The Department of Administrative and Financial Services (DAFS) has a broad range of responsibilities in serving the Executive, the Maine Legislature, all state agencies, and the public. DAFS serves as the principal fiscal advisor to the Governor; prepares the state budget; coordinates the financial planning and programming activities of state agencies; and advises the Maine Legislature on the financial status of State Government. The Department oversees all aspects of the civil service system and employee training and benefits.

Additionally, the Department conducts negotiations within the collective bargaining process on behalf of all state agencies. DAFS is responsible for maintenance of state owned buildings and grounds, management of public improvements (new construction, renovations and repairs), and procurement of leased premises. Various internal services for state agencies are also provided by the Department, including review of accounting transactions and procedures; implementation of account controls; operation of the computer network system; delivery of information technology services; coordination of postal services; administration of risk management/self insurance and management of purchases and surplus property. DAFS also administers the state's lottery operations and sale of alcohol and collects state revenues necessary to support state government and agency programs.

#1 High Priority programs which are critical to the mission of the Department #2 Programs which are vital but do not directly relate to the core mission of the Department

PRIORITY	Agency		2006	2007	2008	2009	2010	2011	What the Budget Purchases
1	MAINE REVENUE SVCS								Maine Revenue Services (MRS) exists primarily to collect tax revenues necessary
*	REVENUE SVCS - BUREAU OF	PS	19,375,848	17,979,591	20,611,780	20,897,817	22,933,062	24,045,086	to support Maine State Government. To achieve this end, the bureau must responsibly administer state tax law. Subsidiary responsibilities of MRS include
	NEVENUE GVOG - BONEAG OF	All Other	10,371,561	10,885,656	14,281,981	14,451,935	15,749,525	16,235,940	(1) oversight of municipal tax administration in order to assist municipalities and
	01018F000207	Capital	260,200	268,000	0	0	0	0	provide uniformity of local taxes throughout the State; and (2) operation of various
			30,007,609	29,133,247	34,893,761	35,349,752	38,682,587	40,281,026	tax relief programs to provide tax relief to taxpayers pursuant to Maine law.

PRIORITY	Agency		2006	2007	2008	2009	2010	2011	What the Budget Purchases
1	BUREAU OF PURCHASES								The Division of Purchases exists to procure materials, supplies, equipment and
	PURCHASES - DIVISION OF	PS	381,709	386,751	295,598	301,836	481,436	496,200	services that represent the best value to the State of Maine. The division has the
	PURCHASES - DIVISION OF	All Other	276,620	71,482	84,333	82,847	211,241		statutory authority to make purchases on behalf of all departments and agencies
	01018P000701	Capital	0		0	o	0		of State Government. The Division of Purchases provides for open and
			658,329	458,233	379,931	384,683	692,677	707,441	competitive bidding in the procurement of goods and services wherever practicable. In seeking the best value for the State of Maine, all factors are taken
		•							into consideration including life-cycle cost, delivery, quality and price.

PRIORITY	Agency		2006	2007	2008	2009	2010	2011	What the Budget Purchases
1	HUMAN RESOURCES								The Bureau of Human Resources exists to administer huma
·	ADMINISTRATION - HUMAN	PS	1,039,269	971,924	1,140,879	1,778,694	1,760,148	1,809,023	services and benefits to recruit and retain the best talent, ma
	RESOURCES	All Other	180,227	270,903	294,074	357,950	319,056		available resources. The bureau works cooperatively with si
	01018H003801	Capital	0	0	O	0	0		employees and labor organizations to provide services effec
			1,219,496	1,242,827	1,434,953	2,136,644	2,079,204	2,128,439	bureau also informs and educates state employees, manage

2009 SEP -1 PM 4: 51

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The Bureau of Human Resources exists to administer human resource programs, services and benefits to recruit and retain the best talent, managed within available resources. The bureau works cooperatively with state agencies, employees and labor organizations to provide services effectively and fairly. The bureau also informs and educates state employees, managers and supervisors at all levels on the policies and programs necessary to effectively administer civil service and human resource programs and benefits. The bureau's clients are the job seeking public and all the departments and employees of the Executive Branch.

PRIORITY	Agency		2006	2007	2008	2009	2010	2011	What the Budget Purchases
1	BUREAU OF THE BUDGET								The Bureau of the Budget exists to provide budget and position planning, analysis
	BUDGET - BUREAU OF THE	PS	1,066,861	1,073,288	1,092,907	1,051,365	1,120,805	1,139,186	and control in support of gubernatorial objectives and legislative intent. This role
	BODGET - BONEAU OF THE	All Other	65,749	80,432	83,486	79,475	88,423		represents a balanced approach for carrying out the program initiatives of the
	01018F005501	Capital	0		. 0	0	0	0	Executive Branch within the limits of legislative oversight for the purpose of
			1,132,610	1,153,720	1,176,393	1,130,840	1,209,228	1,227,609	Executive Branch within the limits of legislative oversight for the purpose of achieving the most effective program outcomes and results within available budget resources.
									budget resources.

PRIORITY	Agency		2006	2007	2008	2009	2010	2011	What the Budget Purchases
1	OFFICE OF THE STATE CONTROL	LLER							The Office of the State Controller is responsible for statewide financial accounting
h	STATE CONTROLLER - OFFICE	PS	1,993,090	2,058,884	2,095,263	2,130,946	2,301,952	2,367,441	policy and procedures; appropriation, allocation and allotment control; planning
	OF THE	All Other	3,335,833	2,789,989	7,899,206	7,627,134	216,957	216,073	and maintenance for and review and approval of all accounting transactions entered into the automated production system for accounting, budget and human
	01018F005601	Capital	0		0	0	0	0	resources. Other areas of responsibility include: travel and expense policy,
		L	5,328,923	4,848,873	9,994,469	9,758,080	2,518,909		central payroll, fixed asset inventory, federal single audit resolution and deferred
									compensation administration.

PRIORITY	Agency	·	2006	2007	2008	2009	2010	2011	What the Budget Purchases
1	BUREAU OF GENERAL SVCS								The Buildings and Grounds Operations Division of the Bureau of General
	BUILDINGS & GROUNDS	PS	4,725,270	4,789,105	5,311,470	5,295,527	5,681,759	5,840,285	Services exists to provide for the proper and safe operation of all state-owned
	OPERATIONS	All Other	5,541,137	6,023,500	8,390,135	9,210,374	6,975,064		buildings in multiple complexes. The division is charged with providing grounds
	01018A008001	Capital	0	35,000	0	0	0	0	work, housekeeping and maintenance to boilers, electrical circuits, air
			10,266,407	10,847,605	13,701,605	14,505,901	12,656,823	12,815,087	conditioning, plumbing operations, lock shop and automated building
		_		***************************************		•			environmental control and security systems services. The division is also responsible for estimating construction and renovation costs, executing contracts for services, evaluating divisional programs and initiating projects.

PRIORITY	Agency		2006	2007	2008	2009	2010	2011	What the Budget Purchases
1	BPI CAPITAL CONST/REPAIR								The Planning, Design & Construction Division of the Bureau of General Services
	CAPITAL CONSTRUCT/REPAIRS	PS	0	0	0	0	0		exists to provide planning for capital construction, repairs and maintenance and to
	IMPROVEMENTS - ADMIN	All Other	95,000	95,000	95,000	77,429	94,405		develop a prioritized statewide biennial budget request for such projects that
	01018A005901	Capital	0	0	0	O	0		represents a balanced approach for carrying out the Executive Branch's programs
			95,000	95,000	95,000	77,429	94,405	94,405	within the confines of legislative oversight.

PRIORITY	Agency		2006	2007	2008	2009	2010	2011	What the Budget Purchases
1	BPI PLANNING & CONSTRUCTION	N			•				The Planning, Design & Construction Division is responsible for the planning,
	PUBLIC IMPROVEMENTS -	PS	1,072,488	1,088,559	1,013,193	1,059,934	1,127,864		design and construction administration of all the State's public improvements and
	PLANNING/CONSTRUCT - ADMIN	All Other	165,134	159,962	166,562	162,945	139,204		public school projects. This division manages the procurement process for
	01018A005701	Capital	0	0	0	0	0	0	architectural and engineering contracts, conducts the bidding for construction and
			1,237,622	1,248,521	1,179,755	1,222,879	1,267,068	8 1,293,04	monitors construction projects.
P									
PRIORITY	Agency		2006	2007	2008	2009	2010	2011	What the Budget Purchases
1	STATEWIDE RADIO NETWORK S	YSTEM				W			The Statewide Radio Network System program exists to implement a statewide
	STATEWIDE RADIO AND	PS	0	0	0	0	0	0	public safety radio network.
	NETWORK SYSTEM	All Other	0	0	1,652,727	1,652,727	1,652,727	5,331,700	·
	01018F011201	Capital	n n	Λ	n	n	n	ñ	1

1,652,727

1,652,727

5,331,700

PRIORITY	Agency		2006	2007	2008	2009	2010	2011	What the Budget Purchase
1	INFORMATION SERVICES								The Office of Information Technology manages and prov
	INFORMATION SVCS	PS	0	0	0	0	0	C	information services throughout Maine State Governmer
	INFORMATION SVCS	All Other	0	0	1,825,811	591,053	10,971,427		wide range of services to state agencies, including the S
	01018B015502	Capital	0	0	0	0	0	C	telecommunications network and an enterprisewide help
	<u></u>	-	0	0	1,825,811	591,053	10,971,427	8,128,403	manages technology from the perspective of the entire e
							···········		unified vision and meaningful strategic planning, a comn

1,652,727

What the Budget Purchases

The Office of Information Technology manages and provides enterprise information services throughout Maine State Government. The office provides a wide range of services to state agencies, including the State's telecommunications network and an enterprisewide help desk. The office manages technology from the perspective of the entire enterprise, ensuring unified vision and meaningful strategic planning, a common technology architecture and infrastructure, effective project management, accountability, and establishment of statewide priorities. The office consists of 3 divisions: Agency Services, Enterprise Technology Services, and Information Technology Strategies, Policies and Planning.

PRIORITY	Agency		2006	2007	2008	2009	2010	2011	ď
1	OFFICE OF THE COMMISSIONER	- ADMINIST	RATIVE & FINAN	VCIAL SVCS					TI
	OFFICE OF THE COMMISSIONER	PS	326,668	377,944	399,340	452,213	455,871	466,885	C
	DAFS	All Other	20,395	21,416	21,416	170,783	21,068	21,068	} a
	01018F071801	Capital	0	0	0	0	0) C
			347,063	399,360	420,756	622,996	476,939	487,953	3 e
		-							75

What the Budget Purchases

The Department of Administrative and Financial Services is established to centrally provide administrative and financial services to the departments and agencies of State Government. The Office of the Commissioner seeks to continually improve the quality of services provided by the department by encouraging team orientated leadership and stressing a customer service environment.

PRIORITY	Agency		2006	2007	2008	2009	2010	2011	What the Budget Purchases
2	ACCIDENT, SICKNESS, HEALTH	INSURANCE				•			This program funds the administration of a series of benefits and services
the state of the s	ACCIDENT-SICKNESS-HEALTH	PS	0	0	0	0	14,117		available to employees and eligible retirees. These benefits include the group
	INS	All Other	0	0	760,000	810,393	861,917	933,538	health and dental plans and the employee assistance program (EAP). Additionally, there are 4 voluntary benefit programs that are also administered by
	01018S045501	Capital	0	0	0	0	0	0	this program: long-term care (LTC) insurance, vision care, flexible spending
			o	0	760,000	810,393	876,034		accounts (FSA), and the deferred compensation plan. This program also
		•							supports various health improvements and wellness initiatives at locations throughout the State.

PRIORITY	Agency		2006	2007	2008	2009	2010	2011
2	BUREAU OF GENERAL SVCS							
	BUILDINGS & GROUNDS	PS	0	0	0	0	0	o
	OPERATIONS	All Other	865,377	0	0	0	30,000	30,000
	01018A008002	Capital	0	0	0	0	0	0
			865,377	0	0	.0	30,000	30,000

What the Budget Purchases

The Buildings and Grounds Operations Division of the Bureau of General Services exists to provide for the proper and safe operation of all state-owned buildings in multiple complexes. The division is charged with providing grounds work, housekeeping and maintenance to boilers, electrical circuits, air conditioning, plumbing operations, lock shop and automated building environmental control and security systems services. The division is also responsible for estimating construction and renovation costs, executing contracts for services, evaluating divisional programs and initiating projects.

PRIORITY	Agency		2006	2007	2008	2009	2010	2011	What the Budget Purchases
2	REIMBURSEMENT-HOMESTEAD	PROPERTY	TAX EXEMPTION	I					The Homestead Property Tax Exemption Reimbursement program exists to help
-	HOMESTEAD PROPERTY TAX	PS	0	0	0	0	0		offset the effect on local property tax burdens arising from the municipal
	EXEMPTION REIMB	All Other	31,638,172	28,880,544	27,776,591	27,615,198	28,444,065	21,543,458	exemption of certain homestead property of qualified Maine residents.
	01018F088601	Capital	0	. 0	0	0	0	0	
	 		31,638,172	28,880,544	27,776,591	27,615,198	28,444,065	21,543,458	
			,,						
PRIORITY	Agency		2006	2007	2008	2009	2010	2011	
PRIORITY 2	Agency TREE GROWTH TAX REIMBURS	EMENT							
PRIORITY 2	TREE GROWTH TAX REIMBURS	EMENT PS						2011	What the Budget Purchases The Tree Growth Tax Reimbursement program exists to restrain municipal property tax rates for towns that experience a substantial tax shift due to the
PRIORITY 2	 							2011 0 5,312,500	What the Budget Purchases The Tree Growth Tax Reimbursement program exists to restrain municipal property tax rates for towns that experience a substantial tax shift due to the mandated use of (lower) current use values in place of (higher) ad valorem values
PRIORITY 2	TREE GROWTH TAX REIMBURS	PS		2007	2008	2009	2010	2011 0 5,312,500	What the Budget Purchases The Tree Growth Tax Reimbursement program exists to restrain municipal property tax rates for towns that experience a substantial tax shift due to the

PRIORITY	Agency		2006	2007	2008	2009	2010	2011	What the Budget Purchases
2	VETERANS' ORGANIZATIONS	BURSEMENT						The Veterans' Organizations Tax Reimbursement program is a constitutional	
	VETERANS' ORGANIZATIONS	PS	0	0	0	0	0		requirement which reimburses municipalities and the Unorganized Territory for the
	TAX REIMB	All Other	0	0	0	14,803	50,000		tax lost due to the expansion of the property tax exemption for veterans
	01018FZ06201	Capital	0	0	0	0	0	0	organizations.
	<u> </u>		0	0	0	14,803	50,000	60,000	
		-							
PRIORITY	Agency		2006	2007	2008	2009	2010	2011	What the Budget Purchases
2	VETERANS TAX REIMBURSEMEN	T							The Veterans Tax Reimbursement program's purpose is to diminish the effect on
	VETERANS TAX REIMB	PS	0	0	0	0	0		local property tax burdens arising from the municipal exemption of certain
	VETERANS TAX REIVID	All Other	0	718,029	663,735	735,411	1,010,479	1,035,479	property of qualifying veterans.
	01018F040701	Capital	0	0	0	0	0	0	
			0	718,029	663,735	735,411	1,010,479	1,035,479	
PRIORITY	Agency		2006	2007	2008	2009	2010	2011	What the Budget Purchases
2	TAX REIMBURSEMENT - WASTE I	FACILITY							The purpose of the program is to reimburse municipalities for 50% of property tax
	WASTE FACILITY TAX REIMB	PS	0	0	0	이	0		revenue lost as a result of property tax exemptions provided to waste storage
	VVASTE PACIEITT TAX REIMB	All Other	5,850	9,550	9,000	10,000	11,000	12,000	facilities.
	01018F090701	Capital	0	0	0	0	0	0	
			5,850	9,550	9,000	10,000	11,000	12,000	
PRIORITY	Agency		2006	2007	2008	2009	2010	2011	
2	MANDATE BETE - REIMBURSE M	UNICIPALIT	TES						The Business Equipment Tax Exemption (BETE) program is a constitutional
	MANDATE - BETE - REIMB.	PS	0	0	0	0	이		requirement, which reimburses the municipalities for the expense of implementing
	MUNIC.	All Other	0	0	0	5,000	30,000	35,000	the exemption.
	01018FZ06501	Capital	0	0	0	0	0	0	
			0	0	0	5,000	30,000	35,000	
PRIORITY	Agency		2006	2007	2008	2009	2010	2011	<u> </u>
2	SNOW GROOMING PROPERTY TA	X EXEMPT	ION REIMBURSEI	VENT					The Snow Grooming Property Tax Exemption Reimbursement program was
	SNOW GROOMING PROPERTY TAX	PS	O	0	0	0	0		established to reimburse municipalities 50% of the property tax revenue loss as a
	EXEMPTION REIMB	All Other	0	18,565	18,565	13,411	18,435		result of the exemption for snow grooming equipment registered with the
	01018FZ02401	Capital	0	0	0	0	0	0	Department of Inland Fisheries and Wildlife.
			0	18,565	18,565	13,411	18,435	19,500	

5

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PRIORITY	Agency		2006	2007	2008	2009	2010	2011	What the Budget Purchases
2	DEBT SVC - GOVERNMENT FACI	LITIES AUTH	ORITY						The Maine Governmental Facilities Authority was established to assist State
	DEBT SVC - GOV FACILITIES	PS	0	0	0	0	0		Government in financing the construction and equipping of facilities by providing
	AUTH	All Other	17,703,517	19,236,282	18,353,890	19,466,897	19,345,063	19,745,063	access to the tax exempt bond market.
	01018F089301	Capital	0	0	0	0	o	0	
,			17,703,517	19,236,282	18,353,890	19,466,897	19,345,063	19,745,063	

PRIORITY	Agency		2006	2007	2008	2009	2010	2011	What the Budget Purchases
2	EMERGENCY UNEMPLOYMENT E	BENEFIT REI	MBURSEMENT FUN	ID				F	Provides funds to support the costs of reimbursing certain direct reimbursement
	EMERGENCY UNEMPLOYMENT	PS	O	0	0	0	0	0 6	employers for extended benefits paid as a result of temporarily adding an
	BENEFIT REIMBURSEMENT FUND	All Other	0	0	0	0	600,000	0 8	alternative methodology for determining when extended unemployment benefits
	01018FZ09101	Capital	o	0	0	- 0	0	0 8	are paid.
			0	0	0	0	600,000	0	