Members of the Committee, my name is Sara</li> <li>15 Vanderwood. I'm a resident of Oxford, and I work as a</li> <li>16 government affairs consultant for Maine Street Solutions,</li> <li>17 Verrill Dana, and I was the lobbyist for Good Will-</li> <li>18 Hinckley at the time that this issue came about.</li> <li>19 SENATOR KATZ: Anything else you'd like to say</li> <li>20 by way of opening?</li> <li>21 THE WITNESS: No.</li> <li>22 SENATOR KATZ: Questions for Ms. Vanderwood.</li> <li>23 Senator Johnson.</li> <li>24 SENATOR JOHNSON: Thank you, Mr. Chair.</li> <li>25 Manderwood, I think you may have been</li> </ul>   | 8  | us who you are and what you do and make any opening you'd |
| <ul> <li>SENATOR KATZ: before we have some questions.</li> <li>Thank you.</li> <li>THE WITNESS: Senator Katz, Representative</li> <li>Kruger, Members of the Committee, my name is Sara</li> <li>Vanderwood. I'm a resident of Oxford, and I work as a</li> <li>government affairs consultant for Maine Street Solutions,</li> <li>Verrill Dana, and I was the lobbyist for Good Will-</li> <li>Hinckley at the time that this issue came about.</li> <li>SENATOR KATZ: Anything else you'd like to say</li> <li>by way of opening?</li> <li>THE WITNESS: No.</li> <li>SENATOR KATZ: Questions for Ms. Vanderwood.</li> <li>Senator Johnson.</li> <li>SENATOR JOHNSON: Thank you, Mr. Chair.</li> <li>Ms. Vanderwood, I think you may have been</li> </ul>   | 9  | like to   |
| <ul> <li>12 Thank you.</li> <li>13 THE WITNESS: Senator Katz, Representative</li> <li>14 Kruger, Members of the Committee, my name is Sara</li> <li>15 Vanderwood. I'm a resident of Oxford, and I work as a</li> <li>16 government affairs consultant for Maine Street Solutions,</li> <li>17 Verrill Dana, and I was the lobbyist for Good Will-</li> <li>18 Hinckley at the time that this issue came about.</li> <li>19 SENATOR KATZ: Anything else you'd like to say</li> <li>20 by way of opening?</li> <li>21 THE WITNESS: No.</li> <li>22 SENATOR KATZ: Questions for Ms. Vanderwood.</li> <li>23 Senator Johnson.</li> <li>24 SENATOR JOHNSON: Thank you, Mr. Chair.</li> <li>25 Manderwood, I think you may have been</li> </ul>   | 10 | THE WITNESS: Sure.  |
| 13THE WITNESS: Senator Katz, Representative14Kruger, Members of the Committee, my name is Sara15Vanderwood. I'm a resident of Oxford, and I work as a16government affairs consultant for Maine Street Solutions,17Verrill Dana, and I was the lobbyist for Good Will-18Hinckley at the time that this issue came about.19SENATOR KATZ: Anything else you'd like to say20by way of opening?21THE WITNESS: No.22SENATOR KATZ: Questions for Ms. Vanderwood.23Senator Johnson.24SENATOR JOHNSON: Thank you, Mr. Chair.25Ms. Vanderwood, I think you may have been   | 11 | SENATOR KATZ: before we have some questions.              |
| <ul> <li>14 Kruger, Members of the Committee, my name is Sara</li> <li>15 Vanderwood. I'm a resident of Oxford, and I work as a</li> <li>16 government affairs consultant for Maine Street Solutions,</li> <li>17 Verrill Dana, and I was the lobbyist for Good Will-</li> <li>18 Hinckley at the time that this issue came about.</li> <li>19 SENATOR KATZ: Anything else you'd like to say</li> <li>20 by way of opening?</li> <li>21 THE WITNESS: No.</li> <li>22 SENATOR KATZ: Questions for Ms. Vanderwood.</li> <li>23 Senator Johnson.</li> <li>24 SENATOR JOHNSON: Thank you, Mr. Chair.</li> <li>25 Manderwood, I think you may have been</li> </ul>  | 12 | Thank you.  |
| <ul> <li>Vanderwood. I'm a resident of Oxford, and I work as a</li> <li>government affairs consultant for Maine Street Solutions,</li> <li>Verrill Dana, and I was the lobbyist for Good Will-</li> <li>Hinckley at the time that this issue came about.</li> <li>SENATOR KATZ: Anything else you'd like to say</li> <li>by way of opening?</li> <li>THE WITNESS: No.</li> <li>SENATOR KATZ: Questions for Ms. Vanderwood.</li> <li>Senator Johnson.</li> <li>SENATOR JOHNSON: Thank you, Mr. Chair.</li> <li>Ms. Vanderwood, I think you may have been</li> </ul>   | 13 | THE WITNESS: Senator Katz, Representative                 |
| <pre>16 government affairs consultant for Maine Street Solutions,<br/>17 Verrill Dana, and I was the lobbyist for Good Will-<br/>18 Hinckley at the time that this issue came about.<br/>19 SENATOR KATZ: Anything else you'd like to say<br/>20 by way of opening?<br/>21 THE WITNESS: No.<br/>22 SENATOR KATZ: Questions for Ms. Vanderwood.<br/>23 Senator Johnson.<br/>24 SENATOR JOHNSON: Thank you, Mr. Chair.<br/>25 Ms. Vanderwood, I think you may have been</pre>  | 14 | Kruger, Members of the Committee, my name is Sara         |
| <ul> <li>17 Verrill Dana, and I was the lobbyist for Good Will-</li> <li>18 Hinckley at the time that this issue came about.</li> <li>19 SENATOR KATZ: Anything else you'd like to say</li> <li>20 by way of opening?</li> <li>21 THE WITNESS: No.</li> <li>22 SENATOR KATZ: Questions for Ms. Vanderwood.</li> <li>23 Senator Johnson.</li> <li>24 SENATOR JOHNSON: Thank you, Mr. Chair.</li> <li>25 Ms. Vanderwood, I think you may have been</li> </ul>  | 15 | Vanderwood. I'm a resident of Oxford, and I work as a     |
| <ul> <li>18 Hinckley at the time that this issue came about.</li> <li>19 SENATOR KATZ: Anything else you'd like to say</li> <li>20 by way of opening?</li> <li>21 THE WITNESS: No.</li> <li>22 SENATOR KATZ: Questions for Ms. Vanderwood.</li> <li>23 Senator Johnson.</li> <li>24 SENATOR JOHNSON: Thank you, Mr. Chair.</li> <li>25 Ms. Vanderwood, I think you may have been</li> </ul>  | 16 | government affairs consultant for Maine Street Solutions, |
| <ul> <li>19 SENATOR KATZ: Anything else you'd like to say</li> <li>20 by way of opening?</li> <li>21 THE WITNESS: No.</li> <li>22 SENATOR KATZ: Questions for Ms. Vanderwood.</li> <li>23 Senator Johnson.</li> <li>24 SENATOR JOHNSON: Thank you, Mr. Chair.</li> <li>25 Ms. Vanderwood, I think you may have been</li> </ul>   | 17 | Verrill Dana, and I was the lobbyist for Good Will-       |
| <pre>20 by way of opening?<br/>21 THE WITNESS: No.<br/>22 SENATOR KATZ: Questions for Ms. Vanderwood.<br/>23 Senator Johnson.<br/>24 SENATOR JOHNSON: Thank you, Mr. Chair.<br/>25 Ms. Vanderwood, I think you may have been</pre>   | 18 | Hinckley at the time that this issue came about.          |
| 21 THE WITNESS: No. 22 SENATOR KATZ: Questions for Ms. Vanderwood. 23 Senator Johnson. 24 SENATOR JOHNSON: Thank you, Mr. Chair. 25 Ms. Vanderwood, I think you may have been  | 19 | SENATOR KATZ: Anything else you'd like to say             |
| <ul> <li>22 SENATOR KATZ: Questions for Ms. Vanderwood.</li> <li>23 Senator Johnson.</li> <li>24 SENATOR JOHNSON: Thank you, Mr. Chair.</li> <li>25 Ms. Vanderwood, I think you may have been</li> </ul>   | 20 | by way of opening?  |
| 23 Senator Johnson. 24 SENATOR JOHNSON: Thank you, Mr. Chair. 25 Ms. Vanderwood, I think you may have been   | 21 | THE WITNESS: No.  |
| <ul> <li>SENATOR JOHNSON: Thank you, Mr. Chair.</li> <li>Ms. Vanderwood, I think you may have been</li> </ul>  | 22 | SENATOR KATZ: Questions for Ms. Vanderwood.               |
| 25 Ms. Vanderwood, I think you may have been   | 23 | Senator Johnson.  |
|  | 24 | SENATOR JOHNSON: Thank you, Mr. Chair.                    |
| ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900  | 25 | Ms. Vanderwood, I think you may have been                 |
| ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900  |    |   |
|  |    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900       |
|  |    |   |

present in the room for the last interview in which it was stated that the first awareness that lack of support really did represent -- put some funding in jeopardy was heard from you. Can you tell us more about -- and suggested that that was based on your meeting with Aaron Chadbourne.

THE WITNESS: Sure.

7

25

8 SENATOR JOHNSON: Can you tell us about that? 9 THE WITNESS: On the morning of June 5th, I 10 actually got a call on my way into the office from Aaron 11 and I was asked to come into his office as soon as I got 12 to the State House, and I was running a little late that 13 day, so as soon as I was in the State House I did reach 14 out to him. And I went into the office and he asked me if 15 Speaker Eves had been hired by Good Will-Hinckley as the 16 president. I had no knowledge of it. It wasn't something 17 that Good Will-Hinckley had kept me apprised of, but I 18 told him that I would certainly find out if that were the 19 case and went about trying to find that out.

I did talk -- I had called Rich Abramson, got voicemail, was able to talk to him later on, and did confirm that that was the case. I had also talked to my colleague who works at the firm and was a member of the Good Will-Hinckley Board.

In the conversation that I had with Aaron, he

| 1  | said that the Governor was very upset if it was Speaker    |
|----|--|
| 2  | Eves that had been selected, that the Speaker wasn't       |
| 3  | qualified to hold the position either educationally or     |
| 4  | from a perspective that he had been a vocal opponent of    |
| 5  | charter schools. And I believe it was also stated that     |
| 6  | the Governor knew the at-risk population very well for     |
| 7  | students, that he and his brothers had come from that      |
| 8  | background and that Speaker Eves would be incapable of     |
| 9  | handing a group of at-risk students, and that the Governor |
| 10 | had been very supportive of Good Will-Hinckley in the past |
| 11 | and that he did not think that that support would continue |
| 12 | if Good Will-Hinckley hired Speaker Eves as their          |
| 13 | president.   |
| 14 | SENATOR JOHNSON: And so can you describe how or            |
| 15 | at what point it became apparent to you, sufficiently,     |
| 16 | that you conveyed that to other people that what was meant |
| 17 | by that was funding was in jeopardy?                       |
| 18 | THE WITNESS: I mean, yes, there have been                  |
| 19 | statements made that the Governor had been supportive of   |
| 20 | Good Will-Hinckley in other ways, you know, that he had    |
| 21 | been to the school. He had been to commencement. I mean,   |
| 22 | it is very clear that the Governor that this population    |

of students was very important to the Governor, but to me the issue of support was directly related to funding. And it seemed very clear to me without funding being

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

specifically mentioned that that's what support meant, and 1 2 I did relay that to Rich Abramson. 3 SENATOR JOHNSON: And has any other 4 conversations or communications that you've had from the 5 Governor's office or staff or people supported that 6 conclusion or given you any reason to hesitate in that 7 assessment being correct? 8 THE WITNESS: No. Funding has never been 9 specifically mentioned. It was always couched as support, 10 but no, there was nothing that was ever said or done that 11 makes me question my assessment. 12 SENATOR JOHNSON: Thank you. 13 SENATOR KATZ: Thank you. Representative 14 Campbell. 15 REP. CAMPBELL: Thank you. Just to follow up on 16 that. So how did it come to your mind that it was 17 funding? Have you been here through the morning? 18 THE WITNESS: I have. 19 REP. CAMPBELL: It didn't appear to be that 20 specific to them, but how did it become so specific to 21 you? 22 THE WITNESS: I mean, it's an issue that I've 23 been working on for Good Will-Hinckley since 2012. That 24 was originally why I was brought on to lobby for Good 25 Will-Hinckley was because there was cuts proposed in the ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

1 2013-2014 biannual budget, if I'm remembering my dates
2 correctly, that the residential money was going to -- that
3 there was consideration of that money being cut in that
4 budget.

5 I was brought in as a Republican to try to keep 6 that money in the budget. I did meet with the Governor 7 and several Republican members, both from the Senate and 8 the House, in December of 2012. So my sole purpose for 9 Good Will-Hinckley was to make sure that that money stayed 10 in the budget. And I had had conversations with Aaron 11 Chadbourne leading up to it, and I think he understood 12 that that's what my role was. I mean, Good Will-Hinckley 13 doesn't lobby a lot of other issues. It's a funding issue that we typically lobby for. 14

15 REP. CAMPBELL: So you were basically the 16 liaison between the legislature and the school?

THE WITNESS: Yes.

17

18 REP. CAMPBELL: But we heard very specifically 19 that funding wasn't mentioned and from Mr. Desjardin that 20 there were other elements, so how did you so quickly get 21 to funding?

THE WITNESS: That was the impression that I was given was that it was about the funding.

24 SENATOR KATZ: You all set? Representative 25 Mastraccio and then Representative Duchesne. I'm sorry, I 1 saw her hand first.

| 2  | REP. MASTRACCIO: Thank you. Is there any doubt             |
|----|--|
| 3  | at all in your mind that the funding was threatened        |
| 4  | because Good Will-Hinckley hired the Speaker and then the  |
| 5  | funding was restored because then he was fired?            |
| 6  | THE WITNESS: No.   |
| 7  | REP. MASTRACCIO: Thank you.                                |
| 8  | SENATOR KATZ: Representative Duchesne.                     |
| 9  | REP. DUCHESNE: Thank you, Senator.                         |
| 10 | Both Mr. Chadbourne and Desjardin said they                |
| 11 | didn't really mention money, but they spoke to you or at   |
| 12 | least both of them did, right?                             |
| 13 | THE WITNESS: Uh-huh.                                       |
| 14 | REP. DUCHESNE: You are essentially the lobbyist            |
| 15 | dealing with the money?                                    |
| 16 | THE WITNESS: Correct.                                      |
| 17 | REP. DUCHESNE: Would there be any other reason             |
| 18 | to talk to you if not related to money?                    |
| 19 | THE WITNESS: We had discussed other issues.                |
| 20 | Rich Abramson had talked about the forestry issue.         |
| 21 | Certainly, that was something I was communicating with the |
| 22 | Governor's office about. There's information that I        |
| 23 | provided in emails to suggest that I had been dealing with |
| 24 | them on the forestry issue, but my main purpose with Good  |
| 25 | Will-Hinckley was funding.                                 |
|    |  |

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

1 REP. DUCHESNE: And your assessment based on 2 those conversations was that the funding was threatened 3 and it turns out your assessment was correct? THE WITNESS: I believe so, yes. 4 5 REP. DUCHESNE: Thanks. 6 SENATOR KATZ: Other questions? Yes, Senator 7 Johnson. 8 SENATOR JOHNSON: Thank you, Mr. Chair. I'd 9 like to follow up on that for a moment. 10 So the only two issues that you were dealing 11 with on Good Will-Hinckley's behalf were funding-related 12 back several years and, more recently, because it's 13 something the Governor wanted to achieve was the lumber 14 industry training? 15 THE WITNESS: Correct. I mean, there's been 16 other, you know, scheduled requests to meet with him on 17 other issues and commencement invitations and stuff, but 18 from a legislative perspective it was the funding issue 19 and then more recently the forestry issue which actually 20 isn't even a legislative issue at this point. 21 SENATOR JOHNSON: And so other than the social 22 niceties, events, trivialities from a policy perspective, 23 these were the two things? 24 THE WITNESS: Yes. 25 SENATOR JOHNSON: And would Good Will-Hinckley ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

have considered it a threat of any kind should the 1 2 Governor decide not to pursue the lumber industry training 3 that he wanted with Good Will-Hinckley? Would that endanger Good Will-Hinckley in some way? 4 5 THE WITNESS: I suppose it could have, but that's not how I took it. 6 7 SENATOR JOHNSON: It was clear to you that of 8 the things that you deal with, the reasons they might have 9 reached out to you, funding was the only one that would 10 significantly impact Good Will-Hinckley? If they wanted 11 to have some influence over what Good Will-Hinckley did, 12 express their discontent with hiring, that that's what 13 they had to have been trying to get to? 14 THE WITNESS: Yes. 15 SENATOR JOHNSON: Thank you. 16 SENATOR KATZ: Thank you. Representative 17 Mastraccio. 18 REP. MASTRACCIO: Thank you, Mr. Chair. 19 I have just two questions. Can you kind of 20 characterize or give us -- tell us the kind of 21 conversations you had with the Acting Commissioner 22 Desjardin, or communications? And did you have any doubt 23 that they -- did you think that he and Mr. Chadbourne were 24 kind of operating on their own thing or were they 25 receiving direction from somewhere else? ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

THE WITNESS: So I actually don't believe that I had correspondence really with Commissioner Desjardin until later in the process, certainly not initially. And the conversations that we had I think he characterized this morning, you know, when he talked about him needing to find some money within the budget to cut that Good Will-Hinckley would be a place that they could look.

8 I hadn't had any conversations with him prior to 9 June 5th about Good Will-Hinckley money perhaps being in 10 jeopardy. I did have a conversation with Representative 11 Jorgensen who sits on the Appropriations Committee who is 12 also a member of the Good Will-Hinckley Board that that 13 money is something that had been talked about, at least, 14 you know, whether or not that money should be there. I don't know if that was within his own caucus or in front 15 16 of the entire AFA Committee, but I had no conversations 17 with Commissioner Desjardin prior to, I'd say close to the 18 time the budget was actually finalized, which I think was 19 voted on June 17th maybe. And I did send him an email 20 which I also provided on June 24th just asking him if he 21 had seen that the contract had been rescinded and I did 22 not receive a response on that.

23 We've had subsequent meetings where he told me, 24 you know, after the funding was -- after the payment was 25 sent that a memorandum of understanding or whatever one

would call it with Good Will-Hinckley about the sort of 1 2 strings that are attached to that money and how it could 3 be used. I haven't seen that document. I don't know what it entails, but those conversations were after payments 4 5 had been sent. 6 REP. MASTRACCIO: Did you think that Mr. 7 Chadbourne was operating on his own, I mean, just out of his own thoughts? 8 9 THE WITNESS: Yeah. I didn't get the sense that 10 -- he had, you know, told me, "Oh, I had conversations 11 with the Governor," but I didn't get the sense that there 12 was any, you know, that he and Commissioner Desjardin had 13 been corresponding or anything. 14 SENATOR KATZ: All set? Further questions? 15 Yes, Representative Duchesne and then Senator Diamond. 16 REP. DUCHESNE: Yes, thank you. 17 You got to sit through the whole morning so you

238

18 get to hear it all. Both Mr. Desjardin and Chadbourne 19 maintained they didn't actually make any threats when it 20 came to money and that, on the other hand, you seem to 21 have perceived one. Is there anything in their remarks 22 that differed from your recollection of the conversations? 23 THE WITNESS: You know, like I've said, there 24 was no direct the funding is in jeopardy. It was the 25 sense that I got based on my, you know -- and I think

Aaron was correct in that he was fairly new to this. 1 He 2 had only been there since February where I have sort of 3 the historical background of the last four years of working on this issue, but I stand by the fact that I 4 believe that the characterization I have given is correct 5 6 and that the funding was in jeopardy. 7 SENATOR KATZ: Further questions? Oh, I'm sorry, Senator Diamond. 8 9 SENATOR DIAMOND: Thank you. Thank you, Mr. 10 Chairman. 11 Good afternoon, Ms. Vanderwood. Representative 12 Duchesne just took my first question, so I have one left. 13 Did you ever meet with the Governor or get any 14 correspondence from the Governor or be part of a meeting 15 that you were at and the Governor attended that this issue 16 came up and he, the Governor, made any comments about the 17 school or the threat or anything of that sort? 18 THE WITNESS: No. 19 SENATOR DIAMOND: No. Okay, thanks. 20 SENATOR KATZ: Thank you. I've just got -- yes, 21 Representative McClellan, go ahead. 22 REP. MCCLELLAN: I'll use the microphone this 23 time. Thank you, Mr. Chair. 24 How are you? 25 THE WITNESS: I'm well, thank you. ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

1 REP. MCCLELLAN: Good. And you're still working
2 with them, the school?

3 THE WITNESS: I'm not under contract currently, 4 but --

5 REP. MCCLELLAN: Okay. Just a real simple 6 question, I guess. Maybe it will be hard, I don't know. 7 A little while ago the word "interference" got bandied 8 about for a few minutes and, you know, part of my struggle 9 with this whole situation is to try to compare it to 10 everything else. So I guess my question to you is do you 11 perceive this was interference? Was this politics? Is 12 this like a unique event that's never happened in Maine 13 before or -- I guess that's the dichotomy of politics, 14 unique, never happened in the history of Maine before? 15 Can you comment on that?

16 THE WITNESS: I can't. I don't know, but I 17 haven't been as closely involved with some of the things 18 that may have happened in the past.

I do believe that the Governor felt that, you know, taxpayer money was being used to support an organization that was hiring someone that he did not feel had supported charter schools yet was going to be leading a charter school. And I guess my personal feelings on it are the Speaker was being hired because of his, I don't want to say political face, but essentially that's what it

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

| 1  | was, for who he is and what he was able to bring to the    |
|----|--|
| 2  | table, so I don't know that the Governor making it         |
| 3  | political is any different than the school making it       |
| 4  | political in their hiring of the Speaker for who he was    |
| 5  | and what he could bring to the table.                      |
| 6  | SENATOR KATZ: Thank you. I've just got a                   |
| 7  | couple of other questions, if I could. I want to direct    |
| 8  | your attention to the weekend of June 6 and 7; do you      |
| 9  | remember that?   |
| 10 | THE WITNESS: Uh-huh.                                       |
| 11 | SENATOR KATZ: And I understand there were                  |
| 12 | conversations you may have been involved in that weekend   |
| 13 | with Mr. Abramson and/or Mr. Moore. Could you just tell    |
| 14 | us what you recall about those?                            |
| 15 | THE WITNESS: Sure. I had had some                          |
| 16 | conversations with Aaron Chadbourne over the weekend about |
| 17 | whether or not the Governor would change his mind, and     |
| 18 | what I heard from Aaron was that the Governor realized     |
| 19 | that people make mistakes and that people can change, or   |
| 20 | people can change their mind particularly if the mistake   |
| 21 | is rectified, and I did relay that to Rich Abramson. I     |
| 22 | believe it was on Saturday, the 6th, maybe Sunday, the     |
| 23 | 7th. I don't believe that I spoke with Jack Moore until    |
| 24 | the first of that next weekend sometime around the 8th or  |
| 25 | the 9th and maybe even later.                              |
|    |  |

SENATOR KATZ: Making a mistake referring to 1 2 what, in your mind? 3 THE WITNESS: Good Will-Hinckley making a 4 mistake in their --5 SENATOR KATZ: Hiring? 6 THE WITNESS: -- in their hiring. 7 SENATOR KATZ: Okay. And lastly, your 8 impressions that you've given us here today, they're a 9 little bit in a vacuum at this point. Can you just tell 10 us a little bit more about your experience and background 11 in public policy matters? 12 THE WITNESS: Sure. I have worked for Maine 13 Street Solutions, Verrill Dana since December of 2011. 14 Prior to that I served in the Senate Republican office 15 from the beginning of the 125th legislature through December of 2011. I started as the administrative 16 17 assistant in the office, worked into legislative aide, and 18 left the office as chief of staff for the majority office. 19 I have, you know, seen power-sharing 20 arrangements and majorities move from one side of the 21 aisle to the other, so I've kind of been here at a time 22 where I've seen a lot of turnover and the different ways 23 the legislature and the executive interact. 24 SENATOR KATZ: Thank you. Seeing no other 25 questions, did you bring all the documents or produce all

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

1 the documents you were requested to? 2 THE WITNESS: I did. 3 SENATOR KATZ: Thank you very much. Thank you for being here. 4 5 THE WITNESS: You're welcome. 6 SENATOR KATZ: Next, Jay Nutting. Good 7 afternoon. 8 MR. NUTTING: Good afternoon. 9 SENATOR KATZ: Could you please raise your right 10 hand. Do you swear or affirm the testimony you're about 11 to give is the truth, the whole truth, and nothing but the 12 truth? 13 MR. NUTTING: I do. 14 Whereupon, 15 JAY NUTTING, 16 after having been duly sworn, was examined and testified 17 as follows: 18 SENATOR KATZ: Mr. Nutting, could you tell us 19 who you are and what you do and tell us anything you'd 20 like to before any questions get asked. 21 THE WITNESS: Sure. My name is Jay Nutting. 22 I'm employed by Maine Street Solutions, Verrill Dana. I'm 23 a resident of Vassalboro. I've been employed there for 24 about 13 years now and generally serve as a government affairs consultant. 25 ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

| I also during this period of time served on the            |
|--|
| Good Will-Hinckley Board, which is an interesting          |
| situation; however, given that my firm does the lobbying   |
| work and I serve on the Board, I recuse myself from the    |
| Board during the session. And because I serve on the       |
| Board, I actually don't participate in any of the lobbying |
| that is done. I kind of step back from everything.         |
| SENATOR KATZ: So essentially, you had nothing              |
| to do with Good Will-Hinckley School during the period of  |
| the session; is that essentially                           |
| THE WITNESS: That's essentially it. I, for all             |
| intents and purposes, shut off my phone to Good Will-      |
| Hinckley matters. It's next to impossible to make it to    |
| board meetings. And, you know, I'm able to hear about      |
|  |
| what's going on through the grapevine and if I happen to   |
| open up some emails, but I do not participate in any of    |
| the meetings as closely as I would during, you know,       |
| during the summer when things are slower.                  |
| SENATOR KATZ: So in 2015 you took a leave of               |
| absence from the Board beginning in January?               |
| THE WITNESS: Yeah, essentially, you know,                  |
| December, January when sessions start picking up either    |
| because pm not able to make it to the board meeting, and   |
| then when session starts I don't participate at all.       |
| SENATOR KATZ: Okay. And you're back on the                 |
|  |
| ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |
|  |

1 || Board now?

| 2                                      | THE WITNESS: I am not, actually. I finished up  |
|--|---|
| 3                                      | earlier this summer, mid-summer.  |
| 4                                      | SENATOR KATZ: Okay.   |
| 5                                      | THE WITNESS: And that was just mainly because   |
| 6                                      | of my schedule. It didn't make sense for me to be on when   |
| 7                                      | I couldn't make it there a lot, and it was better for them  |
| 8                                      | to have someone who could be there and participate. And I   |
| 9                                      | was brought on in the very beginning because they needed -  |
| 10                                     | - there was a desire to have someone with some bit of   |
| 11                                     | agriculture background it being an agriculture school,  |
| 12                                     | so  |
|  |   |
| 13                                     | SENATOR KATZ: Okay.   |
| 13<br>14                               | SENATOR KATZ: Okay.<br>THE WITNESS: I think they've managed to fill   |
|  |   |
| 14                                     | THE WITNESS: I think they've managed to fill  |
| 14<br>15                               | THE WITNESS: I think they've managed to fill those gaps now through the MeANS Board, which didn't exist   |
| 14<br>15<br>16                         | THE WITNESS: I think they've managed to fill<br>those gaps now through the MeANS Board, which didn't exist<br>when I came on.   |
| 14<br>15<br>16<br>17                   | THE WITNESS: I think they've managed to fill<br>those gaps now through the MeANS Board, which didn't exist<br>when I came on.<br>SENATOR KATZ: Right. Now that on June 5th you  |
| 14<br>15<br>16<br>17<br>18             | THE WITNESS: I think they've managed to fill<br>those gaps now through the MeANS Board, which didn't exist<br>when I came on.<br>SENATOR KATZ: Right. Now that on June 5th you<br>got a call from Ms. Vanderwood asking you if you knew that  |
| 14<br>15<br>16<br>17<br>18<br>19       | THE WITNESS: I think they've managed to fill<br>those gaps now through the MeANS Board, which didn't exist<br>when I came on.<br>SENATOR KATZ: Right. Now that on June 5th you<br>got a call from Ms. Vanderwood asking you if you knew that<br>Mark Eves had been hired or not, and I'll get to that in a  |
| 14<br>15<br>16<br>17<br>18<br>19<br>20 | THE WITNESS: I think they've managed to fill<br>those gaps now through the MeANS Board, which didn't exist<br>when I came on.<br>SENATOR KATZ: Right. Now that on June 5th you<br>got a call from Ms. Vanderwood asking you if you knew that<br>Mark Eves had been hired or not, and I'll get to that in a<br>second. Did you have any knowledge of the selection |

24 SENATOR KATZ: Okay. When she called you to ask 25 you if the Speaker had been hired, did you know the answer 1 to that question?

| 2  | THE WITNESS: I actually did not at that time.              |
|----|--|
| 3  | I, embarrassingly enough, had sat outside on a couch next  |
| 4  | to the clerk's office and sorted through previous months'  |
| 5  | emails to find one that I had not opened that had the last |
| 6  | two candidates' resumes included. And when I did open it   |
| 7  | and saw the Speaker's name, I realized that what was kind  |
| 8  | of being discussed on the third floor at that point was    |
| 9  | likely accurate.   |
| 10 | SENATOR KATZ: Okay. And what did you do with               |
| 11 | that information?  |
| 12 | THE WITNESS: To the extent I could, not knowing            |
| 13 | a hundred percent, I did confirm with Ms. Vanderwood that  |
| 14 | that was likely the case because he was on the finalists,  |
| 15 | so the information that was being discussed that morning   |
| 16 | was likely accurate.                                       |
| 17 | SENATOR KATZ: And following that, your                     |
| 18 | conversation with her, what other involvement have you had |
| 19 | with this matter?  |
| 20 | THE WITNESS: Not a whole lot, really, just, you            |
| 21 | know, reading, watching from the outside. I did later on   |
| 22 | that morning, I did find the Speaker's chief of staff just |
| 23 | to check in to see if they were knowledgeable. I figured   |
| 24 | they were given how quickly news spread in the small       |
| 25 | microcosm, that is, the third floor, but I don't believe   |
|    |  |

246

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

she was aware when I told her that there were -- that the
 Governor had conveyed to various folks that he was
 displeased with the hiring.

SENATOR KATZ: Anything else following that?
THE WITNESS: Not that I can recall.
SENATOR KATZ: Okay. Have you produced any
documents that were appropriate in response to the
request?

9 THE WITNESS: I do not after searching, I just 10 -- I don't have -- to your previous question, I did talk 11 to Jack Moore a couple short phone conversations those few 12 days afterward, just what I would consider kind of picking 13 my brain conversations that I think he was having with a 14 lot of people about what do we do, what's happened, what 15 are our options, and things like that, but that's kind of the extent after the situation. 16

SENATOR KATZ: Thank you. Other questions forMr. Netting? Senator Diamond.

19 SENATOR DIAMOND: Thank you, Mr. Chair. Just
20 quickly.

How does one get on the board of Good Will-Hinckley?
THE WITNESS: In my situation, it led back to

24 when Glen Cummings started there, and if, of course, 25 worked with Glen here at the State House and he and some

folks said had known of my upbringing and background in 1 2 agriculture, being brought up on a dairy farm and still 3 involved in 4-H and things like that. And I think as they were putting together the board, they realized that they 4 5 would like someone with some of that knowledge on there 6 because the Board, to that extent, had -- didn't really 7 have anyone on there with agriculture experience. So at 8 that point, Glen had reached out and asked if I was 9 interested in serving. 10 SENATOR DIAMOND: Excuse me, so that's how Board 11 members are created? Somebody reaches out and invites 12 them to be on the Board; is that what happens? Is there a 13 voting process after that? 14 THE WITNESS: There is voting process. 15 Generally, that's been my --16 SENATOR DIAMOND: But you think they're mostly 17 invitations by whomever to come to the board and be --18 THE WITNESS: Yes. I also serve on another 19 statewide agricultural youth board, and that's how that's 20 done as well. I mean, we kind of look and see -- you like 21 to have a broad mix of people with experience statewide, 22 locally, and what their backgrounds are, I mean, 23 politically or not, and connections and knowledge. And 24 you try to have a well-rounded board. 25 I was asked at a board meeting a couple of weeks ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

ago in another board I serve if there were any -- there 1 2 were two vacancies and we were all asked if we had any 3 good ideas of candidates to --SENATOR DIAMOND: Of the Board members when you 4 5 were serving, how many of those Board members had legislative connections? 6 7 THE WITNESS: Two. 8 SENATOR DIAMOND: You and Mr. Brown? 9 THE WITNESS: No. At that point it was Doug 10 Carr and Bob Tardy, both were on the Good Will-Hinckley 11 Board at that time. 12 SENATOR DIAMOND: Okay. Thank you, Mr. Chair. 13 SENATOR KATZ: Thank you, Senator. Further 14 questions. Senator Davis. 15 SENATOR DAVIS: Thank you, Mr. Chairman. Just 16 to follow up on what Senator Diamond said. 17 Are you saying there is no central authority 18 that appoints people to the Board? I'm confused as to how 19 -- your answer on how people get selected for this board. 20 THE WITNESS: Right. Sure. And perhaps I'm not 21 the best person to answer it either, but my understanding 22 is and my experience has been that there is. Either the Board chair or someone within the administration or 23 24 leadership of the school or Board, what have you, would, 25 after being suggested or recommended, would reach out to

249

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

you, check and see if you were interested in serving on 1 2 the Board, and then there would, I guess, be a vetting 3 process where your resume or experience would be shared with the Board and then the Board would vote to accept you 4 as a Board member. 5 So if it's the chair of the 6 SENATOR DAVIS: 7 Board, the board itself picks its own members; is that what happens here? 8 9 THE WITNESS: I can't speak for every board, but 10 that was my experience with this particular board. 11 SENATOR DAVIS: I see. So it's not a 12 gubernatorial appointment or --13 THE WITNESS: No. 14 SENATOR DAVIS: Being it's a public school, the 15 Speaker has so many or the president has so many? 16 THE WITNESS: Correct. It's not that situation. 17 SENATOR DAVIS: It's not. Seems rather 18 (indiscernible); do you think? Thank you. 19 SENATOR KATZ: Thank you, Senator. Other 20 questions for Mr. Nutting? Representative Mastraccio. 21 REP. MASTRACCIO: Thank you, Mr. Chair. 22 Mr. Nutting, with your experience on the Board, 23 and even though you didn't participate in this process, 24 I'm assuming that you've read the OPEGA brief and its 25 characterization as the hiring process being thorough, ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

| 1  | above board, followed the process and followed its        |
|----|---|
| 2  | (indiscernible); would you agree with that assessment and |
| 3  | how the Board usually does those types of things or that  |
| 4  | you would agree with what was conveyed here?              |
| 5  | THE WITNESS: I wouldn't agree with what was               |
| 6  | conveyed there. I haven't heard anything, even though I   |
| 7  | didn't participate, I haven't heard anything that didn't  |
| 8  | lead me to believe that they, you know, took a long, you  |
| 9  | know, six-months period of time with a typical standard,  |
| 10 | good search situation.                                    |
| 11 | SENATOR KATZ: Thank you. Representative                   |
| 12 | Campbell.   |
| 13 | REP. CAMPBELL: Thank you. Thank you, Mr.                  |
| 14 | Nutting.  |
| 15 | You mentioned a little bit ago that Mr. Moore             |
| 16 | had a conversation with you or you with him. Can you      |
| 17 | share with us about the timing of that? Was it during the |
| 18 | process or at what point (indiscernible)?                 |
| 19 | THE WITNESS: You mean during the hiring                   |
| 20 | process? No, the conversations we had were post the issue |
| 21 | being in the news and throughout the State House, so it   |
| 22 | was after kind of everything had broke, all the news had  |
| 23 | broke. And the discussion really stemmed around, you      |
| 24 | know, what's your recommendation, do we have any other    |
| 25 | options, what is the best, you know it was basically,     |
|    |   |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900       |

you know -- I offered to talk things through with him if 1 2 he wanted. We didn't talk a lot, but I just wanted, as a 3 Board member, to say if he wanted to bounce anything off of me, he's free to do that. 4 5 REP. CAMPBELL: So you were a Board member at 6 the time of the selection process, but didn't participate? 7 THE WITNESS: Correct. 8 REP. CAMPBELL: And there was no one that 9 reached out to you knowing how close you are to this 10 process that there might be a little concern between the 11 personalities and positions and the experience? 12 THE WITNESS: No one reached out to me at that 13 point. Again, I would put that more on as my own fault 14 given that I was in some of the email chains and just 15 plainly embarrassingly did not pay attention or really --REP. CAMPBELL: (Indiscernible) better off? 16 17 THE WITNESS: One could assume that, 18 Representative, at this point, yes. 19 SENATOR KATZ: Thank you. Other questions for 20 Mr. Nutting? Senator Johnson. 21 SENATOR JOHNSON: Thank you, Mr. Chair. 22 Since you're in a rather interesting position 23 that you're familiar with the Board, but you weren't part 24 of the process, I'm interested in your thoughts. Are you 25 accustomed to decisions of the Board or the decisions of ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900
any school systems you've been involved with vetting their 1 2 hiring decisions with the chief executive? 3 THE WITNESS: I am not. 4 SENATOR KATZ: Thank you. Other questions? 5 Seeing none, thank you very much for being here this 6 afternoon, and I think I did ask you, you produced any 7 documents you had that were relevant to this? 8 THE WITNESS: Yes. 9 SENATOR KATZ: Thank you very much. Appreciate it. 10 11 THE WITNESS: Thank you. 12 SENATOR KATZ: Our next invitee is Bill Brown. 13 Mr. Brown. Good afternoon. 14 MR. BROWN: Thank you, Mr. Chair. Good 15 afternoon. 16 SENATOR KATZ: Could you raise your right hand, 17 please. Do you swear the testimony you're about to give 18 is the truth, the whole truth, and nothing but the truth? 19 MR. BROWN: I do. 20 SENATOR KATZ: Thank you. 21 Whereupon, 22 BILL BROWN, 23 after having been duly sworn, was examined and testified 24 as follows: 25 SENATOR KATZ: Good afternoon. Can you tell us ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

your name, who you are, and make any statement you'd like
 to as we begin.

| 3  | THE WITNESS: Certainly. Just real briefly, I'd            |
|----|---|
| 4  | like to say that my name is Bill Brown. I have the honor  |
| 5  | and the privilege of having served seven Speakers of the  |
| 6  | House working on as many biennial budgets and uncounted   |
| 7  | emergency budgets as well to provide members, the public, |
| 8  | and members of the media with accurate information in a   |
| 9  | timely fashion.   |
| 10 | I also have the privilege to serve as the Board           |
| 11 | Chair of Maine Academy of Natural Sciences Board, not the |
| 12 | Board of Good Will-Hinckley. And I also have the distinct |
| 13 | pleasure of being the constituent of Senator Davis.       |
| 14 | UNIDENTIFIED SPEAKER: Congratulations.                    |
| 15 | THE WITNESS: Thank you.                                   |
| 16 | UNIDENTIFIED SPEAKER: How's that working out?             |
| 17 | THE WITNESS: It's been great so far.                      |
| 18 | SENATOR KATZ: We won't ask you how you voted.             |
| 19 | Are there questions for is there anything                 |
| 20 | else you'd like to say before we begin?                   |
| 21 | THE WITNESS: No, sir.                                     |
| 22 | SENATOR KATZ: Thank you. Questions for Mr.                |
| 23 | Brown?  |
| 24 | Let me ask you this, so you are on the MeANS              |
| 25 | Board, I guess the Chair of the MeANS Board; is that      |
|    |   |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900       |

| 1  | correct?   |
|----|--|
| 2  | THE WITNESS: Yes. I became Chair of the MeANS              |
| 3  |  |
|    | Board upon Rich Abramson becoming interim president.       |
| 4  | SENATOR KATZ: And that was approximately when?             |
| 5  | THE WITNESS: Fall of 2014.                                 |
| 6  | SENATOR KATZ: All right. So would you tell us              |
| 7  | what role, if any, you played in the recruitment of        |
| 8  | application process for the new president of Good Will-    |
| 9  | Hinckley?  |
| 10 | THE WITNESS: Sure. I was a member of the                   |
| 11 | Search Committee, and at the urging of the former chair,   |
| 12 | excuse me, the former president, I mentioned the opening   |
| 13 | to the Speakers.   |
| 14 | SENATOR KATZ: Okay. And after that?                        |
| 15 | THE WITNESS: After that, I participated in                 |
| 16 | phone - I reviewed the 19 resumes. I participated in       |
| 17 | phone interviews for candidates that were selected, not    |
| 18 | including the Speaker. I recused myself from that          |
| 19 | meeting, and I at other points during at any other         |
| 20 | point during the process where the Board or the Committee, |
| 21 | the Search Committee, was considering his candidacy, I     |
| 22 | recused myself.  |
| 23 | SENATOR KATZ: At a certain point he became one             |
| 24 | of the six finalists; is that true?                        |
| 25 | THE WITNESS: Yes.  |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |

SENATOR KATZ: What role -- so he was involved 1 2 in the process as one of the final six at that point. 3 What role, if any, did you play from that point forward? 4 THE WITNESS: I offered no comment on his 5 candidacy. If I was asked a question, I tried to respond truthfully to that question, but only offered it as 6 7 information. 8 SENATOR KATZ: Did you participate in the 9 vetting and discussing of the other five candidates, 10 though? 11 THE WITNESS: I did, yes. 12 SENATOR KATZ: This is by, its very nature, a 13 comparative process, isn't it? 14 THE WITNESS: It is, yes. 15 SENATOR KATZ: How could you participate in talking about the other five without -- leaving one person 16 17 out? How is that fair to the other five or to the 18 Speaker? 19 THE WITNESS: I'm not sure what I can say 20 regarding the selection process. 21 SENATOR KATZ: Well, let me ask it a different 22 way. 23 THE WITNESS: Please. 24 SENATOR KATZ: And I know hindsight is 25 wonderful, but why didn't you just take yourself out of ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

1 the process entirely once the Speaker became one of the 2 finalists? 3 THE WITNESS: It was my intention to make sure 4 that the MeANS Board was representative in its advisory 5 role through this process. SENATOR KATZ: Why didn't you suggest that 6 7 someone else from the MeANS Board take your spot at that 8 point? THE WITNESS: I can't say why I didn't do that. 9 10 It didn't occur to me at the time. 11 SENATOR KATZ: Other questions for Mr. Brown? 12 Representative Campbell. 13 REP. CAMPBELL: Thank you. Thank you for 14 coming, Mr. Brown. 15 THE WITNESS: Thank you, Representative. REP. CAMPBELL: Can you explain a little bit of 16 17 the history -- you mentioned something about serving seven 18 Speakers. I was involve with Glen at Hinckley and really 19 respect what's come of the boards and its missions. How 20 were you first involved with Hinckley and then with the 21 legislature and the legislature with Hinckley? 22 THE WITNESS: Certainly. Thank you for the 23 question. I, beginning in 1999, began work for the 24 legislature. In 2011 I left the legislature briefly, 25 well, for a year and a half, and I worked as Vice ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

| 1  | President of Operations for Good Will-Hinckley, at which  |
|----|---|
| 2  | time I assisted with the sale of a portion of the campus  |
| 3  | to the Maine Community College system, which you          |
| 4  | highlighted earlier today, and with the drafting, filing  |
| 5  | of and filing of the application to the Maine State       |
| 6  | Charter Commission to form the Maine Academy of Natural   |
| 7  | Sciences as a charter school after a year of operation as |
| 8  | a private school, and then with the initial opening and   |
| 9  | operation of the Maine Academy of Natural Sciences as a   |
| 10 | public charter school.                                    |
| 11 | And, I'm sorry, to finish that, when I think              |
| 12 | in 2012, December of 2012, I returned to the legislature. |
| 13 | REP. CAMPBELL: Thank you.                                 |
| 14 | THE WITNESS: Thank you.                                   |
| 15 | SENATOR KATZ: Mr. Brown, could you tell us, at            |
| 16 | some point Jack Moore raised the issue of doing another   |
| 17 | round of interviews with the top two candidates, I assume |
| 18 | that's the Speaker and whoever the other one was, right?  |
| 19 | THE WITNESS: Yes.   |
| 20 | SENATOR KATZ: How did you feel about that and             |
| 21 | how did other members of the MeANS Board feel about that  |
| 22 | because this was a deviation from the initial selection   |
| 23 | process?  |
| 24 | THE WITNESS: I felt it was a deviation from the           |
| 25 | process, but since there were questions for each of those |
|    |   |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900       |

two candidates that it could be resolved before the full 1 2 boards met with them. As long as the Maine Academy of 3 Natural Sciences Board was present in some way, I felt that that would be acceptable. 4 5 SENATOR KATZ: So there were two -- you did 6 express some concern about it, did you not? 7 THE WITNESS: I don't know as though I expressed 8 concern. 9 SENATOR KATZ: All right. And those interviews 10 took place in Brunswick on May 13th; is that right? 11 THE WITNESS: That's correct. 12 SENATOR KATZ: And I take it there were two 13 separate meetings? 14 THE WITNESS: Yes, consecutive meetings. SENATOR KATZ: And who was at each of those 15 16 meetings? 17 THE WITNESS: Chair Moore, myself, each of the two candidates, and Vice President, or I guess Acting 18 19 President at that point, Rob Moody. 20 SENATOR KATZ: So you participated in the 21 meeting that involved the Speaker? 22 THE WITNESS: I was there. I wouldn't say I 23 participated. I strove to find another member of my board 24 to attend, but they were unable to. 25 SENATOR KATZ: Do you recall if you participated ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

in the meeting? 1 2 THE WITNESS: Pardon me? 3 SENATOR KATZ: Do you recall if you participated 4 in the meeting? 5 THE WITNESS: I was present. I did not ask any 6 questions. I didn't answer any questions. 7 SENATOR KATZ: Okay. 8 THE WITNESS: I was there in an observer role. 9 SENATOR KATZ: Is it fair to say that following 10 those two meetings that there was some discussion among 11 the Good Will-Hinckley people how each of those meetings 12 had gone? 13 THE WITNESS: Yes, though I think "discussion" 14 is strong of a word. There was a -- I think there was a 15 sense that one candidate's answers -- again, this was not 16 my judgment. I think there was a sense that one 17 candidate's answers were more complete or more reassuring 18 than others. 19 SENATOR KATZ: Well, the meetings took place 20 separately with what, an hour in between them or some 21 separation, correct? 22 THE WITNESS: Yes, but probably not that much, 23 but yes. 24 SENATOR KATZ: And the second meetings ends --25 THE WITNESS: Yes. ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

SENATOR KATZ: -- by candidate number two. Four 1 2 of you or three of you are still there, correct? 3 THE WITNESS: Yes. 4 SENATOR KATZ: Had some discussion about what 5 had taken place? 6 THE WITNESS: Yes. 7 SENATOR KATZ: Did you participate in that 8 discussion? 9 THE WITNESS: No. 10 SENATOR KATZ: Were you present for the discussion? 11 12 THE WITNESS: I was present for the discussion 13 again and in an observer role. 14 SENATOR KATZ: You said nothing? THE WITNESS: I don't recall saying anything 15 substantive. 16 17 SENATOR KATZ: Thank you. Other questions for 18 Mr. Brown? Senator Diamond. 19 SENATOR DIAMOND: Thank you, Mr. Chairman. Good 20 afternoon, Mr. Brown. 21 THE WITNESS: Good afternoon, Senator. 22 SENATOR DIAMOND: You acted like you had more 23 you wanted to say when the question was asked about those 24 six interviews. You had participated in five of those, 25 and it is a comparative sort of a situation. What did you ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

do with the information that you garnered in your 1 2 interview process when that was then put together with the 3 other candidate, all six? Did I explain that well? THE WITNESS: Well, let me provide an answer, 4 5 and if that answer doesn't speak to your question, maybe 6 we can clarify that. 7 At the end of the process I returned all the materials for the search process to the human resource 8 9 staff at Good Will-Hinckley. 10 SENATOR DIAMOND: All the interviews you did, 11 all the data you gathered, you then gave that to another 12 person, the human resources folks --13 THE WITNESS: Yes. 14 SENATOR DIAMOND: -- and then they included that 15 in their discussion with the final candidate you did not interview? 16 17 THE WITNESS: No, I'm sorry. This was at the 18 conclusion of the process I returned all my documents. 19 Without getting too deep into the particulars of 20 the process, I looked at how I felt other -- the 21 candidates whom I had heard speak had responded to the different criteria that we had considered. And I 22 23 advocated for them for their inclusion. 24 SENATOR DIAMOND: Okay. So you evaluated five 25 of them that you talked with -- your own evaluation?

ALLEY & MORRISETTE REPORTING SERVICE

(207) 495-3900

THE WITNESS: Yes.

1

2 SENATOR DIAMOND: And then your evaluations were 3 put with whomever interviewed the six, the Speaker --THE WITNESS: Yes. 4 5 SENATOR DIAMOND: -- that was how the consideration was reached? 6 7 THE WITNESS: Yes. 8 SENATOR DIAMOND: Thank you. 9 SENATOR KATZ: Representative Kruger. 10 REP. KRUGER: Thank you, Mr. Chair. Thank you, 11 Mr. Brown, for coming. 12 THE WITNESS: Thank you, Chair Kruger. 13 REP. KRUGER: I know you to be a very careful, 14 very thoughtful, and dare I say intelligent person, and we 15 have all encountered over the years inadvertent conflict 16 situations and we handled them the best we can. At any 17 time during the process of selection, do you think you 18 maintained your personal highest standard for staying out 19 of the position of conflict in this particular 20 appointment? I mean, it wasn't something you designed, so 21 it came upon you. You're Chairman of the Board. You need 22 to have MeANS input there. Are you comfortable with how 23 you handled the potential conflict or the perceived conflict? 24 25 THE WITNESS: In hindsight, I wish I had ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

absented myself from the process entirely, but given the 1 2 timing and the circumstances, I would give a qualified 3 yes. REP. KRUGER: Thank you. 4 5 THE WITNESS: Thank you. 6 SENATOR KATZ: Senator Davis. 7 SENATOR DAVIS: Thank you, Mr. Chainman, and 8 thank you, Mr. Brown, for being here today. 9 THE WITNESS: Thank you, Senator. 10 SENATOR DAVIS: You said in your opening you had 11 served seven Speakers of the House of Representative? 12 THE WITNESS: Yes, sir. 13 SENATOR DAVIS: Well, I've served six presidents 14 of the Maine Senate, so you're ahead of me. How about 15 that? 16 I'm curious, the previous person that testified 17 spoke about the manner in which board members are 18 selected. I'm curious if you could shed some light as 19 Chairman of the Board to -- perhaps you can tell us how 20 that all comes about. 21 THE WITNESS: Well, I can attempt to speak to 22 the different processes that each separate board uses to 23 select that and elect members. 24 My understanding of how Good Will-Hinckley 25 chooses its board members is there are candidates that are ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

| 1  | put forward and are then considered by a membership        |
|----|--|
| 2  | organization known as the Good Will-Hinckley Home          |
| 3  | Association alumni and other interested folks who then, in |
| 4  | their annual meeting, vote on to accept or reject          |
| 5  | different board members to serve on the Good Will-Hinckley |
| 6  | Board.   |
| 7  | SENATOR DAVIS: So the Board itself doesn't                 |
| 8  | select its own membership. It's vetted through a           |
| 9  | committee of sorts   |
| 10 | THE WITNESS: Yes.  |
| 11 | SENATOR DAVIS: and then the alumni vote on                 |
| 12 | it?  |
| 13 | THE WITNESS: Alumni and others.                            |
| 14 | SENATOR DAVIS: Is that how you became a member?            |
| 15 | THE WITNESS: No. I am not a member of the Good             |
| 16 | Will-Hinckley Board.                                       |
| 17 | SENATOR DAVIS: Oh, you're not, okay.                       |
| 18 | THE WITNESS: I am a member of the Maine Academy            |
| 19 | of Natural Sciences Board whose members are selected both  |
| 20 | by members of the Good Will-Hinckley Board and by members  |
| 21 | of the Maine Academy of Natural Sciences Board.            |
| 22 | SENATOR DAVIS: How long have you been a board              |
| 23 | member of those others?                                    |
| 24 | THE WITNESS: I want to say since summer                    |
| 25 | SENATOR DAVIS: Six Speakers ago or                         |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |
|    |  |
|    |  |

THE WITNESS: Not quite that soon, Senator. I want to say summer of 2014 perhaps -- sorry. I served as Board member for some period of time before assuming chairmanship.

5 SENATOR DAVIS: Thank you for that answer. Ι 6 don't want to be crass, but hindsight is perfect. Ιt 7 leads you to a very perfect place. Unfortunately, we 8 can't do it. I understanding, you know, saying you would 9 do things differently in regards to all of this if you had 10 to do over again. I could assure you if I had my time to 11 do over again I'd do things different, and I probably 12 wouldn't be talking to you right now. Thank you. 13 THE WITNESS: Thank you. 14 SENATOR KATZ: Thank you, Senator. Other 15 questions for Mr. Brown? Senator Burns. 16 SENATOR BURNS: Thank you, Mr. Chair. I'm glad 17 he's got his mic off. Good afternoon, Mr. Brown. 18 THE WITNESS: Good afternoon, Senator. 19 SENATOR BURNS: Just a couple questions if I 20 can. How were you selected as the chair of the MeANS 21 Board? Is that through the vote of the Board? 22 THE WITNESS: I believe it was, yes. That was 23 -- yes, to the best of my recollection. 24 SENATOR BURNS: How long have you been there? 25 THE WITNESS: I said a few moments ago I believe

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

I've been chair since, I want to say fall of 2014. 1 2 SENATOR BURNS: 2014. Forgive me if I ask you 3 questions that have already been asked. THE WITNESS: No, not at all. 4 5 SENATOR BURNS: A couple of us are falling 6 asleep here, so -- can you explain a little bit more to me 7 about what you mean when you say you recused yourself. 8 You've probably explained this three times now, but out of 9 the five candidates that you participated in, that was not 10 a recusal, that was taking (indiscernible); is that 11 correct? 12 THE WITNESS: Yes. I listened to their answers 13 and I don't believe I asked them any questions, but I 14 listened to their interviews. 15 SENATOR BURNS: Okay. So did the rest of the 16 participants in that process ask questions? 17 THE WITNESS: I would say certainly some, but I 18 couldn't speak to exactly who or how many. 19 SENATOR BURNS: So some of them did sit out, 20 didn't ask any questions to your recollection? 21 THE WITNESS: I'm sorry, Senator, this was 22 several months ago and I --23 SENATOR BURNS: Did you purposely not ask any 24 questions or just didn't get -- or they were already asked 25 or what? ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

THE WITNESS: I think found my questions were 1 2 answered, excuse me, were asked and answered. 3 SENATOR BURNS: Okay. So when you say recused 4 yourself from the Speaker's part of this, what does that 5 mean to you? How did you recuse yourself? You just sat and monitored? 6 7 THE WITNESS: No. For the Speaker's phone interview I was not present. 8 9 SENATOR BURNS: Okay. What about his Board interview? 10 11 THE WITNESS: His Board interview I opened the 12 meeting and observed as other members asked him questions. 13 SENATOR BURNS: Okay. And you didn't 14 participate at all in that particular aspect? 15 THE WITNESS: I don't -- no. SENATOR BURNS: No, you did not? 16 17 THE WITNESS: No. 18 SENATOR BURNS: Okay. Question about Good Will-19 Hinckley, if you know. Have they ever had a development 20 director or a fundraising person? 21 THE WITNESS: They have. 22 SENATOR BURNS: Other than the president? 23 THE WITNESS: I would say back prior to 2008, 24 Good Will-Hinckley had a development department, and since 25 that time they have not had a development director. Thev ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

have employed a development associate. 1 2 SENATOR BURNS: Okay. That works probably along 3 with the president; is that --4 THE WITNESS: Yes. 5 SENATOR BURNS: Yeah, okay. Thank you. 6 As far as the Good Will-Hinckley Board is 7 concerned, did you participate in any outside-of-board 8 discussions with them about these candidates? 9 THE WITNESS: No. 10 SENATOR BURNS: None? 11 THE WITNESS: No. 12 SENATOR BURNS: And did you at any point give 13 any feedback to the Speaker about any of these 14 deliberations that were taking place in or out of your 15 presence? THE WITNESS: No. 16 17 SENATOR BURNS: Thank you, sir. 18 THE WITNESS: Certainly. 19 SENATOR KATZ: Thank you, Senator. Other 20 questions for Mr. Brown? Presentative Campbell. 21 REP. CAMPBELL: Thank you. 22 So, Mr. Brown, you go back seven Speakers, so 23 you must go back three governors? 24 THE WITNESS: Certainly. 25 REP. CAMPBELL: And I think we all kind of agree ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

that this governor is a different personality. Knowing 1 2 what you know about the system and the fact that you were more around the Board than Mr. Nutting, I'm assuming that 3 you must have had some discussions about -- with other 4 5 Board members. Did you talk to other Board members about 6 the process at all outside the deliberations? 7 THE WITNESS: I'm not sure I understand the 8 question. I'm sorry. 9 REP. CAMPBELL: Generally, we all know each 10 other as Board. When it comes time to vote on something 11 that has a conflict, you recuse yourself. 12 THE WITNESS: Certainly. 13 REP. CAMPBELL: But in many cases, knowing other 14 people, we have discussions outside the boardroom or the 15 vote. Did you have any discussions with other members of 16 the boards, either board throughout the process? 17 THE WITNESS: I had one, I had a conversation 18 with one member that consisted of we have some interesting 19 candidates. I was asked by another member what I thought 20 of the relationship between the Governor and the Speaker, 21 and I believe my words were, "It's better than it was last 22 session, and it's as good as anyone else's," and at the time it was. 23 24 REP. CAMPBELL: So I guess knowing what you know 25 about the system for seven Speakers and the environment

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

for which we're now in, I asked both Mr. Moore and Mr. 1 2 Abramson about the fact that -- I asked them if there was 3 any dialogue concerning the Speaker's past support or not and his general fundraising in areas not quite as related 4 5 to charger schools. And I'm confused where you, Mr. 6 Nutting, many others, Mr. Tardy, others who have been on 7 the Board and know what might happen in an environment 8 like this, which is different than probably ever before, 9 there was never an dialogue amongst the members at the 10 Board, through the deliberations, or outside about the 11 possibility that this might not be a good fit. Can you 12 explain why that didn't happen? 13 THE WITNESS: I'm sorry, can you repeat your question? There seems to be several pieces to it. I want 14 15 to make sure I answer it completely.

16 REP. CAMPBELL: Just the point knowing the 17 environment, the present environment since January, and 18 the fact that this selection seemed to occur then, I find 19 it unusual that there was no one that was talking about 20 this or really actually had a discussion concerning the 21 environment and the credentials for the finalists. 22 UNIDENTIFIED SPEAKER: If there were 23 discussions, that there were discussions along those 24 lines, but in any event, go ahead.

25

REP. CAMPBELL: I guess, you know, I asked Mr.

1 Moore the same thing --

THE WITNESS: Sure.

2 3 REP. CAMPBELL: -- and no one really talked 4 about it where, basically, the position was, "We're non-5 partisan, we're not political, but wow, look at where we are now." 6 7 THE WITNESS: I guess I would say again that in 8 my view, my taking the temperature, until this situation 9 relations between the third and the second floor seemed to 10 be as good as they had been at any point in the past few 11 years. 12 REP. CAMPBELL: You are well aware of how much 13 the Governor did support the school and how excited he was 14 about it until this point? 15 THE WITNESS: Certainly. I was present at the 16 graduation in which he -- the commencement at which he 17 spoke. As I said, I worked on preparing and submitting 18 the application for the Maine Academy of Natural Sciences 19 to become a public charter school and helped with the 20 operation of that. 21 REP. CAMPBELL: Thank you. 22 SENATOR KATZ: Thank you. Other questions? 23 Senator Davis. 24 SENATOR DAVIS: Thank you, Mr. Chairman. 25 You were on the Board when Speaker Cummings was ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

selected? 1 THE WITNESS: No, sir. I worked. I was an 2 3 employee of Good Will-Hinckley after now President 4 Cummings was then President Cummings. 5 SENATOR DAVIS: I see. So you didn't have 6 anything to do with his being selected --7 THE WITNESS: I did not, no. 8 SENATOR DAVIS: -- president or anything like 9 that? Thank you. 10 SENATOR KATZ: Other questions? Senator Burns. 11 SENATOR BURNS: Thank you, Senator Katz. Ι 12 thought I was all done, but I think I heard Representative 13 Campbell ask you the exact same question that I tried to 14 ask you, whether or not you had any discussions, informal 15 discussions with any of the Board members outside of the 16 board meetings, and I thought you told me distinctly you 17 had not. And I just heard two or three different 18 conversations you related, so can you clarify that for me? 19 Did you have those discussions outside of the board 20 meeting? 21 THE WITNESS: I'm sorry, it was not my intention 22 to mislead you. 23 SENATOR BURNS: No, I'm sure it wasn't. I just 24 -- I'm trying to clarify this in my own mind what recusal 25 really means, so did you or didn't you have discussions ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900 with some of the Board members that were participating in
 the hiring process?

| -  |  |
|----|--|
| 3  | THE WITNESS: As I said, there was I had one                |
| 4  | conversation with a Board member and the extent which was, |
| 5  | "Well, we certainly have some interesting candidates,"     |
| 6  | yes. And the other was I was asked for my opinion of the   |
| 7  | relationship between the Speaker and the Governor, and I   |
| 8  | provided, as I said, "It was better than the previous      |
| 9  | session and as good as anyone else's, or appeared to be."  |
| 10 | SENATOR BURNS: Who were those discussions with?            |
| 11 | Which two Board members?                                   |
| 12 | THE WITNESS: The first was with Doug Carr, and             |
| 13 | to the best of my recollection the second was with Jack    |
| 14 | Moore.   |
| 15 | SENATOR BURNS: Thank you very much.                        |
| 16 | THE WITNESS: Certainly.                                    |
| 17 | SENATOR KATZ: Other questions? Yes,                        |
| 18 | Representative Mastraccio.                                 |
| 19 | REP. MASTRACCIO: Thank you, Mr. Chair.                     |
| 20 | Mr. Brown, can you just tell me as a board                 |
| 21 | member of MeANS what other in what role does the           |
| 22 | Department of Ed or other functions of state government    |
| 23 | actually participate in hiring decisions at the MeANS      |
| 24 | School or with Good Will-Hinckley.                         |
| 25 | THE WITNESS: The State Charter Commission is               |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |

1 notified of any changes in leadership.

| 2  | REP. MASTRACCIO: So the Department of Ed                   |
|----|--|
| 3  | doesn't participate and the Commissioner of Education, the |
| 4  | Governor, the Governor's office, none of those people      |
| 5  | participate?   |
| 6  | THE WITNESS: No, ma'am.                                    |
| 7  | REP. MASTRACCIO: Thank you.                                |
| 8  | SENATOR KATZ: Other questions for yes,                     |
| 9  | Representative Campbell.                                   |
| 10 | REP. CAMPBELL: Where you're involved with five             |
| 11 | of the six, and I'm sure you knew the Speaker's resume     |
| 12 | pretty well, did the others have different types of        |
| 13 | experience, one more education? What were the experiences  |
| 14 | or the resumes of the others?                              |
| 15 | THE WITNESS: I would say that all of the                   |
| 16 | candidates brought some qualities to the table. None       |
| 17 | brought all of the qualities to the table. Is that         |
| 18 | helpful?   |
| 19 | REP. CAMPBELL: Pretty much.                                |
| 20 | THE WITNESS: Okay.   |
| 21 | SENATOR KATZ: Other questions? Representative              |
| 22 | Sanderson.   |
| 23 | REP. SANDERSON: Thank you. I came in late, so              |
| 24 | please pardon me if I ask a question that has already been |
| 25 | asked and I apologize. I had an appointment at my          |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |

daughter's school I could not get out of. But just out of 1 2 curiosity, well, not out of curiosity, but it was told to 3 us at the last meeting you were the gentleman who informed Speaker Eves of the position; is that correct? 4 5 THE WITNESS: Correct. 6 REP. SANDERSON: Okay. When did you inform him 7 of that? 8 THE WITNESS: Without looking at the documents, 9 I can't give you a date, but I can tell you that I 10 informed him of the position when former president of Good 11 Will-Hinckley and current president of University of 12 Southern Maine mentioned to me that the position might be 13 of interest to Mark. 14 REP. SANDERSON: Okay. And I came in it was --15 I wish I would have been here earlier. I'm so sorry. Did 16 you provide Speaker Eves at any time about information 17 regarding any of the other candidates? 18 THE WITNESS: No. 19 REP. SANDERSON: No? Okay. Did you give the 20 Speaker any advice or tips during the interview process? 21 THE WITNESS: I did. I looked at his resume and 22 noted to him certain aspects that I thought he could --23 aspects of his resume and experience that I felt the 24 school in searching for an outward-facing leader would be 25 interested in, if he were to highlight perhaps those

1 areas, that that would be helpful.

| 2  | REP. SANDERSON: Okay. Did you provide that as             |
|----|---|
| 3  | a member of the MeANS Board? Did you provide that same    |
| 4  | kind of advice to any of the other candidates?            |
| 5  | THE WITNESS: I was not asked.                             |
| 6  | REP. SANDERSON: So Speaker Eves asked you for             |
| 7  | advice or tips?   |
| 8  | THE WITNESS: Again, I would have to look at               |
| 9  | documents I've provided to this committee, but I recall   |
| 10 | that I saw his resume and made those comments.            |
| 11 | REP. SANDERSON: Okay. Speaker Eves does not               |
| 12 | have any educational experience, correct?                 |
| 13 | THE WITNESS: I think that's the I would not               |
| 14 | characterize it that way with the Speaker as working      |
| 15 | school systems with at-risk youth.                        |
| 16 | REP. SANDERSON: Okay. Did you draft Good Will-            |
| 17 | Hinckley's announcement about the hiring of Speaker Eves? |
| 18 | THE WITNESS: I did not.                                   |
| 19 | REP. SANDERSON: You did not. Do you know who              |
| 20 | did?  |
| 21 | THE WITNESS: I believe it was staff at Good               |
| 22 | Will-Hinckley.  |
| 23 | REP. SANDERSON: Okay. One of the big questions            |
| 24 | that I have is it was very hard for this committee to, I  |
| 25 | mean, we had to wait a bit to get a copy of the Alfond    |
|    |   |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900       |

letter that was sent to Good Will-Hinckley and it was 1 2 obviously in the press prior to anybody having seen the 3 letter, and the press, evidently, had a copy. Do you know where the press received a copy of the letter from? 4 5 THE WITNESS: I do not. REP. SANDERSON: You didn't submit it to them? 6 7 THE WITNESS: I did not. 8 REP. SANDERSON: Did the Board? 9 THE WITNESS: I do not know who -- I do not know 10 how the press got a hold of that letter. 11 REP. SANDERSON: Okay, thank you. 12 THE WITNESS: Certainly. 13 SENATOR KATZ: Other questions? Senator 14 Gerzofsky. 15 SENATOR GERZOFSKY: Thank you, Mr. Chair, and thank you, Mr. Brown, for being here today. 16 17 I got kind of a direct question. I like those 18 and you do, too. And I think that you've been around this 19 building longer than most, and you've probably been more 20 involved in the budget process than most over the years 21 you've been here. I also think that most anybody that's 22 ever worked in the House has asked you for advice once or 23 twice. I know I have. 24 We're investigating, we're trying to come to 25 some sort of a conclusion about certain facts that deal ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

with this issue, the Governor, Good Will-Hinckley, and 1 2 Speaker Eves. You've seen how budgets have been 3 manipulated over the years. You've seen how sometimes good intentions have gone sour. You've seen how politics 4 have been played out on this second and third floor. 5 6 I believe you served under three different 7 administrations, one being an Independent, one being a 8 Republic, and one being a Democrat. My question is are we 9 in the world of bare-knuckle, hardball politics, or 10 something else? 11 THE WITNESS: I'm unsure how to answer that 12 question. 13 SENATOR GERZOFSKY: I'm not sure of how to ask 14 that question, but I think it's the question that we're 15 all asking. Thank you very much. THE WITNESS: Certainly. 16 17 SENATOR KATZ: Thank you. Further questions? 18 Representative Mastraccio. And, again, I think these 19 questions are all fair game, but I don't want to lose the Committee's focus about the reason we're here. 20 21 REP. MASTRACCIO: And that was going to be my 22 point is that for me, it's about was the Board -- the 23 Board decided to hire the Speaker, and that vote 24 was --25 THE WITNESS: Let me clarify. The Good Will-ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

1 | Hinckley Board voted unanimously --

2 REP. MASTRACCIO: Unanimously. 3 THE WITNESS: -- to hire the Speaker. 4 REP. MASTRACCIO: So it wasn't like you had the 5 vote that pushed it over the edge and that it was close or 6 that you were even on that board that voted for that? 7 THE WITNESS: Correct. 8 REP. MASTRACCIO: Thank you. 9 SENATOR KATZ: Other questions for Mr. Brown? 10 Representative Sanderson and then Representative Campbell. 11 REP. SANDERSON: Thank you. 12 What role did you play in discussing with the Board or did the Board have conversations, both boards, 13 14 both the Good Will-Hinckley Board and the MeANS Board, 15 about the need for certain qualifications? And I'm 16 referring to the initial announcement that went out when 17 first seeking a president for the school. 18 There was a very long list and detailed set of 19 criteria for what the Board was looking for in a president 20 for the school. And somehow through the process --21 REP. KRUGER: Object. 22 SENATOR KATZ: Sir --23 REP. KRUGER: I don't feel that the question 24 before us or these proceedings have anything to do with 25 the qualifications of the candidates for president of Good

Will-Hinckley. This is about the process and about the 1 2 possible threat made of withdrawing funding. It is not 3 about Mark Eves or anyone else's qualifications to serve 4 in that job. 5 REP. SANDERSON: May I respond to that, Mr. Chair? 6 7 SENATOR KATZ: Sure. 8 REP. SANDERSON: I think it's very relevant to 9 that. We, obviously, have an executive who was incredibly 10 upset about the hiring of an individual who he feels does 11 not qualify for the job of president of Good Will-12 Hinckley. 13 REP. KRUGER: This is not a --14 SENATOR KATZ: Hold on, one second. 15 REP. SANDERSON: The initial job description 16 that was put out was incredibly detailed, looked for a 17 depth of knowledge in education, superintendent 18 experience, curriculum experience. It's all in the 19 report. It's very detailed. What happened, what came out 20 at the other end was someone who was forward-facing and 21 good at fundraising. That's a very different set of 22 criteria from what went in the front door and what came 23 out the back door at the end of the deal. 24 REP. KRUGER: (Indiscernible.) 25 SENATOR KATZ: Hold on, hold on. ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

1 REP. SANDERSON: So I think it's very important 2 to try and understand the thought process of the Board in 3 selecting Speaker Eves for this position when he doesn't 4 have the qualifications that were initially posted for 5 that position.

6

SENATOR KATZ: Representative Kruger.

7 REP. KRUGER: I just don't feel that this is an 8 appropriate line of questioning for this proceeding. It's 9 just not about the candidates' qualifications. It's not 10 about the decision by the Board of who to hire and how. 11 We're way off topic, and I would like this committee to 12 get back on to the topic.

13 SENATOR KATZ: So here's what I think we're 14 going to do. It's 3:20. We want to get this wrapped up 15 this afternoon. I think that Representative Kruger is correct in reciting the scope of our work here on this 16 17 committee. I think there's been a good vetting of the 18 process that the Board has gone through, but I would agree 19 that the wisdom of the Board's decision in selecting the 20 Speaker or the lack of wisdom of the Board in selecting 21 the Speaker is not what we're here today. So I would ask 22 Committee members to attempt to restrict their questions 23 to the scope of the review that we agreed upon earlier. 24 REP. SANDERSON: May I make one comment, Mr. 25 Chair?

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

SENATOR KATZ: Sure. 1 2 REP. SANDERSON: I would --3 SENATOR KATZ: You could make a motion to 4 overrule my ruling if you'd like, too. 5 REP. SANDERSON: I would make a -- I move to 6 overrule the ruling. 7 SENATOR DAVIS: Second. 8 SENATOR KATZ: Move and seconded to overrule my 9 ruling. Is there a discussion on the motion? Senator 10 Burns. 11 SENATOR BURNS: Thanks, Senator. 12 Let's see if I can be succinct about this. 13 That's never happened, but I'm going to try. I heard a phrase today that really put this in context. Somebody 14 15 mentioned that this is about politics, to some extent, on 16 both sides, whether you're talking about the 17 administration or you're talking about the Board's 18 process. 19 Our focus has been to determine what happened 20 and maybe why it happened, so if you're going to answer 21 those two questions, you have to go a little bit further 22 than just one side of the equation. I think that's the 23 effort that's undergoing right now. So if you cut the 24 discussion of at only one side of the discussion, one side 25 of the equation, you're never going to know why something

1 || took place.

| 2  | We've been talking about why the Board did what            |
|----|--|
| 3  | it did. It's coming into perspective to me I think why     |
| 4  | the administration did what he did, so I think to try to   |
| 5  | at this point narrow the focus down to one side of the     |
| 6  | equation is inappropriate. I think these questions are in  |
| 7  | line; otherwise, we're only talking about one side of the  |
| 8  | issue. Thank you.  |
| 9  | SENATOR KATZ: Further discussion on the motion?            |
| 10 | Senator Johnson.   |
| 11 | SENATOR JOHNSON: Thank you, Mr. Chair.                     |
| 12 | The question that we're trying to answer with              |
| 13 | OPEGA's work and these (indiscernible) interviews is a     |
| 14 | question of what happened regarding the providing and the  |
| 15 | withholding and the communications regarding Good Will-    |
| 16 | Hinckley funding as requested by Representatives that sent |
| 17 | this committee a letter and Senators as well.              |
| 18 | And it's very clear, it's been made clear                  |
| 19 | multiple times during the course of our questions and      |
| 20 | answers offered that the chief executive was not pleased   |
| 21 | and felt that he had a long list of reasons why he was not |
| 22 | pleased with the outcome of that selection process.        |
| 23 | We've also had questions                                   |
| 24 | SENATOR KATZ: Excuse me, Senator, could you                |
| 25 | just direct your comments specifically to the motion       |
|    |  |

284

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

1 before us?

| 2  | SENATOR JOHNSON: Certainly. The line of                    |
|----|--|
| 3  | inquiry that you have ruled I believe accurately is not    |
| 4  | part of our question, is not part of that question which I |
| 5  | just reiterated. How the chief executive feels about that  |
| 6  | was not the subject of our inquiry. The actions regarding  |
| 7  | funding were. So I would support the ruling.               |
| 8  | SENATOR KATZ: Further discussion on the motion?            |
| 9  | Senator, excuse me, Representative Duchesne, then Senator  |
| 10 | Davis.   |
| 11 | REP. DUCHESNE: Thank you, Senator. We have                 |
| 12 | multiple mics on. Thank you, Senator.                      |
| 13 | Yeah, I guess my understanding of the charge is            |
| 14 | we're essentially going to get a final report out of OPEGA |
| 15 | which we're going to have to vote to endorse, and it's     |
| 16 | going to be fact-finding, so we're really concerned about  |
| 17 | the what. We really don't care that much about the why.    |
| 18 | Other people later can figure out all the whys they want.  |
| 19 | I may be overruled, but anyway, I don't think we're that   |
| 20 | concerned about the why. I think we want to know the       |
| 21 | what's and then endorse the report or not. That's what     |
| 22 | we're doing.   |
| 23 | SENATOR KATZ: Thank you. Senator Davis.                    |
| 24 | SENATOR DAVIS: Thank you, Mr. Chairman.                    |
| 25 | I would support what Senator Burns has said.               |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |

1 Any good investigator, any investigation that's done, you
2 look at the whole thing to find the facts as to the whole
3 situation. And I think to leave out the questions that
4 have been put forth here isn't wrong.

5 There have been numerous times today when I 6 thought that questions that were being asked shouldn't be 7 asked. There have been times, Mr. Chairman, when I 8 thought that you should have stopped the questioning, but 9 that's my point. I think that the questions should go 10 forward as they have been presented. Thank you.

11 SENATOR KATZ: Thank you. Further discussion? 12 Representative Campbell and then Representative Sanderson. 13 REP. CAMPBELL: Thank you. I guess I agree with 14 the premise that our mission is the what and not the why, 15 but, in fact, the what becomes two-sided. And if I don't 16 know the other side, the what happened as a result of what 17 happened isn't going to be clear to me, so I'm still 18 asking a few questions about how the what happened and 19 then the what which reacted to what's happening happened. 20 SENATOR KATZ: Thank you. Representative 21 Sanderson. 22 REP. SANDERSON: Thank you. 23 I agree that we are here talking about the 24 funding regarding the Good Will-Hinckley School and what 25 has happened or what may or may not have happened; ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

1 however, when you're trying to build a report for which to
2 make a basis, you have to have a solid foundation.

3 We've talked about process in here several times 4 throughout the course of our hearings and our meetings on 5 this subject. We even talked about it today with Mr. Chadbourne from the Governor's office. And I think it's 6 7 only appropriate now when we have Mr. Brown in front of us 8 who is a member of the MeANS Board and can give us an 9 indication on the Board's thoughts on the process is 10 equally as important as questioning someone from the 11 Governor's office or any other entity, which is why I 12 would hope that my colleagues on this committee would 13 allow us to agree to vote in favor of my motion to overrule the ruling and continue. 14

SENATOR KATZ: Thank you. Further discussion? 15 The only other thing I would say is to look at the 16 17 language of our charge, which is that on July 1, this 18 committee directed OPEGA to determine the facts associated 19 with alleged proposed changes to the State's fiscal year 20 2016 and 2017, Department of Education funding for Good 21 Will-Hinckley and the impact of those proposed changes to 22 the school.

The charge might have also been to look into the wisdom, or lack thereof, of the hiring decision, but that is not in our charge and that's why I ruled how I have.

1 Before we vote, let me ask, if I could, a 2 question of our Deputy Attorney General whether I get to 3 vote on the motion. Do I get to vote on the --MS. PISTNER: A question for me? Sorry, I was 4 5 reading the --6 SENATOR KATZ: That's okay. Do I get to vote on 7 the motion? 8 MS. PISTNER: Yes. 9 SENATOR KATZ: All right. So the motion is to 10 essentially to allow Representative Sanderson and others 11 to continue the line of questioning she was beginning to 12 do. And all in favor of that motion please indicate by 13 raising your hand. You can't vote. One, two, three, 14 four, five. Is that right? I think. Okay. 15 And those opposed? One, two, three, four, five, 16 six -- wait a minute. One, two, three, four, five, six, 17 so it is six to five and I'm going to choose not to vote 18 under those circumstances as it's six to five and the 19 motion would fail anyway. 20 So, Representative Sanderson, please continue 21 with your questions with the ruling in mind. 22 REP. SANDERSON: I have no further questions at 23 this time, Mr. Chair. 24 SENATOR KATZ: Thank you. Other questions of 25 Mr. Brown? Seeing none, thank you very much for being ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900
1 here. 2 THE WITNESS: Thank you all. 3 SENATOR KATZ: And our next invitee is Greq 4 Powell. Good afternoon. 5 MR. POWELL: Good afternoon. 6 SENATOR KATZ: Mr. Powell, could you raise your 7 right hand, please. Do you swear that the testimony 8 you're about to give will be the truth, the whole truth, 9 and nothing but the truth? 10 MR. POWELL: I do. SENATOR KATZ: Thank you. 11 12 Whereupon, 13 GREG POWELL, 14 having been duly sworn, was examined and testified as 15 follows: 16 SENATOR KATZ: Good afternoon. I know you have 17 not been here the entire day, but we're pleased to have 18 you here. If you could identify yourself, tell us what 19 you do, and make any comments you'd like to make at the 20 beginning, sir. 21 THE WITNESS: Thank you. My name is Greg Powell. I am the Chairman of the Board of Trustees of the 22 23 Harold Alfond Foundation. I'm also Chief Executive 24 Officer of Dexter Enterprises. And I have no opening 25 statement. ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900 SENATOR KATZ: Okay. Questions for Mr. Powell?
 Representative Sanderson.

3 REP. SANDERSON: Welcome, Mr. Powell. Thank you
4 for being here today.

THE WITNESS: Thank you.

5

6 REP. SANDERSON: I read your letter that you 7 sent to the Hinckley Board. In that letter it expressed 8 concern about funding or the possibility of losing State 9 funding. And it asked to have the opportunity to come up 10 and reassess Good Will-Hinckley's finances, is that 11 correct, in terms of the grant?

12 THE WITNESS: Yes. I think you're correctly 13 characterizing some of the letter.

14 REP. SANDERSON: Thank you. In that letter did 15 you say, "We will be removing funding"?

16 THE WITNESS: I did not, and it was never our 17 intention to send such a message to Good Will-Hinckley. 18 REP. SANDERSON: Thank you.

SENATOR KATZ: Other questions? Let me ask you, if I could. On June 5th, it's my understanding you were actually out of state, but got two voicemails; do you recall that?

THE WITNESS: They were messages to my office, so I did not get a voicemail, but I was on my way to Arizona in the air.

1 SENATOR KATZ: And the requests were to call Mr. 2 Moore and to call the Governor; is that --3 THE WITNESS: That's correct. SENATOR KATZ: And you called Mr. Moore on, I 4 5 think it was June 7th; does that sound right to you? THE WITNESS: Over that weekend I did. I 6 7 believe it was the 7th, but it could have been the 6th. 8 SENATOR KATZ: Could you tell us what you recall 9 about that conversation? 10 THE WITNESS: Well, what I did was I exchanged 11 calls with him and we left voicemails for each other. I 12 am not confident that we actually had a two-way 13 conversation. SENATOR KATZ: Did you speak with him sometime 14 15 in the immediate future after that? 16 THE WITNESS: I did, and I believe over the 17 course of that weekend in exchanging messages, or if we 18 spoke, that I understood something of the nature of the 19 controversy that was brewing, so that was my first 20 indication really that there had been controversy brewing 21 about the appointment of the Speaker and the Governor's 22 dissatisfaction with that appointment. 23 SENATOR KATZ: And I think you did actually 24 speak with the Governor on the 8th, that Sunday; does 25 that --ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

1 THE WITNESS: No. The 8th is actually a Monday. 2 SENATOR KATZ: Sorry. 3 THE WITNESS: And I returned his call on Monday 4 afternoon on my way to Boston and either he called me 5 right back or whatnot. 6 SENATOR KATZ: Can you tell us what you recall 7 about that conversation, please? 8 THE WITNESS: Yes. We exchanged pleasantries. 9 He told me that he was calling because he understood that 10 Good Will-Hinckley had appointed Speaker Mark Eves to be 11 its next president, that he regretted very much that this 12 had been done, and he regretted that he would no longer be 13 able to support the school. 14 He gave me several reasons for why he could no 15 longer support the school. He said something to the 16 effect that in good conscience as the governor of this 17 state that he did not feel he could support an institution 18 that would be led by a person who had been opposed to 19 charter schools when it ran as charter school, that a 20 person who lives so far away from the school he felt might 21 not be at a good position to run the school. He felt that 22 the political nature of the Speaker's connection with the

24 the Speaker did not have the credentials that were

legislature was not a good thing. And he also felt that

23

25 || required for a school of this type referring to the

292

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

current president, Abramson, and the prior president, Glen
 Cummings, as being very, very well qualified and the
 Speaker not being so well qualified. Those were his
 points.

5 SENATOR KATZ: Was there any discussion in that 6 conversation about whether there would be continued State 7 funding or not?

8 THE WITNESS: No. He told me that he could not 9 support the school and he was, in a sense, expressing his 10 regret because we had worked together to help the school 11 and he had been a strong supporter, and I think he felt 12 that he should tell me of his position and what he was 13 going to do.

14SENATOR KATZ: The word "support," is that a15word you think he used or is that your --

16 THE WITNESS: No. He used the word "support" 17 because I understood his support to be moral, public, and 18 being an active promoter of funding. So I was not smart 19 enough at the time to question him in detail about what he 20 meant by support, but I certainly was concerned after the 21 call that part of that support would involve funding. 22 SENATOR KATZ: Now, as that relates to the 23 continued financial support of the Harold Alfond 24 Foundation, within a period of time did you start to

25 || become concerned that if the State funding were lost that

1 this might impact on what the position of the foundation
2 might be going forward?

3 THE WITNESS: I was very concerned because this 4 was déjà vu all over again. As some of you may remember, 5 in 2008 the school went into insolvency, and this was 6 largely a result of a shift in State funding away from 7 residential education to a system where foster care was 8 being used for kids that needed, you know, help and a 9 better place to learn and to live. And so our funds that 10 we had in the endowment and otherwise became at risk as 11 the school went into insolvency. And so the school's 12 resurrection from the 2008 insolvency and its climb back 13 to its current state today of doing really good things for 14 Maine kids was very, very much of concern for us. So when 15 I was thinking about, you know, what's going to happen 16 with State funding, it was almost immediately on my mind 17 that this was a risk. 18 SENATOR KATZ: I think you met with Mr. Moore 19 about June 15th for dinner perhaps; do you recall that? 20 THE WITNESS: I did. I did. 21 SENATOR KATZ: And did you discuss with him 22 those concerns you just raised here this afternoon? 23 THE WITNESS: Absolutely. 24 SENATOR KATZ: Okay. And what did he -25 THE WITNESS: He knew of them, though, because I

1 had asked Jack Moore to help out at Good Will. He's a 2 smart, very intelligent guy from a finance standpoint, and 3 one of the things I wanted him to do was try to work with 4 the Board and to bring people to board to bring financial, 5 you know, stability and sustainability to the operation.

6 SENATOR KATZ: Did you discuss with Mr. Moore at 7 that dinner what you saw as perhaps a downward spiral if 8 the State funding were not received?

9 THE WITNESS: I think he already knew, you know, 10 that this was a serious issue, and the more that people 11 were thinking about it, the more concerned they became 12 because \$500,000 a year, which is what we had sort of 13 concluded was at risk here in the first year, was at least 14 15 percent of the operating budget of Good Will, as a 15 total operation perhaps as much as 20 if you just, you 16 know, narrow it down to the MeANS Academy itself. It's a big chunk of money. 17

SENATOR KATZ: Could you just remind us, the Harold Alfond Foundation had made, I guess commitment would be too strong a word, but an expectation that if certain performance measurements would be met, that there was going to be additional funding from the Harold Alfond Foundation going into 2017/2018. Can you review that for us?

25

THE WITNESS: Sure. Over the past six years or

so, we have made grants to the community college and Good 1 2 Will and just the Good Will part of -- I think the total 3 lifetime is about over -- well, over 10 million dollars. And so in 2014, we actually made a specific grant using a 4 5 contractual agreement, which I've shared with Beth, in 6 which we agreed to help fund the construction of the Moody 7 School, the expansion of the Moody School, the premise, 8 the financial model, being that in order for Good Will to 9 be sustainable in the future, it had to increase the 10 number of students it served from the 60 and 70 range up to 210. 11

12 That commitment was based on the school's 13 proposal to us of meeting certain financial goals and aspirations. And there was a lot of conversation about 14 15 that in the process of making the grant. And so the grant 16 consisted of two parts. The whole grant was 5.5 million 17 dollars, and we advanced the first half of it right up 18 front within a matter of months sometime in 2014. The 19 final slug of it was to be paid in 2019 or sooner 20 depending upon the school's progress in achieving its 21 goals of increasing enrollment to 210 students.

All of our grant agreements, usually unless it's, you know, Easter Seals or something, are in the form of agreements. We regard them as contracts. We expect our grantees to do their part. We expect them to live up

| 1  | to the, you know, the business plan that they put for us.  |
|----|--|
| 2  | SENATOR KATZ: So the concern, I take it, was               |
| 3  | that without the State funding that perhaps they would not |
| 4  | be able to reach those performance measures?               |
| 5  | THE WITNESS: Yes. More importantly, we care                |
| 6  | deeply about this institution. Over 6,000 lives have been  |
| 7  | changed by what Good Will-Hinckley does. And if they got   |
| 8  | off track and they didn't continue to grow and we've       |
| 9  | already spent 2.75 million dollars to expand the Moody     |
| 10 | School so they could accommodate 210 students, I wanted to |
| 11 | know what the plan was going to be.                        |
| 12 | SENATOR KATZ: And did those concerns cause you             |
| 13 | to write Mr. Moore the letter dated June 18th that we have |
| 14 | here?  |
| 15 | THE WITNESS: Yes.  |
| 16 | SENATOR KATZ: And essentially, what message                |
| 17 | were you attempting to convey by that letter?              |
| 18 | THE WITNESS: Well, I wanted Jack and his board             |
| 19 | to understand our concern. I wanted them to move forward   |
| 20 | in a way that would be as positive as possible for the     |
| 21 | institution. I wanted them to take it seriously, and we    |
| 22 | wanted to help. And for that reason, the second part of    |
| 23 | my letter was to tell them that we had engaged a           |
| 24 | consultant to come back in, look at the financial model,   |
| 25 | maybe still what are the options here to deal with the     |
|    |  |
|    |  |

1 lack of funding, how could be funding be replaced some 2 other way. Any and all were up for grabs and to report 3 back to me and my board as to what the plan was if 4 \$500,000 a year for the next couple years was not going to 5 be there.

6 SENATOR KATZ: And after you sent that letter, 7 what other communications did you have with Mr. Moore or 8 anyone else from the Hinckley Board about their plan?

9 THE WITNESS: I really didn't have a lot of 10 contact with folks at Good Will other than Jack Moore. He 11 was the Chairman of the Board and he was reporting in to 12 me, but as far as Jack is concerned, he was keeping me up 13 to date on what the deliberation process was, what 14 considerations the Board was undertaking to try to deal 15 with the situation and, obviously, I was reading the 16 press, so --

17 SENATOR KATZ: Did Mr. Moore discuss with you 18 the dilemma that they were in in terms of whether to 19 continue their relationship with the Speaker?

THE WITNESS: He did. He advised me that there were a whole bunch of options that were being considered, everything from getting the Speaker and the Governor together to try to resolve things to having, you kow, funding from another source to how, you know, would we operate the school and turn away kids that couldn't afford

1 to pay for -- I mean, all of the options were on the 2 table.

3 The progression increasingly, I think, moved 4 toward the question of whether, you know, the Speaker 5 would stay in his position, and I think one option was, 6 obviously, that the Speaker and he would agree that it 7 would be better if he didn't move forward with employment 8 and just to simply put the school's interest first. And 9 so that was clearly part of the conversation as well. And 10 he was reporting to me on how, you know, that process was 11 going forward.

SENATOR KATZ: Okay. Mr. Moore told us that his impression after his conversations with you was that if the State funding wasn't received that the Harold Alfond Foundation 2.75 million dollars that was still due might be in some kind of jeopardy because of the reasons you've stated here this afternoon. Is that a fair conclusion on his behalf?

THE WITNESS: I think it was a conservative cautious conclusion that he recognized, as all our grantees do, or should, that if they don't meet their end of the bargain, okay, you can't expect us to step forward and fund.

Having said that, because there's been a lot of misrepresentation about our position in the press, I want

everyone to know that we want all our grantees to succeed, 1 2 and we usually do everything we can to see that they 3 succeed. And at no time did my board every say, "We're not going to give you the money. We're going to let you 4 5 go down the hole" or whatever. We were concerned about 6 what is the plan, what is your plan to do with this, and 7 we expected, frankly, the State to do its part. 8 I mean, these are people that can't afford to, 9 you know, to have the education that they need to prosper, 10 and so the withdrawal of funding was not a good thing and 11 so we wanted to know what the plan was. 12 SENATOR KATZ: Beside the conversation you had 13 with the Governor on June 8th, did you have any other conversations with the Governor on this topic? 14 15 THE WITNESS: No, I did not. SENATOR KATZ: Or anybody else from the 16 17 administration? 18 THE WITNESS: I did not. 19 SENATOR KATZ: Thank you, Mr. Powell. Other 20 questions for Mr. Powell? Representative Mastraccio. 21 REP. MASTRACCIO: Thank you, Mr. Chair. Thanks 22 for coming, Mr. Powell. 23 The conversation that you had with the Governor, 24 was it like one where the Governor did most of the talking 25 or did you respond to his concerns or answer any of them ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

| 1  | or was it mostly just a listening kind of conversation?    |
|----|--|
| 2  | THE WITNESS: It was mostly him talking.                    |
| 3  | REP. MASTRACCIO: And Mr. Abramson characterized            |
| 4  | the conversation that he had with the Governor as one in   |
| 5  | which the Governor said some not very nice things about    |
| 6  | the Speaker and kind of, you know, went into the details   |
| 7  | of why he didn't like him or why he didn't think he        |
| 8  | should be in the position. Would you say it was the same   |
| 9  | kind of phone call that you had?                           |
| 10 | THE WITNESS: Well, he did not I don't think                |
| 11 | he spoke disparagingly of the Speaker with the possible    |
| 12 | exception of describing his educational skills as being    |
| 13 | (indiscernible) in a thimble I think was the term he used, |
| 14 | so other than that, I mean, he listed, you know, reasons   |
| 15 | that I think have been or probably rehashed with this      |
| 16 | committee a number of times.                               |
| 17 | REP. MASTRACCIO: So how did you respond to him?            |
| 18 | THE WITNESS: Well, at this point, I was a                  |
| 19 | little flat-footed. I had been visiting a friend who was   |
| 20 | basically in his last days dying of cancer and so the      |
| 21 | perspective of things was a little different for me at     |
| 22 | that point, so I told him that, you know, that the school  |
| 23 | was my first interest and that I doubted very much if      |
| 24 | anyone at Good Will was disrespectful or ungrateful for    |
| 25 | the support that he and, frankly, the legislature had      |
|    |  |

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

1 extended the school and that I did not know anything about 2 the hiring of Speaker Eves. I didn't know anything about 3 the points that he was making about Speaker Eves. And 4 so --

5 REP. MASTRACCIO: Did you make him any promises,
6 "I'll look into it" or "Thank you for calling, Governor.
7 Goodbye"?

8 THE WITNESS: No. As a matter of fact, what he 9 said to me was that the contract had been already signed 10 and it was like -- so "I'm calling you, Greg, because I'm 11 just not going to support this, and I know how much money 12 and time," you know, "Mr. Alfond and then his foundation 13 had invested in the school," so it was kind of like, you 14 know, "I regret," you know, "what's happening here."

REP. MASTRACCIO: So what did you get out of that, I guess? What was the point of his phone call then because he's the only one from the administration that you spoke with? You're out here, I mean, I'm trying to connect what that has to do with the other unless it is that whole domino effect, so I'm interested in your assessment of what the point of that phone call was.

THE WITNESS: I think that for me, the context was that for many years, since he'd been in office, I had talked with him about the school, and I knew he was passionate about the school and wanted to see it succeed

| 1  | and to support it. And he was taking a potion now that     |
|----|--|
| 2  | was pretty darn tough, and he was withdrawing his support. |
| 3  | He wasn't really telling me what that meant in the call,   |
| 4  | but you know, support from the State government has been   |
| 5  | an issue that our foundation has been familiar with for    |
| 6  | years, all right, so I was concerned, and just felt as if  |
| 7  | it was a call that was personal as much as anything to     |
| 8  | say, you know, "We've been partnered in trying to help the |
| 9  | school. I'm pulling out of the partnership for the         |
| 10 | reasons that I have stated."                               |
| 11 | REP. MASTRACCIO: So support equals money?                  |
| 12 | THE WITNESS: That's what I came to believe.                |
| 13 | REP. MASTRACCIO: That's what I'm asking.                   |
| 14 | THE WITNESS: Yes.  |
| 15 | SENATOR KATZ: Thank you, Representative.                   |
| 16 | Representative Campbell.                                   |
| 17 | REP. CAMPBELL: Thank you, Mr. Powell, for                  |
| 18 | coming, and thank you for what the foundation does at      |
| 19 | Dexter. Harold and Bibby, just a wonderful asset for the   |
| 20 | community. Thank you so much.                              |
| 21 | The thread of the day from my perspective is one           |
| 22 | of we seem to be speaking in code. It appears that         |
| 23 | never once funding was mentioned from anybody's            |
| 24 | perspective, yet the impression that everybody got from    |
| 25 | the communications, or maybe even body language, was that  |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |

funding was going to be withheld, but in fact, as we 1 talked to Mr. Desjardin, it doesn't appear that it was in 2 3 terms of sequence timeline or even the big picture. And then we heard out and about that you were withholding 4 5 funding, but, in fact, you didn't say that and you didn't 6 imply that, really. It's just what's your business plan, 7 how are we going to overcome this together. So, yeah, I 8 don't know if there's a question in that, but what's your 9 perspective on speaking in code?

10 THE WITNESS: I can't vouch for other folks. 11 All I can tell you is that it's very, very clear in my 12 mind today, it's clear in my board who have now been fully 13 briefed on this and whatever that we had never concluded 14 that we were going to pull funding. We had never intended 15 to communicate that. We hadn't even had a meeting to talk 16 about the circumstance to decide what we were going to do, 17 but one thing my board does expect of me is to know the 18 facts, and I got to know if the funding is not going to be 19 there what's the plan and I don't want to wait until 20 they're already dead to ask them how to, you know -- you 21 know, one resurrection is enough, all right, and we had 22 that in 2009, so we didn't want to see it happen again, 23 so --24 SENATOR KATZ: Thank you. Representative

25 Sanderson.

| 1  | REP. SANDERSON: Thank you.                                 |
|----|--|
| 2  | The Alfond Foundation has been working in a                |
| 3  | partnership, if you will, you and the Governor on the Good |
| 4  | Will-Hinckley School since the 125th, since he was first   |
| 5  | elected and came in, correct?                              |
| 6  | THE WITNESS: Right, that's true.                           |
| 7  | REP. SANDERSON: Trying to resurrect the school.            |
| 8  | THE WITNESS: And with you folks.                           |
| 9  | REP. SANDERSON: Yes.                                       |
| 10 | THE WITNESS: I mean, you've been part of it.               |
| 11 | You voted for appropriations for which we're very          |
| 12 | grateful, so thank you for your partnership.               |
| 13 | REP. SANDERSON: You're very welcome. So                    |
| 14 | when   |
| 15 | THE WITNESS: I hope it continues.                          |
| 16 | REP. SANDERSON: Quite frankly, so do I. And it             |
| 17 | is no secret the Governor has been a huge supporter of the |
| 18 | school, and I just wanted to clarify that support in this  |
| 19 | case does not just mean funding as you stated. When you    |
| 20 | initially spoke to the Governor, did you mean to say, and  |
| 21 | this is how I took it and I just want to clarify that,     |
| 22 | that the support was for the actual school itself, the     |
| 23 | goal of the school, and if they were going to which        |
| 24 | he's always been a huge, you know, wrapped his arms around |
| 25 | it and then a huge advocate for, that he was just not      |
|    |  |
|    |  |

1 going to do that anymore, not just funding?

2 THE WITNESS: I think the -- what the Governor 3 was thinking I don't know. All I can tell you is what he 4 said.

5 What was your impression? REP. SANDERSON: THE WITNESS: What he said to me is, "I can't in 6 7 good conscience as Governor of this state continue to 8 support a school where the CEO is an opponent of charter 9 schools, lives a long way away from the town, and is not," in his opinion, "qualified." I have no way of knowing 10 11 whether Speaker Eves was qualified or not. I had no idea 12 that he had been picked until I think I got a voicemail 13 from Jack Moore over that weekend saying that that's what they've done and the Governor was unhappy, so -- am I 14 15 answering your question?

16 REP. SANDERSON: Yeah, you are. In respect to 17 the financial stability of the school, when the school 18 applied for your grant, were you aware of the two-year 19 plan that they had submitted the year prior to essentially 20 get off the State funds?

THE WITNESS: I was aware of a couple of things. First, we made a grant of, I think it was about 10.2 million dollars to Good Will and the community college in 24 2011, and at that time State funding was also part of the 25 picture, and it was for the residential part of the 1 program. And in that grant agreement, one of the 2 requirements for Good Will was to continue to have that 3 government funding for residential programming. It was 4 absolutely critical to the school.

5 The school's history, for those of you who don't 6 know, was it was a home first, okay, and it was an 7 education home, so the concept of having statewide reach, 8 kids from all over the state can come to Good Will and 9 when they come from, you know, Kittery, they got to have a place to live, so back in 2011, I think that's when it was 10 11 when we made that grant agreement, we explicitly stated 12 that, you know, that residential funding was part of the 13 picture. And that was something that Glen had worked on and since then other CEOs of the school have worked on. 14 15 So by the time we got to the next grant, we're removing 16 the Moody School, it was part of the picture. It was part 17 of the funding, the revenue stream for the school, and we 18 expected it to continue for a couple more years, and now 19 to your point, with the understanding that it would be 20 weaned off at some point in time. And I think the idea 21 was that with this latest budget, that was going to be the 22 next couple of years of it and then, hopefully, they'd 23 have a plan to replace it with outside funding.

24 REP. SANDERSON: So in clarification, the first 25 funding was the initial 750,000 per year that the Governor

proposed for supporting, but it got whittled down to 300-1 2 and-some-odd thousand? 3 THE WITNESS: That was back in the 2011/12/13 4 period, right. 5 REP. SANDERSON: And then it was subsequently increased--6 7 THE WITNESS: Right. 8 REP. SANDERSON: -- to the 530,000 per year in 9 the next biennial budget. 10 THE WITNESS: Right. 11 REP. SANDERSON: And at that time I believe 12 there were conversations as per the report that that money 13 was going to be ending. They hadn't planned to put it 14 into the '14/15 budget, and then the Good Will-Hinckley 15 Board presented a two-year weaning business plan, if you 16 would, to be independent of the State money after the 17 '14/15 budget. 18 THE WITNESS: I'm confused on dates. My 19 understanding was this would continue for two years up 20 until next year as well. The funding would continue. 21 That was the understanding. 22 REP. SANDERSON: That's under the current 23 contract that they just signed. 24 THE WITNESS: Right, okay. 25 REP. SANDERSON: Okay? ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

| 1  | THE WITNESS: Yeah. Some of this I'm not, you               |
|----|--|
| 2  | know this is more from the Good Will side. They would      |
| 3  | be able to tell you, but all I can tell you is what our    |
| 4  | understanding and the conditions were for our grant        |
| 5  | agreement, which really required State funding, and our    |
| 6  | consultant had said that stabilization of that revenue     |
| 7  | stream or finding a replacement was a challenge for the    |
| 8  | school that it needed to meet, and we expected it to meet  |
| 9  | the challenge.   |
| 10 | REP. SANDERSON: Thank you.                                 |
| 11 | SENATOR KATZ: Thank you, Representative. Other             |
| 12 | questions? Chairman Kruger and then Representative         |
| 13 | Duchesne.  |
| 14 | REP. KRUGER: Thank you, and thank you very much            |
| 15 | for coming, Mr. Powell. Really appreciate it.              |
| 16 | If point A is the Governor can't abide the Good            |
| 17 | Will-Hinckley hiring decision and point B is the Harold    |
| 18 | Alfond Foundation pulls a significantly more larger amount |
| 19 | of money from Good Will-Hinckley, how did we get, how did  |
| 20 | you get from point A to point B?                           |
| 21 | THE WITNESS: We didn't get to point B. We                  |
| 22 | never pulled money, and we never said we were going to     |
| 23 | pull money.  |
| 24 | REP. KRUGER: Then how oh, so it was just the               |
| 25 | thread of the possibility of it that caused Good Will      |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |

1 || to --

| 2  | THE WITNESS: No. Maybe I'm misunderstanding                |
|----|--|
| 3  | your question. The Harold Alfond Foundation never          |
| 4  | threatened to pull our funding. What happened was the      |
| 5  | Governor said he was withdrawing support, and I spent a    |
| 6  | week or so trying to figure out what that really meant.    |
| 7  | REP. KRUGER: Right.  |
| 8  | THE WITNESS: And when I was satisfied that it              |
| 9  | likely meant that nobody was going to patch up and make    |
| 10 | things work, at that point I was worried because there was |
| 11 | a million dollars or more over the next two years that     |
| 12 | wasn't going to come to the school's way, and so that's    |
| 13 | why I wrote the letter. But in my letter I was, I mean, I  |
| 14 | wanted to be clear in the letter and I've been clear. We   |
| 15 | put it out on our webpage and whatnot that we did          |
| 16 | My board had never met. We had never decided to            |
| 17 | pull funding. We were just doing what's in our contract.   |
| 18 | Our contract says, "We're going to give you this money.    |
| 19 | We expect you to keep your budget and your enrollment,     |
| 20 | growing enrollment, reaching more kids. We don't want to   |
| 21 | expand the Moody School and then not have the kids to fill |
| 22 | it."   |
| 23 | REP. KRUGER: Thank you.                                    |
| 24 | SENATOR KATZ: Thank you. Representative                    |
| 25 | Duchesne.  |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |

| 1  | REP. DUCHESNE: Thank you very much, Senator.               |
|----|--|
| 2  | I guess I want to make sure the statement that's           |
| 3  | in the OPEGA report is accurate. And basically, it says    |
| 4  | that by the time the June 18th letter was sent, it was     |
| 5  | clear the support was the \$530,000. Initially, you had    |
| 6  | the Governor's disappointment, and then it becomes clear   |
| 7  | that we're talking the money is going to go away. What     |
| 8  | was it that allowed you to conclude that, "Yeah, we're     |
| 9  | talking about the money"?                                  |
| 10 | THE WITNESS: Even at the time I wrote the                  |
| 11 | letter, you may have noted from my letter I used the word  |
| 12 | "likely." I thought somehow maybe people could fix it      |
| 13 | because the school, to me, was the most important thing.   |
| 14 | And I thought, you know, wouldn't this be nice if we could |
| 15 | still get the money, so it was likely. But it seemed to    |
| 16 | me that based on the investigation that I did, the people  |
| 17 | that I talked to, that it was within the Governor's, you   |
| 18 | know, range of possibilities that he would not support the |
| 19 | school. And there was conversation between me and Jack     |
| 20 | Moore. I called Glen Cummings to talk with him about it a  |
| 21 | little bit, you know. And I arrived at the conclusion      |
| 22 | that this was something that was very likely to happen,    |
| 23 | and for that reason, I wrote the letter.                   |
| 24 | REP. DUCHESNE: And that's because everybody you            |
| 25 | talked to said, "Yeah, we're probably talking about the    |
|    |  |
|    |  |

ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

1 money"?

| 2  | THE WITNESS: Yeah.  |
|----|---|
| 3  | REP. DUCHESNE: Yeah, okay, thanks.                        |
| 4  | THE WITNESS: But, I mean, don't want to mislead           |
| 5  | you. I thought about the money, too. It was almost, you   |
| 6  | know, I wasn't quick enough to say, "Well, Governor, what |
| 7  | are we talking about in dollars?" I mean, I didn't do     |
| 8  | that on the call. I should have probably, but I didn't.   |
| 9  | SENATOR KATZ: Thank you. Senator Diamond.                 |
| 10 | SENATOR DIAMOND: Thank you, Mr. Chairman. Nice            |
| 11 | to see you again, Greg. Been a while.                     |
| 12 | THE WITNESS: Nice to see you.                             |
| 13 | SENATOR DIAMOND: Based on what you and the                |
| 14 | first-off, is the board, your board, a citizen board just |
| 15 | appointed by whomever, I mean, how does your board create |
| 16 | itself?   |
| 17 | THE WITNESS: Well, our board was selected by              |
| 18 | Mr. Alfond, and we had to add a few others.               |
| 19 | SENATOR DIAMOND: Over time.                               |
| 20 | THE WITNESS: He wasn't around. There was a lot            |
| 21 | more work to do, so it was a lot harder to get the work   |
| 22 | done.   |
| 23 | SENATOR DIAMOND: Would it be fair to say that             |
| 24 | your understanding and the Board's understanding that     |
| 25 | without the \$530,000 the school probably would not       |
|    |   |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900       |

1 survive?

| 2  | THE WITNESS: No. I think it would have                     |
|----|--|
| 3  | survived, but it wouldn't have kept on track, and it would |
| 4  | have been a concern because it would have wasted our       |
| 5  | money. You know, we already spent 2.7 million dollars.     |
| 6  | The school had already incurred major costs to expand the  |
| 7  | Moody School and it wouldn't have the kids to fill it, so  |
| 8  | we wanted to see them we wanted to find out where          |
| 9  | they're going to get 500,000 if the legislature didn't     |
| 10 | give them, you know, the 500,000. And if there was going   |
| 11 | to be delay in getting the 500,000, what was the plan, you |
| 12 | know, how would we move forward. That's what we wanted to  |
| 13 | know.  |
| 14 | SENATOR DIAMOND: And without that plan, you saw            |
| 15 | it spiraling down  |
| 16 | THE WITNESS: Yes.  |
| 17 | SENATOR DIAMOND: Because the plan would include            |
| 18 | a replacement of the \$530,000?                            |
| 19 | THE WITNESS: Or it would require compromises in            |
| 20 | the way the school did business, and it certainly would    |
| 21 | have made it much more difficult to get 210 students which |
| 22 | under the business models was where they needed to be in   |
| 23 | order to be self-sustaining and, you know, without further |
| 24 | State support.   |
| 25 | SENATOR DIAMOND: What would have been your                 |
|    |  |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900        |

1 timeframe for that plan?

| 2  | THE WITNESS: I thought two years, which was the           |
|----|---|
| 3  | and even then, I mean, I can't tell you this day that     |
| 4  | the school might not, you know, need help. I mean, not    |
| 5  | every plan is perfect, but that was what we were relying  |
| 6  | on and that's why we entered the grant agreement that we  |
| 7  | did and did it the way we did it.                         |
| 8  | SENATOR DIAMOND: Thanks, Greg.                            |
| 9  | SENATOR KATZ: Thank you. Other questions for              |
| 10 | Mr. Powell? Seeing none, thank you very much for being    |
| 11 | here. It's nice to see you again.                         |
| 12 | THE WITNESS: Thank you. Appreciate it.                    |
| 13 | SENATOR KATZ: Sorry? Yes, I'm sorry, did you              |
| 14 | produce all the documents you were requested to through   |
| 15 | the invitation to be here?                                |
| 16 | THE WITNESS: I did.                                       |
| 17 | SENATOR KATZ: Thank you very much.                        |
| 18 | All right, we have now completed our list of              |
| 19 | people we have either subpoenaed or asked to come here    |
| 20 | today, so the statute, or our rules at least, do provide  |
| 21 | for an opportunity for our committee to ask to recall any |
| 22 | witnesses who have previously testified. I'm not sure all |
| 23 | of them are here. Is there any such request from the      |
| 24 | Committee? And I'm seeing none.                           |
| 25 | Our rules also provide that anyone who has                |
|    | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900       |

testified here today would now have an opportunity to 1 2 provide further or clarify any information for the 3 Committee. Is there anyone here who has testified who would like to provide any further or clarify any 4 5 information to the Committee? Seeing none. 6 The next matter on our agenda then is to vote on 7 what the record is going to be of this hearing, and is there a motion with respect to that? Chairman Kruger. 8 9 REP. KRUGER: Yes, thank you, Mr. Chair. In accordance with Title 3, Section 429, I would 10 11 move that testimony shall be released only as a full audio 12 recording of the testimony today. 13 SENATOR KATZ: Is there a second to that motion? 14 Seconded by Representative Mastraccio. Is there a

15 discussion with respect to that motion? Senator Johnson.

16

SENATOR JOHNSON: Thank you, Mr. Chair.

17Just so I can understand the decision we're18making, what are the alternatives to that (indiscernible)?19SENATOR KATZ: Well, another alternative might

20 be that at the expense of the OPEGA budget, we could 21 decide to have a full transcript prepared, which would 22 probably at a cost in the thousands of dollars, not the 23 hundreds. If anybody else wants to have such a transcript 24 made, they can certainly access the audiotape themselves 25 and have it made, but the query whether it's a wise use of 1 taxpayer money for us to be doing what we don't need to.
2 Senator Johnson.

3 SENATOR JOHNSON: And that makes sense to me. I
4 wonder whether if someone does wish to cover the cost of
5 transcription we might then be able to make that available
6 to others. Our motion as it stands I think would preclude
7 doing that.
8 SENATOR KATZ: I don't think so because we're
9 making this the official record of the hearing, so the

10 official record would be, I think by definition, available 11 to anybody.

12 SENATOR JOHNSON: Great, thank you. 13 SENATOR KATZ: Representative Sanderson. 14 REP. SANDERSON: And once that is released as 15 audio, that means anybody who chooses to may disseminate that information in any form of media they wish? 16 17 SENATOR KATZ: Absolutely. Further discussion 18 on the motion? All in favor of the pending motion, please 19 indicate. All opposed? It's unanimous.

20 So we're now at the point where we -- there 21 could be in a sense a work session to discuss the 22 testimony we've heard, to ask staff any questions we wish 23 to, and then to decide what, if any, further action the 24 Committee is going to take.

25

It is now 5 minutes past 4, and I know a number

of people have commitments in the not-too-distant future here, so what is the pleasure of the Committee? I might suggest that perhaps we adjourn for today and re-meet sometime soon, not at our next scheduled meeting, but at a special meeting to discuss those things and to conclude this matter so we can move on to the other important work this committee has before it.

8 Moved by Representative Campbell that we recess 9 for the day and discuss reconvening with the Committee at 10 an early opportunity. Is there a second?

SENATOR DIAMOND: Second.

11

19

12SENATOR KATZ: Discussion of the motion?13Representative Mastraccio and Representative Burns.

14 REP. MASTRACCIO: I just want to say that I
15 won't be back in the country after Saturday until December
16 3rd.

17SENATOR KATZ: Okay. Other discussion on the18motion? Senator Burns, I'm sorry.

SENATOR BURNS: Thank you, Senator.

I was just going to make a pitch for next week, but after Representative Mastraccio, I don't want to see us reconvene on this unless every one of us is here. I think that's extremely important. And the Senate is coming in on the 19th, so I saw this as an opportunity the day before, to my benefit, but that's not going to happen,

so --1 2 REP. MASTRACCIO: I'm willing to come as soon as 3 I get back, and I can come on December 3rd. 4 SENATOR KATZ: Okay. 5 SENATOR BURNS: So I would defer to when we all 6 convene. 7 SENATOR KATZ: Okay. Well, December 3rd is 8 Thursday. Do people have their calendars with them so we 9 could see if that works now. 10 REP. MASTRACCIO: I'll be back the night before, 11 so I'll get myself up here. 12 SENATOR KATZ: Can people take a look at their calendars and see? Just wait a moment here while people 13 14 look. 15 UNIDENTIFIED SPEAKER: I'm good. UNIDENTIFIED SPEAKER: Would it be in the 16 17 morning? 18 SENATOR KATZ: It would be in the morning. 19 Senator Davis. 20 SENATOR DAVIS: Is that the only item we're 21 going to have? 22 SENATOR KATZ: On that day? I believe it would 23 be. Okay. Representative Sanderson, you all right? 24 REP. SANDERSON: (No audible response) 25 SENATOR KATZ: Senator Burns? ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

SENATOR BURNS: Thank you. Is the Chair aware 1 2 of any other days that we're going to be here in December? 3 SENATOR KATZ: I'm not. SENATOR BURNS: As a legislature. 4 5 SENATOR KATZ: I am not. 6 SENATOR BURNS: Okay. 7 SENATOR KATZ: There is a bill-signing day. The 8 Bill-signing day is December 17th, but that is over 17th? 9 a month from now. 10 All right, so we will reconvene on December 3rd 11 at 9 o'clock. Is that the pleasure of the group? 12 SENATOR BURNS: Question, is this going to be 13 our December meeting or are we going to have another 14 meeting in December as well? 15 UNIDENTIFIED SPEAKER: That's a good question. 16 UNIDENTIFIED SPEAKER: We got work to do. 17 SENATOR KATZ: Beth, do you want to weigh in on that, please? 18 19 MS. ASHCROFT: Well, you have a lot of pending 20 work that has been sitting, and I don't know, you know, 21 it's always nice to get as much done in the interim as we 22 can because once you get back in session it's sometimes 23 hard to push through that. 24 You have yet to hear from Judge Wathen and 25 Superintendent Pepper about the Riverview session. We ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

have a discussion about economic development programs that we started. You still have not talked about New Markets Tax Credit and what you want to do about that. There's one other thing that I'm not remembering right at the moment, but I think I have at least five items that you could work on.

7 SENATOR KATZ: Well, with the idea that I don't 8 think that this is going to take more than the morning to 9 conclude, I would hope, so why don't we ask Beth to put 10 out a full agenda for our consideration for the 3rd.

Other issues? Yes, Representative Duchesne. REP. DUCHESNE: Thank you. You'll hate this thought, but we don't all have to be here for discussion on some of the other issues. If we were to meet while Representative Mastraccio is in Italy, we could get some work done prior to our next meeting, and I'm just throwing that out for your consideration.

SENATOR KATZ: You were accurate in your guess, at least as far I'm concerned. I'm not hearing a lot of enthusiasm. Senator Diamond.

21 SENATOR DIAMOND: Mr. Chairman, do we have a 22 date in December, it slipped my mind, for a regular 23 meeting? 24 UNIDENTIFIED SPEAKER: No, other than

24 UNIDENTIFIED SPEAKER: No, other than 25 (indiscernible).

SENATOR DIAMOND: Okay. So if we met on the 1 2 3rd, did some of those things on the 3rd after we have our 3 primary purpose for the meeting, and then another time in December we can finish up the rest of it, would that make 4 5 sense? SENATOR KATZ: Why don't we do that. We'll try 6 7 to do it all in one day. Representative Sanderson. 8 REP. SANDERSON: Rather than two days for --9 especially those who have to travel, not many here are as 10 fortunate as Senator Katz and I who just live right around 11 the corner, that I would rather do just one long day and 12 get it done. 13 UNIDENTIFIED SPEAKER: Are there any holidays in 14 December? 15 SENATOR KATZ: Yes, there is Hanukah. There is a holiday in December. 16 17 So December 3rd we'll have -- plan a full day. 18 REP. SANDERSON: We'll put the priority things 19 on, and if the rest rolls over to January, we'll be all 20 right. 21 UNIDENTIFIED SPEAKER: Okay, sounds good. SENATOR KATZ: Okay. So that's what we'll plan 22 23 on. So anything else to come before us this afternoon, 24 Beth? 25 MS. ASHCROFT: No, nothing from me. ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

SENATOR KATZ: All right. Then we will -- is 1 2 there a motion to adjourn? 3 REP. DUCHESNE: Motion. 4 SENATOR KATZ: Second? 5 SENATOR BURNS: Seconded. 6 SENATOR KATZ: All in favor? Call this meeting 7 of the Government Oversight Committee -- hold on, hold on. 8 MS. ASHCROFT: Oh, sorry, sorry, sorry, whoa, 9 whoa, whoa, whoa. 10 UNIDENTIFIED SPEAKER: No, we already adjourned. 11 MS. ASHCROFT: Etta reminded me you have not 12 voted on the meeting summary from last meeting. If you 13 would just so we could get it posed. 14 SENATOR KATZ: Moved by Senator Burns and 15 seconded by Representative Campbell. All in favor? We 16 just have a motion to adjourn today. We've set the 17 meeting. 18 All right, all in favor of adjournment? The 19 Government Oversight Committee is adjourned. 20 (Whereupon the above-entitled proceedings were 21 concluded this date.) 22 23 24 25 ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900

| 1       |  |
|---------|--|
| 1<br>2  | ATTEST:  |
| 2<br>3  | I hereby certify that the foregoing is a true          |
|         | transcript of a digital recording of a hearing held in |
| 4       | this case.   |
| 5<br>6  | Gloria A. Veilleux, Transcriber                        |
| 0<br>7  | Gloria Teilleup  |
|         |  |
| 8<br>9  | Alley & Morrisette Reporting Service                   |
| 9<br>10 |  |
| 11      |  |
| 12      |  |
| 13      |  |
| 14      |  |
| 15      |  |
| 16      |  |
| 17      |  |
| 18      |  |
| 19      |  |
| 20      |  |
| 21      |  |
| 22      |  |
| 23      |  |
| 24      |  |
| 25      |  |
|         |  |
|         | ALLEY & MORRISETTE REPORTING SERVICE (207) 495-3900    |
|         |  |
|         |  |